

Notice of Council Meeting



MEMBERSHIP

Mayor Marijka Ryan

Cr Tammie Sinclair
Cr Bernie Keane
Cr Jessica Hawkvelt
Cr Lucas Jones
Cr Rob Unger
Cr Irena Zagladov

Cr Kristianne Foreman
Cr Sandy Keane
Cr Marina Champion
Cr Blake Lawrenson
Cr Kimberley Drozdoff
Cr Damian Wyld

NOTICE is given pursuant to Sections 83 and 84 of the Local Government Act 1999 that the next COUNCIL MEETING will be held in the Council Chambers, 571 Montague Road, Modbury on TUESDAY 14 NOVEMBER 2023 commencing at 7.00pm

A copy of the Agenda for the above meeting is supplied.

Members of the community are welcome to attend the meeting or listen and observe minutes via [Council's website](#).



JUSTIN ROBBINS
ACTING CHIEF EXECUTIVE OFFICER

Dated: 09 November 2023

CITY OF TEA TREE GULLY

COUNCIL MEETING 14 NOVEMBER 2023

AGENDA

1. Opening Prayer and Welcome

Prayer - to be read by the Presiding Member

Acknowledgement of Country Statement - to be read out as arranged by the Presiding Member

2. Attendance Record:

2.1 Present

2.2 Apologies

2.3 Leave of Absence – A resolution granting leave of absence is to be considered by Council

2.4 Record of Officers in Attendance

2.5 Record of Number of Persons in the Public Gallery

3. Confirmation of Minutes of the Previous Meeting

That the Minutes of the Council Meeting held on 24 October 2023 and Special Meeting of Council held on 31 October 2023 be confirmed as true and accurate records of proceedings.

4. Public Forum

Available to the public to address Council on policy, strategic matters or items that are currently before the Council. Total time 20 mins with maximum of 2 mins per speaker. For more information refer to Council's website www.cttg.sa.gov.au

5. Deputations - Nil

Requests from the public to address the meeting must be received in writing prior to the meeting and approved by the Mayor. For more information refer to Council's website www.cttg.sa.gov.au

6. Presentations - Nil

Requests to present to the meeting must be approved by the Mayor or Chief Executive Officer. For more information refer to Council’s website www.cttg.sa.gov.au

7. Petitions - Nil

8. Adjourned Business - Nil

9. Motions Lying on the Table - Nil

10. Committee Reports

Service Review Committee - Nil

Audit & Risk Committee - Nil

Governance & Policy Committee - Nil

CEO Performance Review Committee - Nil

11. Management Reports

Office of the Chief Executive Officer

11.1 Rescheduling of Council Meeting - January 2024 6

City Operations - Nil

Corporate Services - Nil

Strategy & Finance

11.2 Burrakah Reserve Masterplan..... 10

Community Services

11.3 Consultation on the draft Threat Abatement Plans for Predation by Feral Cats 2023	18
--	----

12. Notice(s) of Motions - Nil

13. Motion(s) without Notice

14. Question(s) on Notice - Nil

15. Question(s) without Notice

16. Mayor and Council Delegates Report

16.1 Mayor's Report - October 2023	29
--	----

Members are invited to provide a written report on any attendance at meetings and functions on behalf of Council where they have filled an official Council representative role or a role on behalf of the Mayor.

17. Information Reports

17.1 Local Government Association (LGA) Annual General Meeting (AGM) Outcomes November 2023.....	33
--	----

17.2 Review of Council's Elected Member Behavioural Management Policy	47
---	----

17.3 South Australia's 20-Year Infrastructure Plan - Discussion Paper submission.....	49
---	----

17.4 Strategic Plan 2030 update	119
---------------------------------------	-----

17.5 SA Water Sustainable Sewers Program Update - CWMS.....	121
---	-----

17.6 Torrens Urban North East Stormwater Management Plan (TUNE).....	127
--	-----

17.7 Post Top Street Lights Trial Project	137
---	-----

18. Status Report on Resolutions

18.1 Status Report on Council Resolutions - Pending Actions 141

18.2 Status Report on Council Resolutions - Completed Actions 171

19. Other Business

20. Confidential Items

A record must be kept on the grounds that this decision is made.

20.1 CONFIDENTIAL - Council Assessment Panel - Expressions of Interest ... 177

20.2 CONFIDENTIAL - Request to rename Memorial Oval reserve within
Tea Tree Gully Sports Area 179

20.3 CONFIDENTIAL - Tilley Recreation Park Clubroom Construction -
Tender Recommendation 180

21. Date of Next Ordinary Meeting

28 November 2023

22. Closure



REPORT FOR

COUNCIL MEETING

MEETING DATE

14 NOVEMBER 2023

RECORD NO:

D23/90308

REPORT OF:

OFFICE OF THE CHIEF EXECUTIVE OFFICER

TITLE:

RESCHEDULING OF COUNCIL MEETING - JANUARY 2024

PURPOSE

To provide Council with the opportunity to consider rescheduling the Council meeting held on 23 January 2024 to 30 January 2024.

RECOMMENDATION

That Council amends the meeting schedule for Council meetings in 2024 for the January meeting to be held on 30 January 2024.

1. BACKGROUND

Section 81(2) of the Local Government Act 1999 requires that there must be at least one ordinary meeting of Council in each month.

At the meeting held on 29 November 2022, Council resolved:

That having *considered the report titled “Council Meeting Structure for 2022 – 2026 Council Term” and dated 29 November 2022, Council resolves:*

1. *To hold two ordinary Council meetings each calendar month, to occur on the second and fourth Tuesday of each month, with the exception of one meeting per month for December, January and March or April (depending when Easter and Anzac day are).*
2. *Council meetings will commence at 7.00pm and be held in the Council Chambers at the Civic Centre, 571 Montague Road, Modbury, unless Council determines otherwise.*
3. *That the Chief Executive Officer, in consultation with the Mayor, is delegated the authority to amend the Council meeting schedule by either rescheduling or cancelling meeting(s), in accordance with legislative requirements, in order to accommodate scheduling conflicts with holiday periods, or unforeseeable or unusual circumstances.*

2. DISCUSSION

In view of the holiday period and the Australia Day Public Holiday, it is considered appropriate to amend the meeting schedule for the January Council meeting. It has been suggested to amend the date from Tuesday 23 January 2023 to Tuesday 30 January 2024.

3. FINANCIAL

There are no financial impacts in relation to this report.

4. STRATEGIC OBJECTIVES

Strategic Plan

The following strategic objectives in Council’s Strategic Plan 2025 are the most relevant to this report:

Objective	Comments
Community	
<i>People can have a say in decisions that affect them and the key decisions of the Council</i>	Rescheduling of the meeting does not implicate accessibility of the meetings for the Community

5. LEGAL

Amending the meeting date will still comply with section 82 Section 81(2) of the Local Government Act 1999 where it requires that there must be at least one ordinary meeting of Council in each month.

Although the CEO, in consultation with the Mayor, has delegation to amend the meeting schedule, it was considered appropriate for Council to determine whether the meeting date should be amended on this instance.

6. RISK – IDENTIFICATION AND MITIGATION

There are no associated risks in relation to this report.

7. ACCESS AND INCLUSION

N/A

8. SOCIAL AND COMMUNITY IMPACT

There are no direct social and community impacts in relation to this report.

9. ENVIRONMENTAL

N/A

10. ASSETS

N/A

11. PEOPLE AND WORK PLANS

There is no additional impact on people and work plans to reschedule a Committee meeting date.

12. COMMUNITY AND STAKEHOLDER ENGAGEMENT

Enter text

13. COMMUNICATIONS OF COUNCIL DECISION

Meeting schedules will be promoted to the public and will be available on Council's website.

14. INTERNAL REPORT CONSULTATION

Due to the nature of this report there was no requirement for internal consultation.

Attachments

N/A

Report Authorisers

Deana Taglierini	
Coordinator, Governance	8397 7263
Ryan McMahon	
Chief Executive Officer	8397 7297



REPORT FOR

COUNCIL MEETING

MEETING DATE

14 NOVEMBER 2023

RECORD NO:

D23/91081

REPORT OF:

STRATEGY & FINANCE

TITLE:

BURRAGAH RESERVE MASTERPLAN

PURPOSE

For Council to consider a direction for the long-term soccer facility upgrades at Burragah Reserve and Ladywood Reserve.

RECOMMENDATION

That Council having considered the report titled Burragah Reserve Masterplan:

1. Endorse the development of a masterplan for Burragah Reserve as a multi-pitch and multi-club facility including Modbury Jets Soccer Club and Modbury Jets Amateur Football Club to be presented to Council in 2024
2. Requests the CEO to pause plans to redevelop the clubroom or construct a new car park at Ladywood Reserve, and to investigate the relocation of the existing transportable changerooms from Modbury Sporting Club at completion of the redevelopment at that site, to Ladywood Reserve.

1. BACKGROUND

Modbury Jets Soccer Club (MJSC) play in the Football SA semi-professional competition with their home games played in the Modbury Sports Precinct at the corner of Golden Grove and Milne Roads. The club uses Burragah Reserve for overflow and training from its single pitch main facility.

Modbury Jets Amateur Football Club (MJAFC) are a soccer club in the South Australian Amateur League Saturday competition and play their home games at Ladywood Reserve. **The club's historical origins are linked to the MJSC** hence the name, however the two clubs have operated independently for decades.

A number of factors are driving demand for facility upgrades for the two clubs including:

- Ladywood Reserve clubroom is not fit for purpose and lacks adequate car parking, the building is not suitable for extension of upgrade due to age and design.
- **Recent success of both club's in their respective competitions driving growth.**
- Growth in female participation in soccer.
- Push for amateur league teams to develop junior teams.

Council resolved at its meeting on the 23 November 2021:

That Council having considered the report titled "Modbury Jets Amateur Football Club, Ladywood Reserve – Proposed Facility Upgrade" and dated 23 November 2021, based on preliminary cost estimates, supports:

- a. *The proposed upgrade Option A (new building at an estimated cost of \$2.05m) at the Modbury Jets Amateur Football Club, Ladywood Reserve as set out in the report titled "Modbury Jets Amateur Football Club Football Club – Proposed Facility Upgrade" and dated 23 November 2021.*
 - b. *A financial contribution from Council towards Option A (new building) as set out in the report titled "Modbury Jets Amateur Football Club – Proposed Facility Upgrade" and dated 23 November 2021, to be considered as part of a future years Capital Works program, and subject to a minimum 50% of the estimated project costs being received through external grant funding.*
2. *That Council requests the Chief Executive Officer to make grant funding submissions to future relevant funding opportunities to obtain a minimum 50% financial contribution towards the project.*
 3. *That Council acknowledges the previous financial contribution of \$90k from Modbury Jets Amateur Football Club towards improvements at Ladywood Reserve, in lieu of a further capital contribution towards Option A (new building).*

4. *That Council considers the construction of the proposed car parking, (estimated to be of the order of \$275k) as set out in the report titled “Modbury Jets Amateur Football Club – Proposed Facility Upgrade” and dated 23 November 2021, and a sum of \$275k be considered as part of the draft 2022-2023 Financial Year Capital Works Program; noting that if included in the 2022-2023 Financial Year Capital Works Program a further report will be returned to Council for consideration regarding commencing community engagement against the Community Land Management Plan for the Ladywood Reserve, Modbury North.*

2. DISCUSSION

In the two-year period since the above resolution was endorsed:

- There has not been a suitable grant opportunity of the size required to apply for this project.
- Internal future planning has identified Burregah Reserve as a better candidate than Ladywood Reserve for future Council investment in soccer infrastructure due to its size and capacity.
- The limitations of Ladywood Reserve as a long-term home for MJAFC are evident by ongoing car parking and pitch wear issues.
- State Government grant funding (50% matched by Council) has been received to upgrade the pitch lighting at Burregah Reserve.
- Early investigations into the lighting upgrade at Burregah Reserve show the facility could be practically and cost effectively upgraded to incorporate three senior size soccer pitches with alternative junior pitch line marking options.
- A grant application has been made to improve the pitch levels, irrigation and surface quality at Burregah Reserve.
- Positive discussions have been held with the presidents of both the MJSC and MJAFC about sharing an upgraded Burregah Reserve.
- Construction costs have increased to an extent that the previously endorsed project could no longer be delivered for the same budget, meaning a successful external grant based on these costings would no longer fund 50% of the project.

The recently completed project at Richardson Reserve and current strategic building projects show that it is more cost effective for Council to invest in large multi-pitch and multi-club facilities than smaller single pitch and club facilities.

Burregah Reserve (the site) has historically been used as an overflow and training facility with two undersized pitches and several junior pitches in fair condition, poor lighting, and a simple clubroom with no function space that is reaching end of useful life.

The site has significant potential to be cost effectively upgraded to provide three quality full size senior pitches with options for junior pitch layouts, additional car

parking, upgraded lighting, upgraded play space and a new clubroom (refer Draft Concept Layout attached). These improvements can be achieved while maintaining the existing character and usability of the space for informal recreation by the community when not in use by organised sport. These works could be achieved in stages with funding already committed for the lighting upgrade and being sought to deliver the three full size quality pitches.

By comparison Ladywood Reserve will always be limited to a single pitch facility due to main road infrastructure bounding the site with limited options for car parking and ongoing pitch drainage issues despite repeated attempts to fix this issue.

It is recommended that Council re-consider its decision of 23 November 2021 regarding upgrades to Ladywood Reserve, and endorse the development of a masterplan for the upgrade of Burragah Reserve for use by MJSC and MJAFc.

3. FINANCIAL

There is no direct financial impact from this report, investigations already underway to deliver the funded lighting project will form the basis of the masterplan. Additional investigations into a clubroom concept will not require notable funding given **Council's recent experience and investments in similar clubroom designs.**

Council will consider options for funding and seeking of external funding for the site at the completion of the masterplan.

4. STRATEGIC OBJECTIVES

Strategic Plan

The following strategic objectives in Council's Strategic Plan 2025 are the most relevant to this report:

Objective	Comments
Community	
<i>People feel a sense of belonging, inclusion and connection with the City and the community</i>	Organised sports create opportunities for volunteering, community sense of belonging, inclusiveness and connection.
<i>Diversity is welcome and celebrated</i>	
<i>There are opportunities for people to volunteer, give back and share their skills with others</i>	
<i>Our services are accessible to all and respond to changing community needs</i>	Burragah Reserve has the potential to be upgraded to meet the growing demand for quality soccer infrastructure with minimal impact to its existing

	character and function as passive recreation to the broader community.
<i>People can have a say in decisions that affect them and the key decisions of the Council</i>	Stakeholder engagement will be undertaken as part of the development of a masterplan.
Environment	
<i>Environmentally valuable places and sites that are flourishing and well cared for</i>	Burrarah Reserve is an attractive open green space framed with trees with the hills in the background. The masterplan will seek to maintain this character.
Economy	
<i>A local economy that is resilient and thrives, where businesses are supported to grow and prosper, provide local jobs and sustain our community and visitors and utilize technology to improve the livability of our city</i>	Sporting clubs provide stimulus for local businesses and suppliers and opportunities to develop leadership and volunteering skills.
<i>People are supported to develop their leadership and employment capabilities</i>	
Places	
<i>Streets, paths, open spaces and parks are appealing, safe and accessible</i>	The masterplan will seek to enhance the existing amenity at Burrarah Reserve.
<i>Buildings and places are energy efficient, well designed and display a uniqueness of character and identity</i>	All new Council building and assets are designed to be as energy efficient as feasible. They are designed fit for purpose for their unique location and community who will use them.
<i>Infrastructure and community facilities are fit for purpose, constructed using sustainable practices and well maintained</i>	
Leadership	
<i>Planning considers current and future community needs</i>	This masterplan is proposed in response to a community need.
<i>Decision making is informed, based on evidence and is consistent</i>	The masterplan will be developed using all of the experience and lessons learnt from similar recent and current projects.

Community Land Management Plans

The masterplan is envisaged to be in alignment with the existing CLMP, any departures will require future community engagement.

5. RISK – IDENTIFICATION AND MITIGATION

The development of the masterplan is considered low risk as it is not proposing a change in the existing use of Burragah Reserve and previous discussions with the presidents of the relevant sporting clubs has shown support for the proposal.

6. ACCESS AND INCLUSION

The masterplan will seek to improve accessibility at the site.

7. ASSETS

The masterplan will propose renewal and upgrades to the assets located at Burragah Reserve. Many of these assets have reached end of life and are due to renewal or upgrade.

8. COMMUNITY AND STAKEHOLDER ENGAGEMENT

Stakeholder engagement will be undertaken with the sporting clubs to develop the masterplan. Broader community engagement may be required or can be considered at completion of the draft masterplan.

9. COMMUNICATIONS OF COUNCIL DECISION

Council's decision will be communicated to the presidents of MJSC and MJAFc.

10. INTERNAL REPORT CONSULTATION

The following staff have been included in the consultation process in the preparation of this Report.

Name	Position	Consulted about
Michelle Atkinson	Club Liaison Officer	Sporting club matters.
Scott Reid	Strategic Projects Manager	Burragah Reserve lighting upgrade.

Attachments

1. ↓	Burragah Reserve - Three Soccer Pitch Concept	17
----------------------	---	----

Report Authorisers

Greg Salmon	
Manager Project Management Office	8397 7444
Justin Robbins	
General Manager Strategy & Finance	8397 7444

Y:\14. Work\Burragah\Burragah1.dwg

NO.	REVISIONS	DATE

APPROVAL: SCOTT REID SUPERINTENDENT REPRESENTATIVE
APPROVAL: GREG SALMON SUPERINTENDENT

CONTACT (08) 8397 7444
PO BOX 571, MOODBURY SA 5092

PROJECT:	ADDRESS:
DRAWING: DRAFT CONCEPT LAYOUT	

SCALE AS SPECIFIED		
PLOT DATE		
DESIGNED		
DRAWN		
CHECKED		
	SHEET OF 1	DRAWING NO.





REPORT FOR

COUNCIL MEETING

MEETING DATE

14 NOVEMBER 2023

RECORD NO:

D23/83737

REPORT OF:

COMMUNITY SERVICES

TITLE:

CONSULTATION ON THE DRAFT THREAT ABATEMENT
PLANS FOR PREDATION BY FERAL CATS 2023

PURPOSE

To consider providing input/feedback into the draft threat abatement plan for the predation by feral cats 2023.

RECOMMENDATION

That having considered the report titled “Consultation on the Draft Threat Abatement Plans for Predation by Feral Cats 2023” and dated 14 November 2023, Council endorses the feedback document provided in Attachment 1 of the report as **Council’s** submission.

1. BACKGROUND

The Australian Government – Department of Climate Change, Energy, the Environment and Water are seeking feedback on the draft updated threat abatement plan for predation by feral cats 2023.

Predation by feral cats is recognised as a key threatening process under the Australian *Environment Protection and Biodiversity Conservation Act 1999* (EPBC Act), in recognition of the significant detrimental impact of feral cats on many Australian threatened species. The national management of feral cats has been coordinated and implemented through a succession of threat abatement plans (established in 1999, 2008 and 2015). These plans have contributed to major gains in knowledge about cats and their impacts; to important advances in the efficacy and range of options available to manage them; to significant conservation outcomes, especially for species most susceptible to cat predation; and to broad stakeholder recognition of the threat posed by feral cats and the need for actions to reduce that threat. The plan builds from the foundations established in previous plans.

Feedback will be used to inform the final Threat Abatement Plan.

Submissions are required by 11 December 2023.

2. DISCUSSION

The Threat Abatement Plan for Predation by Feral Cats (the Plan) sets a long-term goal, with a 30-year horizon: To reduce the impacts of feral cats sufficiently to ensure the long-term viability of all affected native species.

This Plan primarily addresses the threat of predation by feral cats, but also acknowledges and considers the role of cats as vectors for pathogens causing serious disease in native animal species, livestock and people. It also recognises that pet cats also cause predation impacts on native species, and can become a source for the feral cat population, especially around human habitation and infrastructure.

The Plan has nine objectives to organise actions over the next 5 and 10 years. The objectives have been developed following review of the previous threat abatement plans, and consultation with experts and stakeholder groups, including Indigenous groups.

The Australian Government – Department of Climate Change, Energy, the Environment and Water is seeking feedback on the draft abatement plan through a number of questions asked in a survey. Refer to attachment One.

3. FINANCIAL

There are no financial implications to Council in providing feedback on the plan.

4. STRATEGIC OBJECTIVES

Strategic Plan

The following **strategic objectives** in Council's Strategic Plan 2025 are the most relevant to this report:

Objective	Comments
Community	
<i>People can have a say in decisions that affect them and the key decisions of the Council</i>	<i>The community engagement "Cat management and control in the City of Tea Tree Gully" in June 2023 has been considered in providing feedback to the paper</i>
Environment	
<i>Environmentally valuable places and sites that are flourishing and well cared for</i>	<i>Providing feedback to the paper that aims reduce the impacts of feral cats sufficiently to ensure the long-term viability of all affected native species.</i>
Leadership	
<i>Leadership and advocacy is focused on the long term interests of the community</i>	<i>The community engagement "Cat management and control in the City of Tea Tree Gully" in June 2023 has been considered in providing feedback to the paper</i>

Policies / Strategies

[Cat Management Policy](#)

The objectives of the draft threat abatement plan are consistent with the purpose of **Council's Cat Management Policy**.

The Cat Management Policy is used in conjunction with the Dog and Cat Management Act and the Local Nuisance and Litter Control Act to promote responsible cat ownership, contribute to the protection of natural wildlife and provide for fair and consistent management of cat related complaints.

[Pest, Plant and Animal Control Policy](#)

Feral cats are not currently referenced in this Policy; however, consideration may need to be given to including them in the next update.

5. LEGAL

There is no legal implications or requirements to provide feedback on the Plan.

6. RISK – IDENTIFICATION AND MITIGATION

There is limited risk with providing feedback on the Plan. Not providing feedback **would give rise to a risk that Council's specific views are not considered, noting that this is a low risk on the basis that the City of Tea Tree Gully is one of several council's considering this plan.**

7. ACCESS AND INCLUSION

N/A

8. SOCIAL AND COMMUNITY IMPACT

The community will be impacted by the introduction of state-wide cat legislation or Council By-law addressing cat management and controls.

9. ENVIRONMENTAL

The City Tea Tree Gully is committed to the care of natural biodiversity. Unfortunately, as has been experienced globally and nationally, biodiversity protection and restoration in the City of Tea Tree Gully is seriously compromised by the impact of feral, stray and pet cats. Wildlife are killed or are too afraid to venture into many natural open spaces. The Plan suggests actions that could reduce the impact of cats and thereby restore biodiversity to the City of Tea Tree Gully.

10. ASSETS

N/A

11. PEOPLE AND WORK PLANS

N/A

12. COMMUNITY AND STAKEHOLDER ENGAGEMENT

Council consulted with the community on Cat management and control in the City of Tea Tree Gully in June 2023 and the outcomes were presented to Council on 22 August 2023. The outcomes showed that 80% of respondents were supportive of having rules or legislation to address cat management and control in our Council area.

13. COMMUNICATIONS OF COUNCIL DECISION

Council will provide the feedback to Australian Government – Department of Climate Change, Energy, the Environment and Water.

14. INTERNAL REPORT CONSULTATION

The following staff have been included in the consultation process in the preparation of this Report.

Name	Position	Consulted about
James Walker	Team Leader Environmental Health and Inspections	Domestic Cat Management
Sabine Koolen	Technical Officer, Biodiversity Technical & Engineering Services	Environment and Biodiversity
Brad Mann	Project Officer, Pest Management / Field Services	Pest Management

Attachments

1. ↓ Threat abatement plan for predation by feral cats 2023	23
---	----

Report Authorisers

Kaye O'Rielly Team Leader Compliance Administration	8397 7276
James Walker Team Leader Environmental Health & Inspections	8397 7363
Sabine Koolen Technical Officer, Biodiversity	8397 8609
Nathan Grainger Manager City Development	8397 7200

Threat Abatement Plan for Predation by Feral Cats 2023 City of Tea Tree Gully Responses - November 2023		
Ref #	Question	Comments
1	Have you referred to and / or used the current (2015) threat abatement plan for predation by feral cats?	Council was made aware of the 2015 threat abatement plan but it has not been used for the predation of feral cats. Although feral cats exist within the City of Tea Tree Gully in large open space environments, on the urban fringe, the impact of stray and pet cats across both urban and semi-rural environments in CTTG appear to have a greater impact on the local biodiversity. The 2015 plan lacked detail relevant to the urban context.
2	Do you support the objectives and actions listed in the drafted updated threat abatement plan (2023)?	Council strongly agrees with the objectives and actions contained in the 2023 draft plan. Objective 9 is particularly relevant to the urban and semi-rural landscape context of CTTG. It is good to see that the 2023 draft plan recognises that a different suite of actions is required in areas of human habitation compared to managing feral cats in natural environments.
3	Do you have any specific comments on or additional ideas for the objectives and actions outlined in the draft updated threat abatement plan for feral cats?	It is important that actions are targeted at all urban environments not only those adjacent to areas of high conservation value . Many of CTTG's habitat restoration efforts are in the urban settings along creeklines in particular. Stray and pet cats significantly compromise these efforts either due to direct predation or by creating a landscape of fear (as discussed in The Plan). Although many of the vulnerable species are common in rural environments their ecological and ecosystem services value in the urban context is significant.

4	Do you see a role for yourself / your organisation in contributing to the objectives and actions of the draft updated threat abatement plan for feral cats?	It is recognised that Council has a role to play by encouraging responsible cat ownership. However, this will be dependent on whether the State Government introduce legislation regarding the control of domestic cats or whether Council introduces a by-law.
5	Do you have any ideas or suggestions for ways to mobilise stakeholder engagement and action in implementing the draft updated threat abatement plan for feral cats?	There is currently some resistance from stakeholders within the community. Some of these stakeholders are likely to be more motivated to implement the plan once legislation is in place around responsible cat ownership.
6	Are there any specific amendments you would like to suggest we consider making to the draft updated threat abatement plan for feral cats?	<p>a. Section 1 – Summary Any straying cat urban or rural should be considered feral in the first instance and be considered as a threat to native species.</p> <p>b. Section 2 – Introduction Foxes should not be included within the introduction because they are managed in all priority places where they are a key threat, using best practice methods for the location. In urban areas the methods for fox control are very restricted and limited in control methods.</p> <p>Also, feral cat are a much greater risk to the environment including smaller fauna due to the breeding cycles and litter numbers. Foxes pose a greater risk to more abundant / larger native species. Foxes are already considered a declared animal but a cat at large is not.</p>

		<p>c. Section 3 – Cat Definitions, ecology, distribution and abundance Council agree with the current comments but would consider any straying cats at large should be considered feral as their killing instinct of small venerable fauna has a considerable impact of biodiversity within our city. In numerous instances pet cats will chase and play with native venerable species with no intention of killing or eating but with adverse outcomes.</p> <p>d. Section 4 – Cat impacts Council agree that biodiversity impacts from cats at large in urban areas can have a greater impact of native species than in rural areas due to the close proximity of higher biodiversity areas around higher population areas. Everyone in an urban area has seen a “pet” cat with a bird or lizard. This should be considered a greater risk to native animal extinction within our urban areas. We have developed these higher biodiversity areas around where we live which has created a smorgasbord for straying cats at large and feral un-domesticated cats.</p> <p>e. Section 5 – Cat Management All acceptable control methods need to be adopted by all stakeholders in a combined program across urban and rural areas in each state. Compulsory de-sexing of pet cats needs a greater control to ensure un de-sexed cats are not enabled to become new feral communities. Registration and microchipping of domestic pet cats needs to be mandatory to ensure all cats at large are identifiable and avoid cat control methods.</p> <p>f. Section 6 – Guiding Principles for plan Development and implementation Council agree with all contents of the guiding principles.</p>
--	--	--

		<p>g. Section 7 – Long Term Goal Council agree that the implementation needs to be adopted by all stakeholders to achieve the long-term goals.</p> <p>h. Section 8 – Objectives 1 to 9 There are no additional comments required. Objectives are descriptive and in line with management principals. The use of the term ‘disease’ needs to be considered for rural use only. However, consideration should be given for how we protect or vaccinate domestic cats against the introduction of disease controls in rural areas.</p> <p>In regards to Objective 9.2, Council consulted with its community in June 2023 regarding cat control and 80% of respondents were supportive of either cat control rules or legislation being introduced. This will be dependent on whether the State Government introduces cat control legislation or Council introduces a by-law.</p> <p>Areas of high biodiversity value in CTTG are located on the urban fringe in areas such as Anstey Hill Recreation Park (managed by State Government) and private reserves such as Curlew Farm. Other significant areas include Cobbler Creek Recreation Park (State Government) and approximately 20 small remnant vegetation reserves within urban areas and urban fringe roadsides managed by Council.</p> <p>In addition, establishing ‘cat free’ suburbs is not supported by Council, as this will discriminate between cat and non-cat owners. Controls, such as State legislation or Council by-laws addressing cat management would be preferred.</p>
--	--	---

		<p>i. Section 9 – Duration, cost implementation and evaluation of the plan Many of the performance criteria do not have defined targets, however this is suitable provided there is adequate investment into measuring the change so there is understanding as to how effective or ineffective the actions have been.</p> <p>j. Section 10 – Planning links Council may be unable to support the implementation of development proposals in or near areas designated as high priority for cat management, as it will be dependent on the requirement of Planning legislation.</p> <p>k. Section 11 – Guidance for regulators Council agree with the ‘guidance for regulators’. In an ideal world it would be great if development assessments considered the potential consequences of new cats but acknowledge that this would be unlikely. Regulations or by-laws are likely to be more achievable at controlling cats from new developments.</p> <p>l. Section 12 – Community and adaption No</p> <p>m. Appendices No</p> <p>n. Glossary No</p>
--	--	---

7	Do you have any feedback to provide on the background document?	No
8	Rate your overall impression of the draft updated threat abatement plan for predation by feral cats	<p>It is recognised that this plan is an improvement on the 2015 plan. Actions are more specific and greater emphasis on stray and pet cats.</p> <p>Council is supportive of domestic cat control legislation and this will be dependent on whether the State Government introduces legislation or whether Council introduces by-laws.</p>
9	Any other documents for submission	

Council Meeting - 14 November 2023

Mayor's Report - October 2023



MAYOR MARIJKA RYAN

During the incredibly busy month of October 2023, I received 25 invitations and had the opportunity to attend 22 of them.

Elected Member Representation:

I would like to thank Cr Rob Unger, Deputy Mayor for attending the Tea Tree Gully Motocross Club on behalf of the City of Tea Tree Gully.

It was with regret that due to unexpected ill health I was unable to attend the Golden Grove Central Districts Baseball Club opening event and the home games. Cr Unger also had a prior commitment and was unable to attend the home games.

I also had a conflicting invitation and was unable to attend the Modbury Football Club presentation at the National Wine Centre.

Throughout October it was my privilege to:

1. Engage with the CEO of Autism SA along with the General Manager Community Services.
2. Be interviewed by Matthew Pantelis of 5AA and discuss the Muddy Hands Festival.
3. Attend and thoroughly enjoy the Muddy Hands Festival. The Muddy Hands Festival was outstanding this year with twice as many people attending as last year (this event is becoming a community favourite).
4. Have an informal chat with the Chair of the Northern District Probus Club in preparation for the Probus Day Picnic.
5. Have the honour of presenting certificates on behalf of the City of Tea Tree Gully to the three Kraft brothers and celebrate 3,000 lives being saved through the incredible 1000 blood donations as our local brothers were celebrated at the Lifeblood Red Cross Centre located in Modbury Triangle.
6. Meet with a **local resident along with Council's Manager Community Services.**
7. Attend another wonderful Spring Gifts Market at Golden Grove Arts & Recreation Centre.

8. Have the honour of attending the Commissioning Service of The Reverend Jo Smith to the position of Parish Priest of the Parish of Modbury and Golden Grove at **St. Luke's Anglican Church**.
9. Thoroughly enjoy the Tea Tree Gully RSL Sub-Branch Annual Dinner.
10. Attend the Tea Tree Gully City Soccer Club Family Fund day at Tilley Reserve as well as their Junior Presentations. It was fabulous to congratulate the Juniors on a wonderful season.
11. Celebrate a remarkable milestone of 20 years with the Modbury National Seniors Branch who have for the past two decades served as a pillar of support for our senior citizens, providing a platform for friendship, advocacy and exchange of wisdom. This Celebration was held at the Lutheran Homes Community Hall.
12. Have the privilege of addressing the Northern Districts Probus Members at their annual picnic held in our very own Civic Park.
13. Attend the second start/alternative start of the annual Bay to Birdwood historical motoring event.
14. Attend the LGA Annual General Meeting and have the opportunity to network with fellow Mayors, Councillors, Members of Parliament and Legislative Council.
15. Attend the beautifully poignant Ceremony at Pedare Christian College Inc for its Year 12 Thanksgiving Service.
16. Be amazed by the incredible compilation of beautifully arranged song and exquisitely choreographed dance highlighting the best of Ukrainian culture at the opening concert A Tribute to Ukraine at the Ukrainian Community Centre.
17. Enjoy chatting to the community at the Pioneer Court Community Garden Spring Open Day.
18. Attend the Golden Grove Lutheran Church Community Fete.
19. Visit the Jaguar Display and marvel at the beautiful Jaguar cars in Civic Park.
20. Welcome 70 year 5 students from Greenwith Primary School to our Civic Centre who visited us to learn about Local Government, our Library and how things work in the Chambers.
21. Have the pleasure of attending the Year 12 Valedictory Assembly at the Modbury High School where the 2023 Year 12 graduates were acknowledged, awarded, applauded and farewelled for the last time.

Future Mayor's Reports

All Mayoral invitations are captured in Council's records management system. To enhance transparency and clarity, a spreadsheet detailing my attendance status and Deputy Mayor/Elected Member Representation will be appended to all forthcoming Mayor's reports. This addition will streamline the reporting process and ensure that all relevant information is readily accessible – refer Attachment 1.

Attachments

1. [1](#) Mayoral Invitations/Attendance Record - October 2023..... 31



Invitations to the Mayor/Attendance record

October 2023

No.	Date of Event	Event/Information	File Reference (CM No)	Mayor attended
1	Tuesday 31 October 2023	Year 12 Valedictory Assembly Modbury High School	E23/80154	Yes
2	Monday 30 October 2023	Greenwith Primary School Year 5 Excursion	E23/106700	Yes
3	Sunday 29 October 2023	Jaguar display Day Civic Park	Calendar notification of event	Yes
4	Sunday 29 October 2023	Golden Grove Lutheran Community Fete	Facebook Invitation	Yes
5	Sunday 29 October 2023	Pioneer Court Community Garden Spring Open Day	Facebook Invitation	Yes
6	Saturday 28 October 2023	Ukrainian Tribute Concert at the Ukrainian Community Centre	E23/106681	Yes
7	Friday 27 October 2023	Pedare Year 12 Thanksgiving Service in the College Chapel	E23/98006	Yes
8	Thursday 26 October 2023	LGA Annual General Meeting	E23/107592	Yes
9	Sunday 22 October 2023	Bay to Birdwood – Invitation to attend the Bay to Birdwood Alternative Start at Civic Park, Modbury	E23/104672	Yes
10	Sunday 22 October 2023	Apologies: Tea Tree Gully Motocross Cr. Unger Deputy Mayor attended and represented the City of Tea Tree Gully	E23/104504	No
11	Saturday 21 October 2023	Senior Presentation Night – Tea Tree Gully Soccer Club	E23/109679 E23/110230	No
12	Saturday 21 October 2023	Season Opening Event GGCD Players and notification of dates of home games	E23/109940	No
13	Friday 20 October 2023	Probus Northern District Picnic – Civic Park	E23/48998	Yes
14	Monday 16 October 2023	Modbury National Seniors Branch – Celebrating 30 Years	E23/93113	Yes

15	Sunday 15 October 2023	Tea Tree Gully City Soccer Club Family Fun Day and Junior Presentations	E23/970289	Yes
16	Saturday 14 October 2023	Spring Gift Market at the Golden Grove Arts & Recreation Centres	E23/107590	Yes
17	Saturday 14 October 2023	Commissioning Service of the Reverend Jo Smith to the position of Parish Priest of the Parish of Modbury and Golden Grove at St Lukes Anglican Church	E23/95345	Yes
18	Saturday 14 October 2023	Tea Tree Gully RSL Dinner at Tea Tree Gully RSL	E23/69129	Yes
19	Friday 13 October 2023	Met with a resident along with the GM Community Services	E23/101941	Yes
20	Friday 13 October 2023	2023 Modbury Football Club presentation at the National Wine Centre	E23/110545 E23/110547	No
21	Tuesday 10 October 2023	Celebrate a 1000 th joint donation of Lifeblood Modbury – 3 local Modbury brothers who made their 1000 th joint donation together	E23/94313	Yes
22	Monday 9 October 2023	Met with a Probus Club Representative to discuss Probus Picnic	E23/107587	Yes
23	Friday 6 October 2023	Muddy Hands Festival 2023 at Golden Fields Reserve, Golden Grove	E23/107588	Yes
24	Friday 6 October 2023	5AA Interview with Matthew Pantelis – re Muddy Hands Festival		Yes
25	Thursday 5 October 2023	Meeting with the CEO of Autism SA	E23/92909	Yes

INFORMATION REPORT

COUNCIL MEETING

14 November 2023

Office of the Chief Executive Officer

Local Government Association (LGA) Annual General Meeting (AGM) Outcomes November 2023 (D23/91617)

At its meeting on 24 October 2023, Council considered the Agenda items for the Local Government Association Annual General Meeting (LGA AGM) which occurred on Thursday 26 October 2023. At the Council meeting, it was resolved for the delegate (or proxy) to cast the Council vote using their own discretion.

Cr Rob Unger attended as Council's delegate as per [Council's Elected Member Support and Training Policy](#). The Council delegate voting position is listed in column 3 in the table below, together with the outcome as resolved at the LGA AGM (column 4). Reference should be made to the minutes from the LGA AGM (Attachment 1) for further information about the item (noting that item headings can be misleading when read in isolation).

ITEM	TOPIC	DELEGATE POSITION	VOTING OUTCOME
LGA Business			
6.1	LGA Annual Report 2022/2023	Support	Carried
6.2	LGA Financial Statements 2022/2023	Support	Carried
6.3	Annual Reports of LGA Committees	Support	Carried
6.4	LGASA Mutual Annual Report 2022/2023	Support	Carried
6.5	LGA Procurement Annual Report 2022/2023	Support	Carried
6.6	Local Government Financial Indicators 2023	Support	Carried
6.7	LGA Board and Committee Member Allowances & Expenses	Not Support	Carried
6.8	SAROC & GAROC Terms of Reference	Support	Carried
Reports from SAROC			
7.1	ESCOSA Fee Structure (District Council Orroroo Carrieton)	Not Support	Carried
7.2	Youth participation in post-secondary education – Youth Allowance Eligibility criteria (Mount Gambier)	Support	Carried

ITEM	TOPIC	DELEGATE POSITION	VOTING OUTCOME
Reports from GAROC			
8.1	SAPN Dispute Regarding Tree Management (City of Marion)	Support	Carried
8.2	Animal Impounding/Rehoming (Port Adelaide Enfield)	Support	Carried
8.3	Reducing Head Island impacts on Road Infrastructure (Campbelltown City Council)	Support	Carried
8.4	Conflict of Interest Regional Subsidiary (Town of Gawler Council)	Not Support	Carried

Attachments

1. [Draft Minutes of the LGA AGM 26 October 2023](#) 35

Report Authorisers

Deana Taglierini Coordinator, Governance	8397 7263
Ilona Cooper Manager Corporate Governance	8397 7310
Justin Robbins General Manager Strategy & Finance	8397 7444



The voice of local government.

Draft

Draft Minutes of the LGA Annual General Meeting held on Thursday 26 October 2023 at 10:00am at the National Wine Centre, corner of Hackney Rd & Botanic Rd, Adelaide

1. Open & Welcome

The President opened the meeting at 10:28am and welcomed members and staff.

Present:

President	Mayor Dean Johnson
Chief Executive Officer	Clinton Jury
Executive Director Member Services	Nathan Petrus
Executive Assistant Member Services (minutes)	Ashleigh Baker
Executive Assistant to the CEO & President (E-voting)	Melanie Williams
Director Governance (Manual Minutes)	Tami Norman

Member Councils (voting delegates):

Adelaide Hills Council	District Council of Grant
Adelaide Plains Council	District Council of Karoonda East Murray
Barunga West Council	District Council of Kimba
Berri Barmora Council	District Council of Loxton Waikerie
Campbelltown City Council	District Council of Mount Remarkable
City of Adelaide	District Council of Orroroo Carrieton
City of Burnside	District Council of Streaky Bay
City of Charles Sturt	District Council of Tumby Bay
City of Holdfast Bay	District Council of Yankalilla
City of Marion	Kangaroo Island Council
City of Mitcham	Kingston District Council
City of Mount Gambier	Light Regional Council
City of Norwood Payneham & St Peters	District Council of Lower Eyre Peninsula
City of Onkaparinga	Mid Murray Council
City of Playford	Mount Barker District Council



The voice of local government.

Draft

City of Port Adelaide Enfield
 City of Port Lincoln
 City of Prospect
 City of Salisbury
 City of Tea Tree Gully
 City of Unley
 City of Victor Harbor
 City of West Torrens
 Clare and Gilbert Valleys Council
 Coorong District Council
 Copper Coast Council
 District Council of Cleve
 District Council of Coober Pedy
 District Council of Elliston
 District Council of Franklin Harbour

Northern Areas Council
 Port Augusta City Council
 Port Pirie Regional Council
 Regional Council of Goyder
 Renmark Paringa Council
 Rural City of Murray Bridge
 Tatiara District Council
 The Barossa Council
 The Flinders Ranges Council
 Town of Gawler
 Town of Walkerville
 Wakefield Regional Council
 Wattle Range Council
 Whyalla City Council
 Wudinna District Council
 Yorke Peninsula Council

2. Apologies

Alexandrina Council
 District Council of Ceduna
 District Council of Peterborough
 District Council of Robe

Naracoorte Lucindale Council
 Southern Mallee District Council
 Municipal Council of Roxby Downs

3. Notices & Arrangements

The Chief Executive Officer Clinton Jury outlined the notices and arrangements for the meeting.

4. President's Address

The President provided a verbal report. A copy of the report is attached to these minutes.



The voice of local government.

Draft

Item 17.1

Attachment 1

5. Minutes of Previous Meeting

5.1. Minutes of the Ordinary General Meeting held 14 April 2023

MOVED City of Charles Sturt
SECONDED Wakefield Regional Council

That the Annual General Meeting confirms the minutes of the Ordinary General Meeting held on 14 April 2023 as a true and accurate record of the proceedings held.

CARRIED

5.2 Resolutions and Actions from Previous Meetings

MOVED Adelaide Plains Council
SECONDED Northern Areas Council

That the Annual General Meeting notes progress with resolutions resulting from the Ordinary General Meeting of 14 April 2023 and outstanding resolutions from earlier general meetings.

CARRIED

6. LGA Business

6.1 LGA Annual Report 2022-23

10:49am City of Marion left the meeting and did not return.

MOVED Light Regional Council
SECONDED Port Augusta City Council

That the Annual General Meeting receives and notes the Local Government Association of South Australia's Annual Report for the year 2022-23.

CARRIED

6.2 Financial Statements 2022-2023

MOVED District Council of Lower Eyre Peninsula
SECONDED Port Pirie Regional Council

That the Annual General Meeting receives and adopts the LGA of SA and controlled entities Financial Statements for the year 2022-23.

CARRIED



The voice of local government.

Draft

6.3 Annual Reports for the LGA Committees

MOVED Kangaroo Island Council
 SECONDED Barunga West Council

That the Annual General Meeting receives and notes the Annual Reports for the year 2022-23 of the following Committees established under the LGA Constitution:

- a) Greater Adelaide Regional Organisation of Councils (GAROC)
- b) South Australian Regional Organisation of Councils (SAROC)
- c) CEO Advisory Group
- d) Local Government Research and Development Scheme
- e) Special Local Roads Program

CARRIED**6.4 LGASA Mutual Annual Report 2022-2023**

MOVED Town of Gawler
 SECONDED Wudinna District Council

That the Annual General Meeting receives and notes the LGASA Mutual Annual Report for the year 2022-2023.

CARRIED**6.5 LGA Procurement Annual Report 2022-2023**

MOVED District Council of Franklin Harbour
 SECONDED Adelaide Plains Council

That the Annual General Meeting receives and notes the LGA Procurement Annual Report for the year 2022-2023.

CARRIED**6.6 Local Government Financial Indicators 2023**

MOVED District Council of Lower Eyre Peninsula
 SECONDED City of Mount Gambier

That the Annual General Meeting notes the report.

CARRIED**6.7 LGA Board and Committee Member Allowances & Expenses**

10:57am Mayor Johnson declared a material conflict of interest and left the meeting.

Mayor Evans from City of Charles Sturt assumed the role of Chair.



The voice of local government.

Draft

Item 17.1

Attachment 1

MOVED City of West Torrens
SECONDED City of Burnside

That the Annual General Meeting:

1. Approves the updated Board and Committee Allowances and Expenses policy
2. Approves the current Board Members receiving:
 - an increase in the allowance of 9.0%, noting that the last increase was in 2017, which represents an annual increment of 1.5% compared to an average CPI increment of 3.5% over the same period.
 - the increase to be effective following the 2023 Annual General Meeting resulting in an additional expense of \$5,284 in 2023/24.
3. Notes that an independent review to establish a benchmark for future increments is underway, with recommendations to be presented at the Ordinary General Meeting in April 2024 and subject to member approval to commence after the October 2024 Annual General Meeting.

CARRIED

10:59am Mayor Johnson returned to the meeting and resumed the role of Chair.

6.8 SAROC and GAROC Terms of Reference

MOVED City of Mitcham
SECONDED Port Pirie Regional Council

That the Annual General Meeting ratifies the LGA SAROC Terms of Reference and LGA GAROC Terms of Reference.

CARRIED

7. Recommendation Reports from the SAROC Committee

7.1 ESCOSA Fee Structure – DC Orroroo Carrieton

MOVED District Council of Orroroo/Carrieton
SECONDED District Council of Yankalilla

That the Annual General Meeting request the Local Government Association (LGA) Secretariat to advocate to the Essential Services Commission SA (ESCOSA) for a change to the cost structure being applied to the Strategic Management Plan Advice Scheme, conducted by ESCOSA pursuant to section 122 of the *Local Government Act 1999*, to an approach that has costs allocated to councils on a proportional basis consistent with the value assigned to votes of delegates of the LGA at an LGA General Meeting (as set out in clause 17 of the LGA Constitution).

CARRIED



The voice of local government.

Draft

7.2 Youth participation in post-secondary education -Youth Allowance Eligibility criteria – City of Mount Gambier

MOVED City of Mount Gambier

SECONDED District Council of Lower Eyre Peninsula

That the Annual General Meeting request that the Local Government Association:

1. Amend its Policy Manual to recognise and advocate on factors that impact regional youth participation in post-secondary education in light of skills shortages and localised social and economic impacts for regional communities; and
2. Advocate for removal of the parental income test as a qualifying criterion for Youth Allowance eligibility for regional students relocating to pursue post-secondary education, and other measures that encourage youth/regional participation in further education.

CARRIED

8. Recommendation Reports from the GAROC Committee

8.1 SAPN Dispute Regarding Tree Management – City of Marion

MOVED City of Unley

SECONDED City of Onkaparinga

That the Annual General Meeting:

1. Requests that the LGA support with coordination and advocacy to reconcile the Electricity Regulations, which suppress canopy coverage, with the state government targets set to increase canopy coverage; and
2. Notes that if the item is approved by members at the 2023 LGA Annual General Meeting, the LGA Secretariat would undertake the following activities:
 - a) the LGA writes to the Minister for Energy and Mining and the Minister for Climate, Environment and Water about the barrier imposed by the *Electricity (Principles of Vegetation Clearance) Regulations 2021* to the State Government in achieving its urban greening agenda; and
 - b) the LGA continues its current advocacy through existing channels with SAPN and Green Adelaide, and takes advantage of other potential avenues which may arise, to support these changes to the Regulations.

CARRIED



The voice of local government.

Draft

8.2 Animal Impounding/Rehoming – City of Port Adelaide Enfield

MOVED City of Port Adelaide Enfield
 SECONDED Clare & Gilbert Valleys Council

That the Annual General Meeting requests that the LGA:

1. Investigate the current capacity/rehoming issues for dogs and cats currently faced by South Australian Councils; and
2. Undertake a scoping study into all potential animal pound and rehoming models, including the feasibility of a state-wide impounding and rehoming facility and associated services, considering the costs and risks with each model and how this could be practically implemented to meet the needs of regional and metropolitan Councils.

CARRIED

8.3 Reducing Heat Island impacts on Road Infrastructure – Campbelltown City Council

MOVED Campbelltown City Council
 SECONDED Town of Gawler

That the Annual General Meeting:

1. Requests the LGA advocate to the Department for Infrastructure and Transport to seek the Department's commitment to reducing the heat island impact on their road assets, including a review of current technical documentation (operational Instructions) to consider greater flexibility to support greening initiatives whilst not compromising vehicle safety, and partnering with Councils to cost share works undertaken (including ongoing maintenance); and
2. Notes that if the Item is approved by members at the 2023 Annual General Meeting, the LGA Secretariat would write to the Minister for Infrastructure and Transport as well as the Minister for Climate, Environment and Water seeking support for ongoing review of the Operational Guideline to consider greater flexibility to encourage greening initiatives while not compromising vehicle safety on roads managed by the Department for Infrastructure and Transport.

CARRIED



The voice of local government.

Draft

8.4 Conflict of Interest Regional Subsidiary – Town of Gawler

MOVED Town of Gawler
 SECONDED City of Salisbury

That the Annual General Meeting requests the LGA to lobby the State Government to undertake legislative reform to enable Council Member appointees to subsidiaries to remain in a meeting, participate and vote in a matter being considered by council or a committee, where the outcome would result in a benefit or loss for the subsidiary; rather than the current legislative obligation that appointees must declare a material conflict of interest.

CARRIED**9. Recommendation Reports from the LGA Board of Directors**

Nil

10. Next Meeting

The LGA Ordinary General meeting will be held on a date yet to be confirmed.

11. Close

The meeting was declared closed at 11.22am.

Minutes confirmed

.....
 Chairperson

Date



The voice of local government.

2023 LGA President's Annual General Meeting Report

Thank you for being here today at the National Wine Centre for the 2023 Local Government Association Conference and Annual General Meeting.

It's hard to believe that only 12 months ago we were in the final stages of our council election campaigns, such has been the amount of work that's happened since.

When looking at achievements over this time, from the outside looking in the LGA may appear to be a large organisation – but step inside and you realise this small organisation is a powerhouse, consistently punching well above its weight, much like our sector in general.

What I've found in my first year as President is the dedicated and passionate team of professionals at the LGA care deeply about local government and work incredibly hard to deliver for you as our members.

I thank CEO Clinton Jury and the Executive Leadership Team, LGA staff, LGA's SAROC and GAROC Committees and the LGA Board of Directors. Your support to me in this role has been invaluable.

The past year has been incredibly productive for the LGA, and I've greatly enjoyed my involvement to date representing our sector. Honestly, it's been a blast.

Be it at events and functions, working with members, advocating to State and Federal Government on important issues or championing the work of local government in the media.

I don't think I've ever done so many radio interviews, on so many varied subject, in my life as I have in this role! I've loved it all – well, most of it, anyway...

The November council elections were a significant undertaking, not without challenges.

The implementation of new Local Government reforms brought with them some unexpected speed bumps, including a rise in the number of supplementary elections and difficulty for some candidates when submitting their campaign disclosure returns.

While not ideal, this situation highlighted the progress we've made at the LGA in strengthening our relationships with the State Government and particularly the State Cabinet.

When more than 40 elected members lost their positions due to a paperwork oversight, we picked up the phone to the Premier and worked with the State Government to urgently pass legislation allowing them to be reinstated.

As a sector, this is where we need to be. We need a seat at the table, and strong relationships get us that.

While the LGA can't be part of every conversation, when we speak, our words have weight. Our requests are carefully considered. And this is leading to impactful results.

We're seeing less in the media about 'local government being a problem that needs to be fixed', and more about how 'local government is a trusted delivery partner', particularly for State and Federal Government.

The LGA's quarterly Cabinet presentations are facilitating strategic conversations about the opportunities to work with the sector. They also provide a forum to voice concerns about issues impacting communities and regions.



The voice of local government.

We've had the chance to talk about housing, climate change, economic development and give examples of the amazing work and innovative projects that councils are already working on.

We've talked through how more could be done by working together, and the specific outcomes we want to see.

The new Office for Regional Housing, Regional Key Worker Housing Scheme and new Net Zero accelerator pilot program are just some examples of direct action from these discussions.

I often see our local government colleagues in other states at odds with their State Governments. And while we are not always in agreement, I believe so much more is achieved by working collaboratively.

Working to identify solutions to problems often produces greater returns.

We continue talking to all sides of politics to achieve this. We value the trusted, constructive relationship we have with the State Opposition and crossbench.

Working like this is about ensuring we deliver tangible results. It's about bringing the unique place-based knowledge that is within local government to the fore.

The sector's submissions to topics like the Greater Adelaide Regional Plan, as well as Regional Plans, infrastructure development, and housing, are examples of this.

And these topics will be a focus of presentations later today from the State Planning Commission, SA Water and the Department for Trade and Investment.

Alongside political advocacy and engagement, and equally important, are the formal partnerships we have.

Our work with partners like SA Health, Wellbeing SA, LG Professionals, Green Industries SA, the Department for Environment and Water – to name a few – are helping councils deliver outcomes that matter for communities.

It's projects like the SA Climate Ready Coasts program that will improve the approach to coastal adaptation planning across the state.

This is only made possible through close collaboration with a range of partners both within the sector and in government.

And it's through these productive relationships we are seeing significant progress.

We continue to work closely with our Legal Connect partners, Norman Waterhouse Lawyers, providing expert advice to the sector when needed.

Most recently, we've provided trusted legal advice throughout the implementation of the Reforms, including on the new CEO recruitment and performance management process.

This has been done in consultation with the Office of Local Government and Norman Waterhouse.



The voice of local government.

Item 17.1

Attachment 1

Unfortunately, it's through changes like this where we also see consultants stepping in to leverage the goodwill of councils, who are wanting to do the right thing and then get charged for further external advice.

It's why we're proud to be able to stand with expert partners on your behalf, delivering services that support your work, and save time and money.

This year, as part of the Local Government Reforms, we have also seen the commencement of the Strategic Management Plan Advice Scheme, currently facilitated by ESCOSA.

Tranche 1 councils have told us of their disappointment with the advice and the feedback they've received by ESCOSA.

From what we've seen and heard, this Scheme is treating local government like a regulated industry where the aim is to provide the lowest level of service at the lowest possible price.

But we know local government isn't about counting dollars and cents on a spreadsheet.

It's about having a conversation with local communities. It's about understanding potential services, programs and investments – what's needed now and, in the future.

It's also about listening to communities about what they are prepared to pay through rates for those services.

Councils already have avenues for consultation through their Annual Business Plan and Budget processes, which inform their Asset Management and Long-Term Financial Plans.

It would seem there is little value in paying \$40,000 for ESCOSA to tell councils what they already know.

At the State/Local Government Economic Forum in March, the Premier highlighted how local government has unique connections with their communities, and how we must take advantage of this to foster economic development in our state.

ESCOSA's interpretation and delivery of the Scheme, in its current form, makes it very difficult for councils to play their role in this regard.

It actually works against brave economic and community development approaches and decision making.

Councils tell me they are disappointed in the lack of value and I agree.

The State want us to be economic supporters and proponents and this scheme actively prevents us from delivering. It's confusing and it's frustrating.

Maybe I should be clear – I'm not a fan!!!

So as an LGA we will continue to engage with the State Government about the best approach to deliver the intended purpose of the Scheme - and no more - in a way that delivers actual value for all councils.

Lastly, it's been encouraging as always to see councils engaging with their communities through their business planning, major projects and policies.

The good outcomes of what councils do at a local level are what we want to be sharing more, and the LGA continue to work on ways to facilitate this.



The voice of local government.

The new campaign “*Local Councils. Where Everything Comes Together*” forms part of our exciting strategy to increase awareness about the incredible outcomes we achieve as a sector and I’m excited – I love this!

Because just like the LGA, our sector too punches well above its weight. We prove time and again that local government isn’t afraid of rolling up its sleeves to take action. Frankly, we get stuff done!

Councils across the state are finding smart ways to plug skills gaps, collaborate with others, find innovative ways to tackle problems and ‘get on with the job’.

Our ability to do things efficiently and with positive impact is our strength.

And at the LGA we know that when councils are thriving, our communities are too.

I look forward to continuing as your President over the next 12 months as we work to help councils build strong communities in South Australia.

Thank you again for being here today and for the energy and passion you all bring to councils and communities from right across our great state. Keep up the fantastic work, thank you.

INFORMATION REPORT

COUNCIL MEETING

14 November 2023

Office of the Chief Executive Officer

Review of Council's Elected Member Behavioural Management Policy (D23/85395)

As part of legislative reform to local government, one of the key changes introduced in November 2022 was a new Behavioural Management Framework to manage complaints about the behavior of elected members. This replaced the previous Code of Conduct provisions for Elected Members.

The new legislative provisions required councils to adopt a behavioral management policy for elected members, as well as review the operation of the policy within 12 months of a periodic election (as prescribed in section 262B(7) of the *Local Government Act 1999*).

Council at its meeting on 24 January 2023 adopted an [Elected Member Behavioural Management Policy](#), and is now required to review the operation of the policy.

The following table provides a summary of complaints about Elected Member behaviour since November 2022:

Complaint about	Number of contraventions	Action taken	Costs incurred by Council for dealing with complaints
Member behaviour	1	Informal action	\$0
Health and safety	0	N/A	\$0

The policy is operating effectively in managing complaints under this Policy. As a result, there are no suggested changes to the Policy at this stage. Council can review the Policy at any time should any issues arise at a later date.

The above table has also been provided in the 2022-23 Annual Report in accordance with regulation 35(a1) of the *Local Government (General) Regulations 2014*.

Attachments

N/A

Report Authorisers

Deana Taglierini

Coordinator, Governance

8397 7263

Ilona Cooper

Manager Corporate Governance

8397 7310

Justin Robbins

General Manager Strategy & Finance

8397 7444

INFORMATION REPORT

COUNCIL MEETING

14 November 2023

Strategy & Finance

South Australia's 20-Year Infrastructure Plan - Discussion Paper submission (D23/89269)

Infrastructure SA is preparing South Australia's next 20-Year State Infrastructure Strategy. To inform the development of the Strategy, a discussion paper (attachment one) was released for consultation via the yourSAy website between 1 October and 13 November 2023.

The discussion paper sets a clear vision and comprehensive roadmap for the State's infrastructure development, acknowledging the current state of infrastructure in South Australia, the challenges we face and the opportunities for improvement.

At the same time, it provides an opportunity to consider the evolution of our infrastructure needs post-pandemic as well as the way we think about, plan for, fund and use it.

Central to this document are the themes of connectivity, productivity, sustainability, resilience, and liveability.

Connectivity

The discussion paper emphasises the need for improved transport links, including public transport and road networks to ensure efficient movement of goods and **people. This is likely to include expansion of the state's road and rail networks as well** as investment in new technologies and smarter traffic management systems to reduce congestion and improve safety. The document also highlights the growing importance of digital connectivity in enabling innovation and growth across various sectors.

Productivity

The discussion paper speaks to the need for greater investment in infrastructure that supports key industries, such as renewable energy, advanced manufacturing and

health and education. It also stresses the importance of creating a skilled workforce to drive productivity and economic growth, citing a shortage of skilled workers.

Sustainability

The discussion paper points to the economic opportunities that lay in achieving net **zero emissions, decarbonisation of the state's highest emitting sectors and growing a circular economy** in South Australia. It promotes the use of renewable energy sources and energy storage and highlights the need to improve water security. It also speaks to the essential nature of green and blue infrastructure in improving liveability, biodiversity and sustainability.

Liveability

The discussion paper recognises the importance of investing in social infrastructure, such as healthcare facilities, schools and community spaces to improve liveability. It also recognises the liveability gains of creating vibrant and inclusive communities.

To help respondents frame their submissions, the discussion paper poses 26 questions. These questions are summarised on page 50 of the 20-Year State Infrastructure Strategy Discussion Paper and have been used as a basis to formulate **Council's response**.

The draft submission is provided for Council's information (attachment two). It aligns with the findings of the State of the City (CTTG) report and raises issues contained in recent Council reports relating to Regional Growth Options and the Greater Adelaide Regional Plan (GARP) Discussion Paper submission as well as recent discussions with Elected Members.

Attachments

1. [State Infrastructure Strategy Discussion Paper](#) 51
2. [Submission - South Australia's 20-Year Infrastructure Strategy Discussion Paper](#) 115

Report Authorisers

Tony Amato	
Lead - Waste & Strategic Projects	8397 7448
Ingrid Wilkshire	
Manager City Strategy	8397 7292
Justin Robbins	
General Manager Strategy & Finance	8397 7444

Attachment One



South Australia's 20-Year
State Infrastructure Strategy

Discussion Paper

October 2023

infrastructure.sa.gov.au

Item 17.3

Attachment 1

Acknowledgement of Country

We acknowledge and respect the First Peoples of this land and their deep ongoing spiritual and cultural connection to Country.

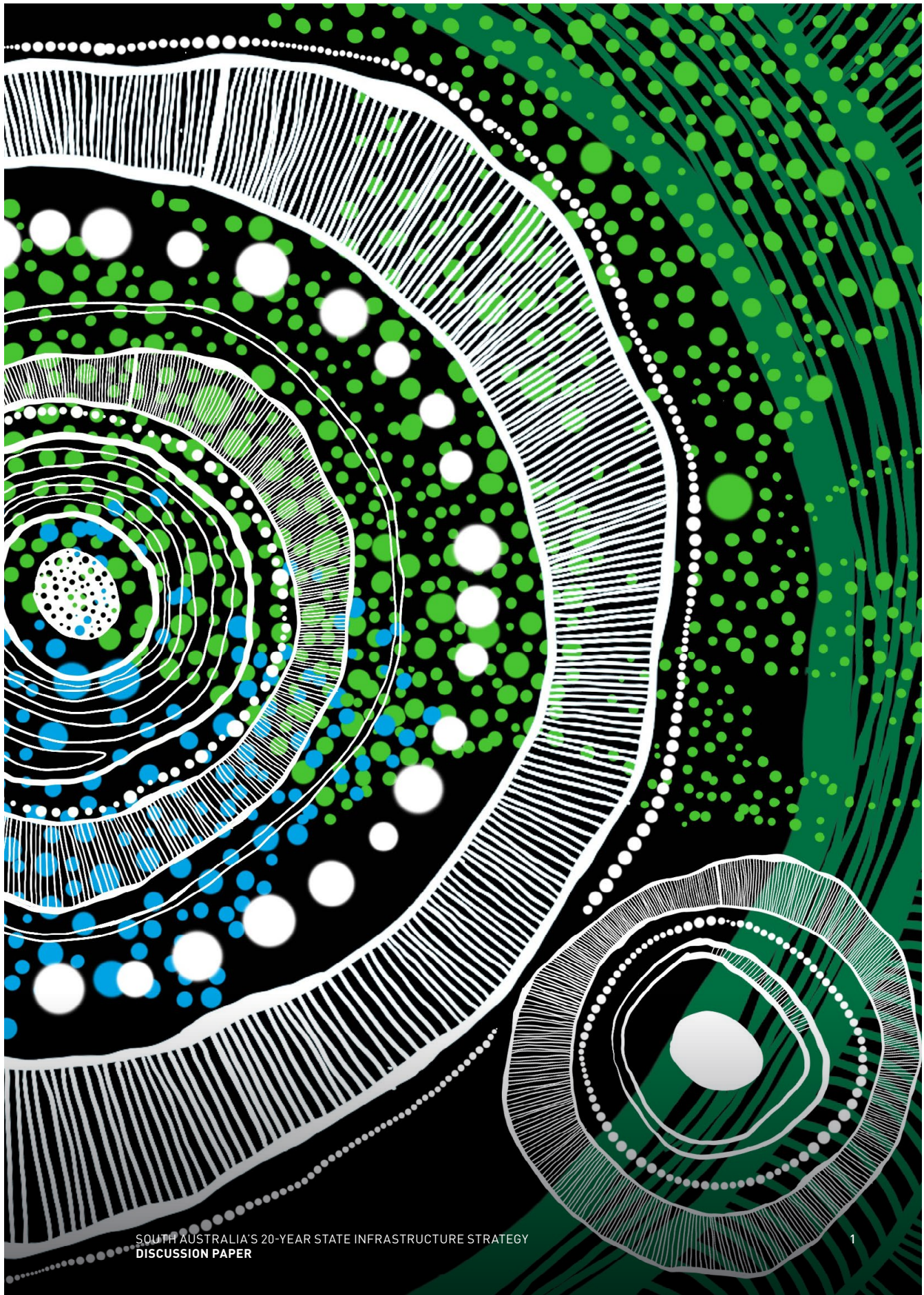
We will work together with our First Nations people to share our collective knowledge and recognise the enduring impact of infrastructure on Country.

Cover image: Adelaide Entertainment Centre Tram Stop
Image courtesy of Department for Infrastructure and Transport

Image this page:
Artwork created for Infrastructure SA by Eastern Arrernte artist Patrick Caruso. Patrick is the founder of We Create Print Deliver, a South Australian based advertising and business agency.

The artwork represents Infrastructure SA and our people, knowledge and skills, the projects and communities impacted by our work and the people travelling through the landscape via the work that we do.

SOUTH AUSTRALIA'S 20-YEAR STATE INFRASTRUCTURE STRATEGY
DISCUSSION PAPER



Contents

Foreword by Chair	4	6.5 Education and skills	27
1. Context	6	6.6 Cultural, tourism, and recreational facilities	28
1.1 About Infrastructure SA	6	7. Accessible and inclusive infrastructure	30
1.2 Defining infrastructure	6	7.1 Our regions – a snapshot	30
1.3 South Australia's 20-Year State Infrastructure Strategy	7	7.2 Regional and remote areas	31
1.4 How to read this Discussion Paper	7	7.3 Closing the Gap	33
1.5 You are invited to participate	7	8. A decarbonised, sustainable economy	34
2. Megatrends impacting infrastructure in South Australia	8	8.1 Green industries	35
3. Growing the economy with infrastructure	9	8.2 Decarbonised energy system	36
3.1 The vision	9	8.3 Transitioning transport	37
3.2 The objectives	9	8.4 A circular economy	38
4. The economic context	10	8.5 Infrastructure delivery	39
4.1 Global economy	10	9. Improved resilience	40
4.2 Australia's economy	11	9.1 Planned resilience	41
4.3 South Australia's economy	11	9.2 Critical infrastructure	42
4.4 Our productivity challenge	13	9.3 Green and blue infrastructure	43
5. Enabling infrastructure	14	10. A stronger infrastructure industry	46
5.1 Freight and supply networks	14	10.1 Planned pipeline	47
5.2 Water supply	15	10.2 Digital technology	48
5.3 Energy transmission	17	10.3 Effective procurement	49
5.4 Digital connectivity	17	10.4 Funding and financing solutions	49
5.5 Resource exports	18	11. Consultation questions	50
6. Liveable and well-planned places	20	12. How to make a submission to Infrastructure SA	52
6.1 Coordinated planning	21	13. Glossary of terms	53
6.2 Affordable housing	22	14. References	54
6.3 Public transport	23		
6.4 Health and wellbeing	25		

List of Tables

Table 1: Global economic growth forecasts from the Federal Budget 2023–24	10
Table 2: Consultation questions	50

List of Charts

Chart 1: South Australia's industry composition, 2021–22	11
Chart 2: South Australia's export profile, 2022–23	12
Chart 3: South Australia's projected population, 2021–51, by age group	12

List of Figures

Figure 1: Megatrends identified as impacting infrastructure in South Australia	8	Figure 10: Resilience definition	41
Figure 2: Volume of water used in South Australia (2021–22)	16	Figure 11: Key risks to road and rail supply chain infrastructure	42
Figure 3: Journey to work mode share for Greater Adelaide (2021)	23	Figure 12: Green and blue infrastructure benefits	44
Figure 4: Spending on hospitals, by source of funds, constant prices, 2010–11 to 2020–21	25	Figure 13: Australia's megaproject pipeline (June 2023)	47
Figure 5: South Australian regions – Key data	31		
Figure 6: South Australia's greenhouse gas emissions in 2021	34		
Figure 7: Greenhouse gas emissions by mode, 1990–2020, Australia, ktCO ₂ e pa	37		
Figure 8: The circular economy	38		
Figure 9: Opportunities to reduce embodied emissions in different stages of a building or infrastructure project	39		

Foreword by Chair



This Discussion Paper presents an opportunity for South Australians to engage with us on the infrastructure we need for the next 20 years, to support a growing economy that improves the prosperity of all South Australians.

Infrastructure SA was established in 2018 and in its first five years of operation has demonstrated value as an independent advisor to Government. Infrastructure SA provides an external review of all major infrastructure projects and a view on which infrastructure projects should be prioritised, through the annual Capital Intentions Statement.

Developing a 20-year Infrastructure Strategy is a key part of Infrastructure SA's responsibilities. The Strategy will inform future decisions on infrastructure by assessing the needs, strategic goals and priorities for infrastructure for the next 20 years.

Infrastructure SA presented its first Strategy to the Government of South Australia in May 2020. The Strategy identified 38 priorities to guide government policy and investment in infrastructure. A key priority identified at the time was the investigation of water infrastructure to unlock economic opportunities, which led to the creation of the Northern Water Supply Project. Infrastructure SA has leveraged its expertise in infrastructure planning to lead delivery of a business case, with a final investment decision expected in 2024.

Infrastructure SA is required to review the Strategy every five years and is now in the early stages of preparing its next Strategy. It is a timely opportunity to consider how our infrastructure needs have evolved given the landscape has changed significantly, with the COVID-19 pandemic, the transition to net zero and increasing digitalisation impacting the way we think about, plan for, and use our infrastructure.

Since the release of our last Discussion Paper in 2019, our infrastructure spend has grown substantially. Over the next four years we will see an estimated spend of \$21 billion, an increase of \$9.1 billion. This program of investment includes expenditure on flagship projects like the new Women's and Children's Hospital and the Torrens to Darlington section of the North-South Corridor. In addition, the previously announced Hydrogen Jobs Plan is progressing, supporting the creation of a green hydrogen industry and demonstrating South Australia's leadership in renewables and hydrogen.

However, our funds are not unlimited. An increase in net debt is forecast, while general government sector revenue growth remains flat in real terms over the forward estimates. Given these fiscal constraints, it's more important than ever that we maximise the value of our existing assets and continue to support evidence-based prioritisation of infrastructure needs.

Infrastructure SA sees real opportunities to improve our productivity and grow our economy. Economic growth is essential to the prosperity and wellbeing of all South Australians. We have a small population and market size, so our growth must be in national and international exports and import replacement.

We also need to diversify our economy, expanding on the strength of our agricultural and resource exports and moving up the value chain to deliver more complex products. This will deliver the revenue needed to continue our investment in infrastructure to achieve an economy that is smart, sustainable and inclusive.

To support our economic growth, we will need to carefully plan for and coordinate the delivery of infrastructure and do more to attract, train and retain skilled people. We also need to think differently about how we make South Australia a vibrant and liveable place that becomes a destination of first choice for interstate and overseas migration.

This Discussion Paper is foundational to the development of our next Strategy. It provides an overview of the key infrastructure opportunities and challenges faced by South Australia. We encourage industry and the community to think about what we want the South Australia of the future to look like when responding to this Paper.

I hope this Discussion Paper generates fresh ideas and I encourage you to contribute your knowledge and insights to assist Infrastructure SA develop our next 20-year State Infrastructure Strategy.



Anthony F Shepherd, AO
Chair of Infrastructure SA



It's more important than ever that we maximise the value of our existing assets and continue to support evidence-based prioritisation of infrastructure needs.

1. Context

1.1 About Infrastructure SA

Infrastructure SA was established and operates under the *Infrastructure SA Act 2018* (SA) (the Act) to serve as an independent advisory and assurance body in relation to major infrastructure projects in South Australia. It is governed by an independent Board, with both public and private sector expertise, and reports directly to the Premier of South Australia.

Section 5(1) of the *Infrastructure SA Act 2018* (SA) defines the objects of Infrastructure SA as:

- a. to promote such efficient, effective and timely coordination, planning, prioritisation, delivery and operation of infrastructure as is necessary for the economic, social or environmental benefit of the State and
- b. to promote the adoption and use of policies, practices, information and analysis to support sound decision-making in relation to infrastructure.

Infrastructure SA has four core deliverables, consistent with the Act:

- issuing a **20-Year State Infrastructure Strategy** and updating it at least every five years (the subject of this Discussion Paper)
- providing **project monitoring** as independent assurance for projects and programs with a capital value of \$50 million or more
- preparing an annual **Capital Intentions Statement** that represents Infrastructure SA's views on priority infrastructure initiatives
- providing **strategic advice** to the Premier of South Australia as needed.

Infrastructure SA's vision is that efficient and evidence-based infrastructure planning and delivery will grow the economy, create jobs and improve liveability for all South Australians.

You can find out more about Infrastructure SA at our website www.infrastructure.sa.gov.au.

1.2 Defining infrastructure

Infrastructure SA uses the following broad definition of infrastructure.

Infrastructure is the physical assets and structures that enable the services necessary to sustain or enhance the economy and liveability of South Australia.

This includes roads, rail, ports, housing, and facilities associated with health, culture, sports, tourism, education, energy, water and waste utilities. It also includes digital connectivity infrastructure and other physical assets that can act as enablers for industry and other sectors of the economy.

1.3 South Australia's 20-Year State Infrastructure Strategy

Infrastructure SA delivered its first 20-Year State Infrastructure Strategy in May 2020.¹ We are now developing the next 20-Year State Infrastructure Strategy (the Strategy) which will:

- focus on economic growth, aligned with the South Australian Economic Statement²
- identify the challenges and opportunities for providing and managing infrastructure
- consider how we can maximise the value of the State's existing assets
- identify requirements for new infrastructure, and the policy changes or other reforms that can help drive economic growth through an infrastructure lens
- recommend future priorities to ensure the State has the infrastructure needed to grow the economy, create jobs, and improve the liveability and sustainability of South Australia.

The new Strategy will replace the 2020 Strategy and will be available online.

1.4 How to read this Discussion Paper

This Discussion Paper has been developed to provide context and facilitate feedback to inform the new Strategy. To provide the context, this Discussion Paper:

- outlines the role of Infrastructure SA
- discusses megatrends which are likely to influence infrastructure over the next 20 years
- describes the vision for the Strategy and sets six objectives to reach that vision
- discusses the current economic context.

To facilitate feedback, each of the six objectives are discussed further in individual chapters. Each chapter raises key issues related to the objective. A targeted consultation question is provided at the end of each key issue to provoke your thoughts and ideas for feedback.

It is noted that many of the key issues are relevant across multiple objectives, and some of the objectives overlap. When providing feedback and responding to the questions, you are welcome to raise issues where you see the best fit.

1.5 You are invited to participate

This Discussion Paper is the primary means of contributing your insights and knowledge to inform the new Strategy. Infrastructure SA is keen to understand the needs and views of different communities, sectors and regions to shape the direction of the Strategy, aligned with the vision of a smart, sustainable and inclusive economy.

We welcome submissions from anyone who would like to inform this process. Submissions can range from a simple letter to a more substantial document. Where possible, each submission should include evidence, such as relevant data, documentation or references to support your views. This approach is consistent with the Act, which requires Infrastructure SA to invite submissions to the Strategy and consider relevant information provided.

For further information on making a submission please refer to Chapter 12 How to make a submission to Infrastructure SA.

2. Megatrends impacting infrastructure in South Australia

Given the long-term nature of the Strategy and the rapid pace of change, Infrastructure SA has partnered with the Foresight Unit in the Government of South Australia's Department of the Premier and Cabinet to identify global megatrends relevant to infrastructure for South Australia over the next 20 years. These are the trends identified today that are likely to impact infrastructure delivery in the future.

Strategic foresight and the identification of megatrends is useful to frame thinking about the future, explore

potential scenarios and plan for the unexpected. Exploring the impact of megatrends on our strategic infrastructure requirements helps ensure the Strategy remains relevant in many future scenarios. The megatrends present both opportunities and challenges for South Australia.

The megatrends identified as the most relevant to South Australia and the new Strategy are outlined in Figure 1. The impacts of these on infrastructure are explored throughout this Discussion Paper.

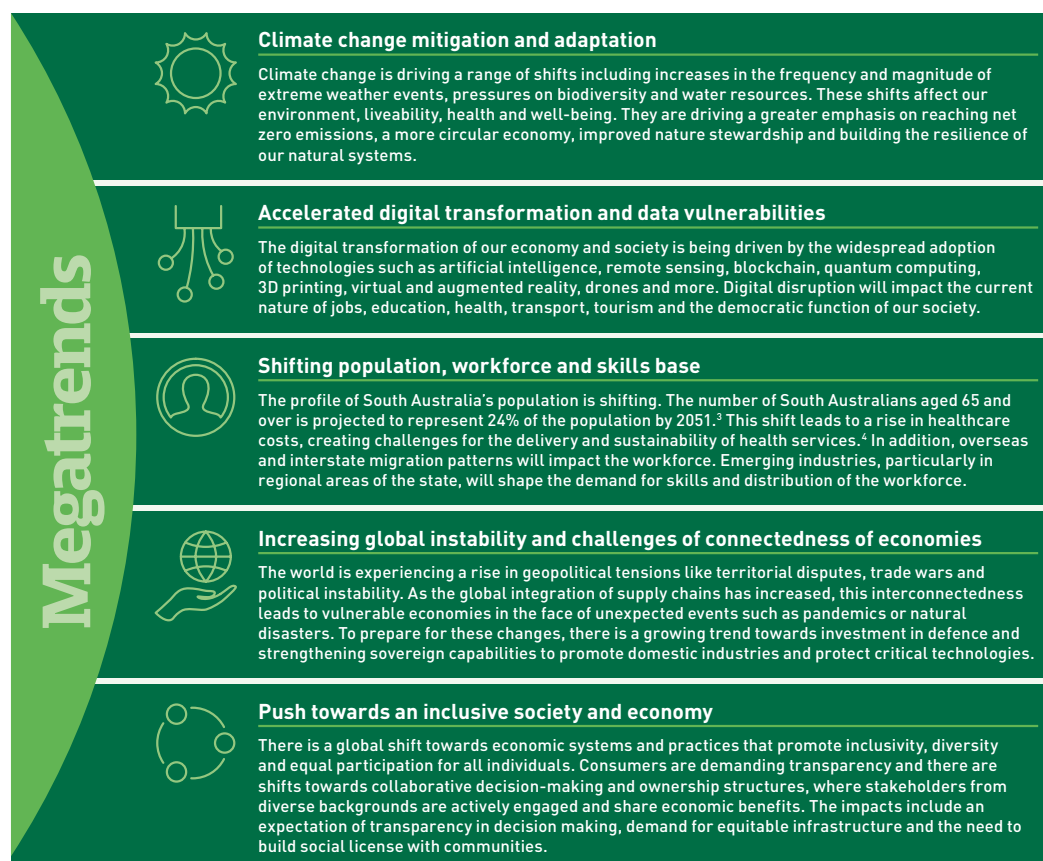


Figure 1:
Megatrends identified as impacting infrastructure in South Australia

3. Growing the economy with infrastructure

3.1 The vision

The South Australian Economic Statement⁵ has a vision to support economic growth and prosperity. Infrastructure SA has applied this vision to set the direction for the new Strategy.

An economy that is fit for the future, improving the wellbeing of all South Australians. An economy that is smart, sustainable and inclusive.

South Australian Economic Statement 2023

The Strategy seeks to identify the infrastructure necessary to meet this vision and acknowledges the need to balance social, environmental and economic outcomes.

3.2 The objectives

Aligned with the vision, Infrastructure SA has identified six key strategic objectives we are seeking to achieve through the new Strategy. These objectives have been developed with consideration of the analysis of megatrends (Chapter 2) and current and future opportunities and challenges in infrastructure across South Australia, Australia and globally.



1. Enabling infrastructure unlocks higher productivity and economic growth to improve our living standards



2. Liveable and well-planned places attract skilled people, support a growing population and create prosperous communities



3. Accessible and inclusive infrastructure supports social inclusion and economic participation



4. Infrastructure supports a decarbonised, sustainable economy that capitalises on our competitive advantages and opportunities



5. Improved resilience to shocks and events helps avoid or respond to disruptions that impact our economy, services and supply chains



6. A stronger infrastructure industry optimises our infrastructure investment through better planning and prioritisation

4. The economic context

The megatrends discussed in Chapter 2 will shape the way we plan for infrastructure over the next 20 years. As a foundation for our future infrastructure needs, this chapter summarises the current economic environment.

4.1 Global economy

Global economic conditions remain challenging in the wake of COVID-19 and Russia's invasion of Ukraine. The compounding effects of these crises – including congested supply chains and scarce energy – have resulted in very high inflation and, consequently, a strong response from central banks worldwide.

According to the Organisation for Economic Co-operation and Development (OECD), global economic growth in 2023 is projected to be 2.7%, the lowest annual rate since the global financial crisis (excluding the 2020 pandemic period).⁶ A slight improvement to 3% is expected in 2024, based on analysis undertaken for the Federal Budget (Table 1).⁷

Table 1:
Global economic growth forecasts from the Federal Budget 2023–24²¹

	Outcome	Forecasts (Calendar Years)		
	2022	2023	2024	2025
China	3.0	5 ¾	4 ½	4 ½
India	6.7	5 ½	6 ¼	6 ¾
Japan	1.0	1 ¼	¾	1
United States	2.1	1	¾	2 ¼
Euro area	3.5	½	1	1 ¾
United Kingdom	4.1	-½	½	2 ¼
Other East Asia	4.4	3 ¼	4	4 ¼
Major trading partners	3.0	3 ¼	3 ¼	3 ½
World	3.4	2 ¾	3	3 ½

World and Other East Asia growth rates are calculated using gross domestic product (GDP) weights based on purchasing power parity (PPP). Growth rates for major trading partners are calculated using Australian goods and services export trade weights. Other East Asia comprises Indonesia, Malaysia, the Philippines, Thailand, Vietnam and Singapore, along with Hong Kong, South Korea and Taiwan.

Despite the current circumstances, many countries are forging ahead with climate change action. The United States has introduced the *Inflation Reduction Act (2023)* which provides significant federal funding to lower greenhouse gas emissions, with requirements for domestic content or procurement from countries with which the United States has a free trade agreement⁸ – including Australia, presenting a significant opportunity.

4.2 Australia's economy

Australia has not escaped the impacts of these challenging global economic conditions. Economic growth has slowed, with gross domestic product (GDP) only increasing by 0.2% in the March 2023 quarter.⁹ GDP per capita, a measure of the standard of living, has lagged headline GDP growth and went backwards in the March 2023 quarter.¹⁰

The Reserve Bank of Australia (RBA) expects GDP growth to slow to 1.3% in 2023–24 in line with weakening global conditions and domestic cost-of-living pressures, before picking up to 2.0% in 2024–25.¹¹ However, there are key domestic uncertainties that may result in different outcomes, including the uncertain outlook for China and domestic consumption being affected by competing forces.¹²

Inflation is expected to have peaked at the end of 2022, with the consumer price index (CPI) rising 7.8% over the twelve months to the December 2022 quarter.¹³ The RBA has, in response, increased the cash rate target from 0.1% in April 2022 to 4.1% in June 2023. The RBA expects inflation to fall to 3.3% by the end of 2024, before returning to the target band of 2–3% by the end of 2025.¹⁴

Australia's labour market has remained robust, with the trend unemployment rate at 3.6% in July 2023.¹⁵ According to RBA forecasts, the unemployment rate is projected to rise to 4.2% by the June quarter of 2024 and 4.5% by the June quarter of 2025, which is still low by historical standards.¹⁶ Skills and labour shortages are continuing to impact many industries, although record levels of overseas migration may ease pressures.

4.3 South Australia's economy

South Australia's economy has recently performed well in both an absolute and relative sense. South Australia's gross state product (GSP) increased by 5.1% in 2021–22, following a rise of 4.7% the previous year.¹⁷ This represents the second-fastest growth rate in the country, behind Victoria at 5.6%.¹⁸ The increase was driven primarily by agricultural industries (Chart 1), with favourable weather conditions producing two years of year-on-year growth above 25% following three years of decline, as well as strong household, public and business spending rebounding post-COVID.¹⁹ GSP per capita increased by 4.5% in 2021–22 to \$68,777, though this remains below national GDP per capita at \$83,678.²⁰

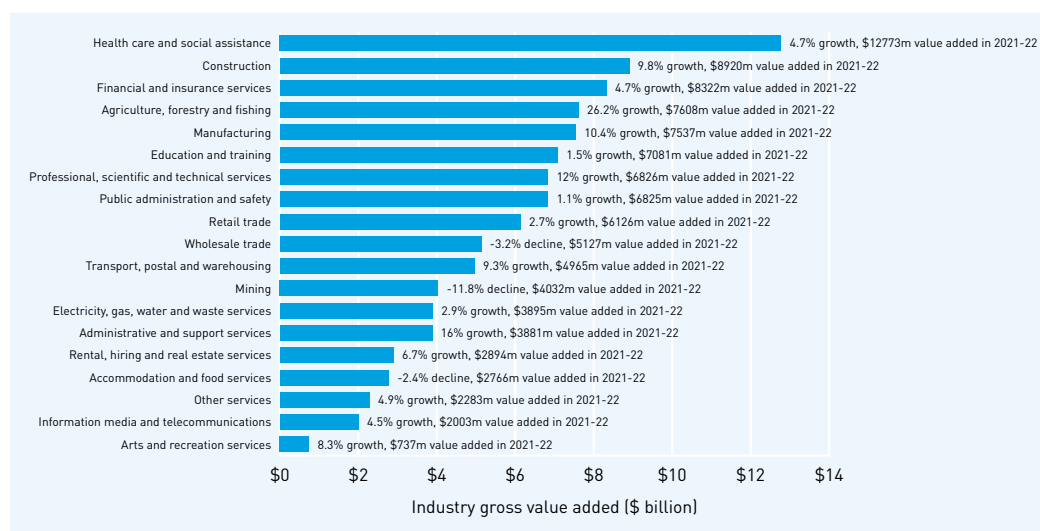


Chart 1:
South Australia's industry composition, 2021–22²²

Goods exports from South Australia totalled \$17.4 billion in the twelve months to June 2023, up 19% on the previous period in unadjusted terms.²³ The state accounted for 2.9% of national goods exports overall.²⁴ South Australia's goods exports are highly concentrated, with ten commodities accounting for 80% of goods exports (Chart 2).²⁵

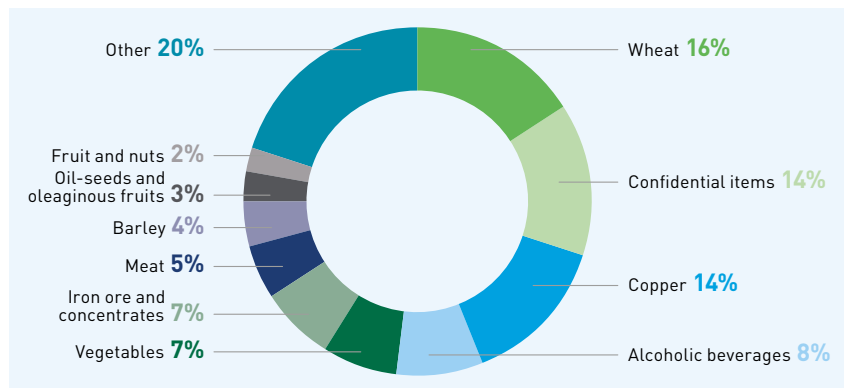


Chart 2:
South Australia's export profile, 2022-23²⁶

South Australia's labour market has strengthened in-line with national performance, with the state's trend unemployment rate at 4.1% in July 2023, while total employment is at a historical high in trend terms.²⁷ Such a tight labour market has seen organisations across the state face skills shortages.

In the short term, skilled migration is likely to be the core means to address shortages, balanced with increasing local skills development over the longer-term. South Australia's Skilled and Business Migration program had their largest year on record in 2022-23.²⁸ Overseas migrants accounted for the vast majority of South Australia's 1.6% annual population growth in 2022.²⁹ Population projections estimate that South Australia will reach 2.3 million residents by 2051 in a medium scenario, with an average annual growth rate of around 1% over the next 30 years (Chart 3).³⁰

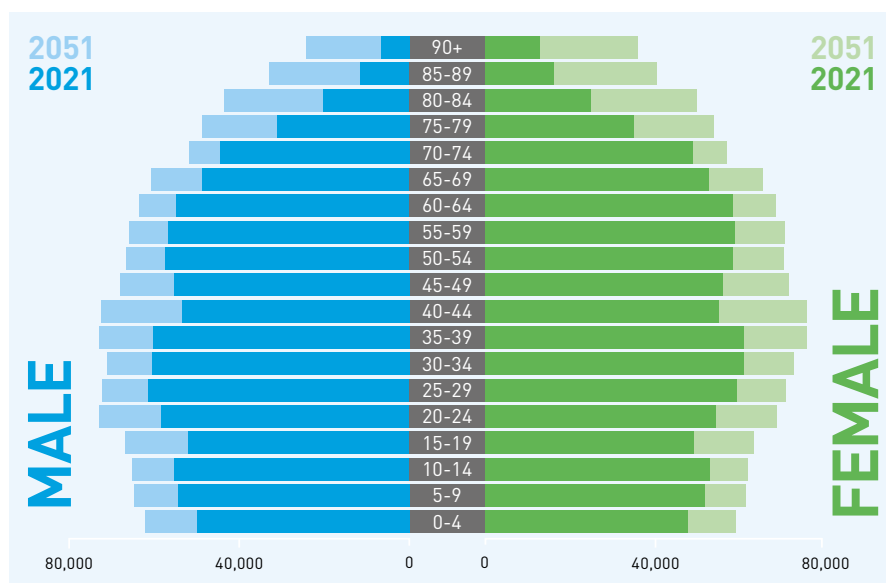


Chart 3:
South Australia's projected population, 2021 and 2051, by age group³¹

4.4 Our productivity challenge

Productivity growth has slowed in South Australia in recent decades; similar trends have been observed across Australia and other advanced economies. South Australia's labour productivity growth averaged 0.4% between 2010-11 and 2019-20, compared to 2.3% across Australia.³² Productivity matters because it is a key driver of higher living standards.

While the existence of our productivity challenge is well known, solutions are more difficult to identify and implement. The South Australian Productivity Commission recently found that technological progress in South Australia has stalled since 2001, and the economy has experienced inefficiency for almost the last two decades – with technological progress and efficiency being two key drivers of productivity growth.³³

Inadequate infrastructure and connectivity can give rise to inefficiency in the economy.³⁴ South Australia's infrastructure, and the new Strategy, are therefore a key part of addressing our productivity challenge.



Consultation question 1

What opportunities should we consider to improve South Australia's economic growth?



Construction of Seaford Railway Station
Image courtesy of Department for Infrastructure and Transport

SOUTH AUSTRALIA'S 20-YEAR STATE INFRASTRUCTURE STRATEGY
DISCUSSION PAPER

13

5. Enabling infrastructure



Objective 1.

Enabling infrastructure unlocks higher productivity and economic growth to improve our living standards

South Australia has major economic opportunities on the horizon. The Government of South Australia will play a key role in planning and coordinating the infrastructure and connectivity needed to support these opportunities, setting us up to capture the benefits.

The global imperative to deliver net zero emissions and new and emerging industries mean South Australia needs to be ready with the right enabling infrastructure to unlock economic growth. Building upon existing infrastructure and developing new infrastructure, skills and capabilities will be instrumental to maximising the benefits presented through defence and the AUKUS partnership, space, cybersecurity, agriculture and manufacturing. Strategic infrastructure planning and provision will act as the enabler to maximise these and other multi-generational opportunities.

5.1 Freight and supply networks

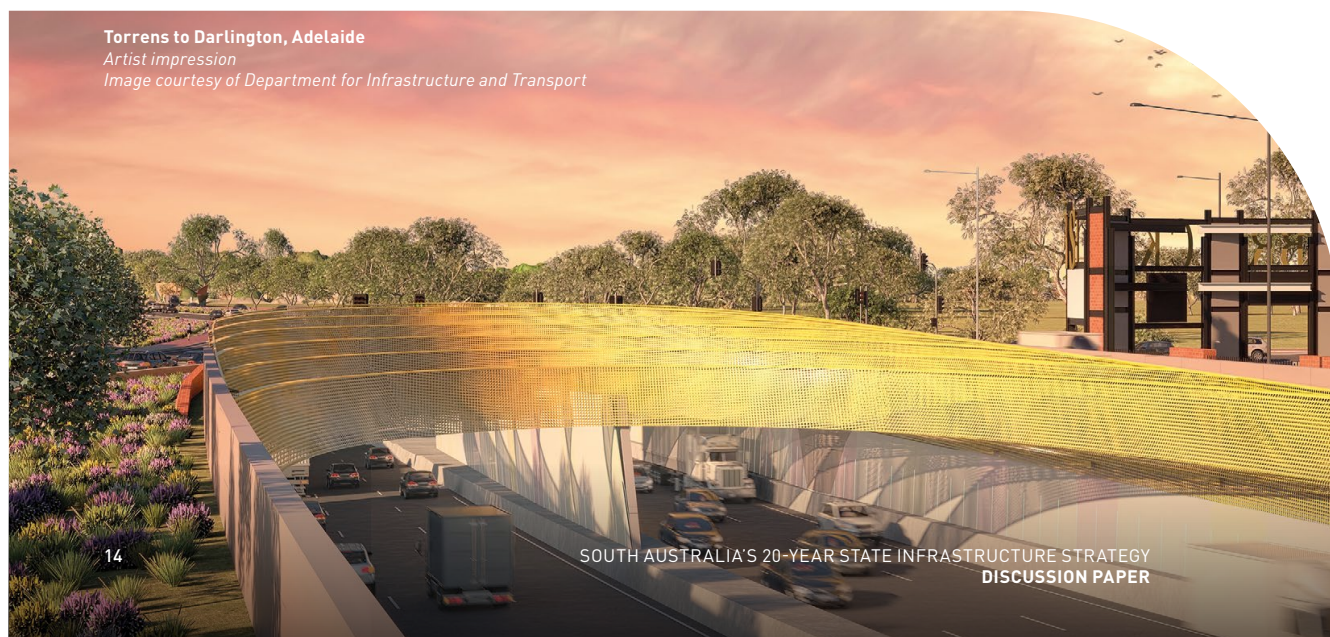
We need to remain connected to markets

The movement of goods via our freight and supply networks remains a fundamental driver to the economic wellbeing of South Australia. Improving productivity and efficiency, coupled with increased accessibility and reliability across all modes and supply chains, is needed to ensure we remain competitive and connected to markets. The national freight task is forecast to grow by 26% to 2050, with road freight forecast to grow by 77% from 2020 volumes.³⁵

Torrens to Darlington, Adelaide

Artist impression

Image courtesy of Department for Infrastructure and Transport



In South Australia, the bulk of our freight movements occurs by road (>80%),³⁶ with safety and congestion factors often competing with productivity objectives for prioritisation of investment across the network. Constraints across the key regional corridors results in limitations being imposed upon High Productivity Vehicles (truck and trailer combinations that shift more freight more efficiently)³⁷ significantly impacting efficiency for regional movements. The rapidly changing environment driven by e-commerce and consumer change is resulting in increased urban freight activity through 'direct-to-home' deliveries, adding to congestion and metro network challenges.

The freight sector is a complex and diverse system that operates across the full spectrum of our communities' daily lives, from connecting and supplying our regions and natural resources, transporting our goods to local and export markets, and keeping our cities functioning. This network is supported through a hierarchy of infrastructure and transport needs, from the key freight corridors and ports and facilities to the 'first and last mile' delivery to point-of-use destinations.

The sector is also facing challenges due to decarbonisation to meet net zero commitments. The emerging tension between reduced productivity and increased network impacts to accommodate low emission heavy vehicles is a key challenge for road infrastructure.

A more competitive freight network may encourage companies to locate in, or increase the production of goods, in South Australia. In turn, increased exports will help support our economic growth and increase employment opportunities.



Consultation question 2

What infrastructure constraints are preventing a more efficient, accessible, and productive freight sector?

5.2 Water supply

Our water supply needs to be sustainable and affordable

Water is critical to supporting our state's growth, prosperous and liveable communities and a healthy environment. South Australia's water security is under increasing pressure from climate change (Box 1), population growth, increasing demand and an ageing infrastructure base.³⁸

Box 1. Climate projections for South Australia

The latest climate projections show that South Australia can expect more hotter days, with declining total annual rainfall, more severe and prolonged droughts, and an increase in the intensity and frequency of heavy rainfall events.³⁹



Across many parts of the state, inadequate water security, the cost of water and lack of distribution infrastructure are cited as key inhibitors to industry investment and growth.⁴⁰ Improving access to sustainable, secure and affordable supplies of water is essential to enabling growth and to key industry sectors including agriculture, mining and manufacturing, as well as enabling new industries such as hydrogen.

Delivering sufficient water to where it is needed to support economic growth in an affordable way is an ongoing challenge, as is efficiently and sustainably balancing demand with supply from the available water resources (Figure 2).⁴¹ Proposals such as the Northern Water Supply Project have the potential to support projects across a range of industries, providing a new water supply to key economic growth areas.

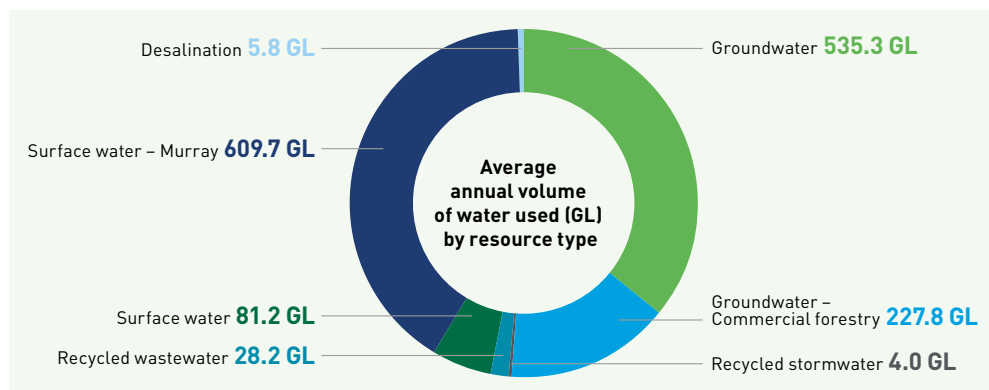


Figure 2:
Volume of water used in South Australia (2021-22)⁴²

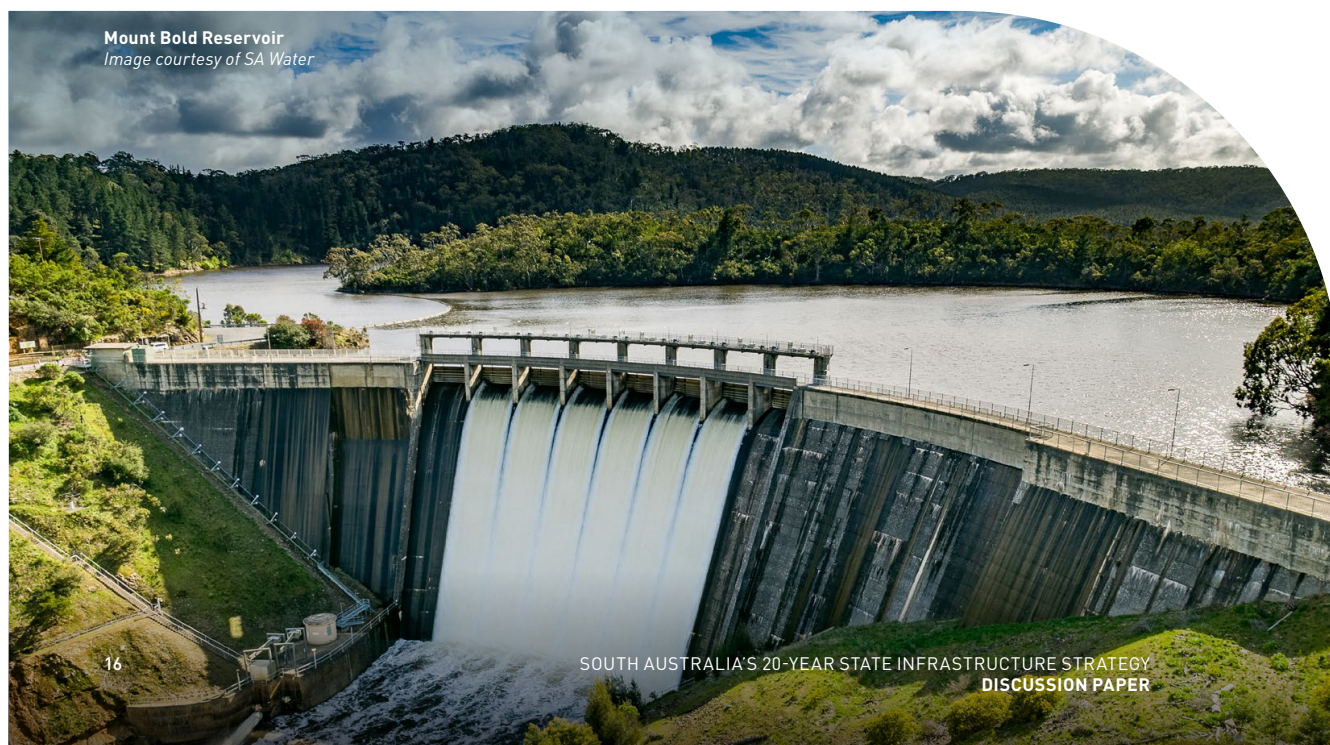
Understanding future demand for water supply and where it's needed will support effective planning. Strategic initiatives such as the Resilient Water Futures project, being led by SA Water in collaboration with agencies across government, are supporting planning for long-term water security aligned with the Government of South Australia's priorities. When finalised, such initiatives will inform future infrastructure investment needs and their timing.

In the face of future uncertainties, water systems will need to be resilient and adaptive to ensure secure and sustainable supply that supports our communities and industries. This includes greater use of integrated water management and consideration of all options to increase supply, including increased use of recycling schemes.



Consultation question 3

How can we enable a sustainable and affordable water supply into the future?



5.3 Energy transmission

The right energy transmission infrastructure optimises benefits for households and industry

To support the Government of South Australia's economic ambitions and net zero targets, significant investment will be required to deliver new transmission and modernised distribution networks. This will ensure secure, reliable and affordable energy is available, where it is needed, to service end-customers.

Our energy generation mix continues to evolve and must balance the variable nature of renewables with the firming capacity required to maintain levels of service at all times, requiring a transformation of existing and new transmission infrastructure. Building social acceptance through engagement and informed network planning will also be important to deliver transmission through both urban and regional areas. The Australian Energy Market Operator's (AEMO) Integrated System Plan (ISP), backed by the Australian Government's \$20 billion Rewiring the Nation plan is intended to give some level of certainty to planning for future transmission. The role of natural gas and the emerging role for hydrogen into the future will require careful consideration of our transmission and storage networks. We will need to meet demand and maintain stability of supply in a rapidly changing environment, while avoiding stranding existing assets.

The forecast growth in electrification across the residential and commercial building industry and transport sectors will increase operational consumption in South Australia for the next ten years.⁴³ This requires ongoing development of dispersed generation and storage assets, resulting in increased transmission networks to ensure energy is available at the point of consumption. Balancing an efficient and timely investment and delivery program will be fundamental to ensuring we maximise the opportunities and reduce the risks associated with the task.



Consultation question 4

How do we realise the opportunities and mitigate risks with transforming our transmission and distribution infrastructure for the future?

5.4 Digital connectivity

Digital connectivity is key to productivity improvements

Infrastructure that supports digital connectivity (Box 2) is a key enabler for the Government of South Australia's vision for South Australia to be a smart economy. Digital infrastructure and technology are key drivers for productivity growth and will support South Australia to keep pace with global developments. Bolstering cyber security is imperative, to protect our critical infrastructure and supporting systems.

Box 2. Digital connectivity

Digital connectivity refers to the application of technology to physical infrastructure, which facilitates the connection of assets and people to the internet. It encompasses:

- telecommunications infrastructure, such as submarine cables and fibre transmission
- access networks, such as fixed line, mobile and satellite
- end-point user devices and applications, such as Internet of Things devices and handsets
- cyber capabilities and platforms
- data centres.⁴⁴



Business need secure and reliable digital infrastructure to make the best use of technology, including emerging technologies such as generative artificial intelligence, robotic automation and big data analytics. Individuals need reliable connectivity to fully participate in work and society and to learn new skills. Advances in technology are expected to create significant productivity and economic benefits through making existing industries more efficient and enabling the creation of new products and services.

Australia is lagging in global competitiveness of internet speeds, ranking 84th in the world on median fixed broadband speeds in July 2023, behind North America, most of Europe and parts of Asia.⁴⁵

Currently, responsibility for planning and delivering digital infrastructure sits with multiple layers of government and the private sector, meaning it is difficult to gain visibility on the current situation to address gaps.

Government has an important role in supporting the adoption of digital technologies. The Australian Productivity Commission found that governments can encourage better use of technology through the provision of digital infrastructure, particularly in regional and remote Australia; data sharing frameworks and integration; and facilitating improvements in technical digital and data skills.⁴⁶

The Government of South Australia recently announced a \$200 million investment to drive strategic and targeted investment in cyber security and digital initiatives. Priority investments include completion of a State Connectivity Strategy to define the standard of internet connectivity across all areas of the state to align future initiatives and investment decisions.⁴⁷ This will assist in understanding the challenges with internet connectivity, particularly in regional areas.



Consultation question 5

What are the barriers to increased adoption of digital technology to improve productivity?

5.5 Resource exports

Adding value to our resource exports supports a stronger economy

South Australia performs strongly in the export of mineral and agricultural products. In the 12 months to June 2023, these exports totalled \$13.3 billion.⁴⁸ However, our exports are largely unprocessed (Box 3).

Box 3. South Australia's agricultural and natural resources exports

The Australian Government's Department of Foreign Affairs and Trade estimate that for South Australia in 2022-23, of the total \$13.3 billion in agricultural and mineral goods exported, 56% were unprocessed primary products, such as grains, vegetables, fruit and iron ore.⁴⁹

Note calculations exclude confidential items.



In South Australia, we have opportunities to expand the volume of resource exports and develop and export higher value-add products. Higher value-add products are more complex and increase the total value of our exports. More local production and value-adding to our natural resources requires more workers, new skills and greater expertise, all of which contributes to higher wages, economic growth and greater productivity.

Globally, demand for critical and strategic mineral resources is growing rapidly to enable the transition to net zero, including for use in electric vehicles, solar photovoltaics, hydrogen electrolyzers and batteries (refer to Box 4 on the battery value chain). In South Australia, we have numerous opportunities to capitalise on this demand, including through increased production of copper in the Gawler Craton region; developing new magnetite resources in the Braemar and Eyre Peninsula regions; and extraction and processing of critical minerals resources such as graphite and rare earth elements across South Australia⁵⁰.

Box 4. The battery value chain

In 2019, Australia had 50% of the global market share for mining a large number of the raw materials used in lithium-ion batteries – graphite, copper, cobalt, manganese, nickel and lithium. However, Australia captures minimal value downstream – 0 to <1% of the market share for refining, production, manufacturing, service, maintenance and re-use and recycling.⁵¹



In the agricultural sector, there are also opportunities to improve the value of products exported, with more transformation and processing undertaken in South Australia. This includes meeting demand for emerging food and beverage markets, such as protein-based foods produced from plants.

Supporting increased value from our resources will require strengthening our supply chain capability and enabling greater access to key infrastructure enablers including freight and supply networks, water, energy and digital connectivity.

The facilitation of common-user infrastructure provides an opportunity to aggregate demand, creating economies of scale and efficiencies for our resource industries. Common-user infrastructure may also lower costs of entry, reduce duplication of physical infrastructure and allow more efficient use of land.⁵²

**Consultation question 6**

What investments could unlock the value of South Australia's resources?

Port of Thevenard, Ceduna



6. Liveable and well-planned places



Objective 2.

Liveable and well-planned places attract skilled people, support a growing population and create prosperous communities

The liveability of our places is integral to sustainable and equitable economic growth

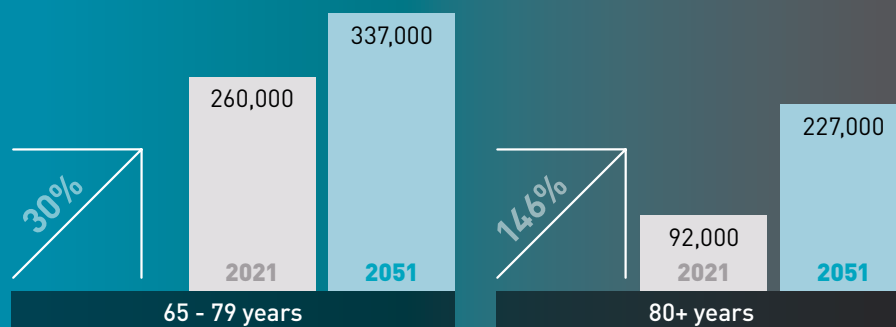
Creating liveable places fosters sustainable economic development, attracts investment and retains local and international workforce talent. Liveable places can also enhance productivity, support tourism and promote innovation and entrepreneurship.

South Australia's future economic performance will be linked to our ability to grow our population and strengthen our labour market by attracting new and diverse skills and businesses. We need to grow in a way that is sustainable and protects and enhances our way of life. Key population and demographic statistics are shown in Box 5 below.⁵³

Box 5. Population and demographic statistics

South Australia's population is growing. By 2051 South Australia's population is predicted to grow to 2.3 million people (based on a medium scenario).

The number of 'active retirees' (65 to 79 years) is projected to increase by 30% from 260,000 in 2021 to 337,000 by 2051, while the 'older population' (80+ years) is projected to increase by 146% from 92,000 to nearly 227,000 by 2051.⁵⁴



Most of the projected population growth is concentrated in Adelaide. Regional growth is anticipated to be focused on areas of key economic activity (e.g. Whyalla for the hydrogen hub).

We are competing in an increasingly challenging global labour market. South Australia is experiencing the most acute skills shortages in decades, with a range of immediate skills challenges to be addressed. In 2022, 285 occupations were identified as experiencing a skills shortage, up from 149 in 2021.⁵⁵ By 2032, South Australia's workforce will need 190,000 people with vocational education and training qualifications.⁵⁶

The actions we take now will lay the foundation to sustainably manage population growth and South Australia's quality of life, to attract and retain a skilled workforce. A failure to plan appropriately could result in cities, suburbs and towns expanding in population without access to services, jobs and infrastructure, negatively impacting on South Australia's desirability as a location to live and work.

6.1 Coordinated planning

Coordinated planning drives better community outcomes

Coordinated infrastructure planning and delivery underpins South Australia's quality of life and vibrancy. Effective alignment of land use and infrastructure planning will allow for a more integrated and accurate view of the infrastructure required to deliver better outcomes for growing communities. We also need to ensure our land use and infrastructure planning is adaptable to addressing future challenges.

Integration of land use and infrastructure planning enables the identification and preservation of strategic land parcels to support staged infrastructure delivery of schools, medical clinics and other essential services. Integrated planning will enable the timely provision of services that communities expect and require for quality of life. It may also help avoid the pitfalls of previous releases, such as the 2010 rezoning of land in the Mount Barker township that was not supported by adequate infrastructure planning and financing and is now experiencing an infrastructure backlog.

The State Planning Commission is currently updating the Greater Adelaide Regional Plan, along with six other regional land use plans for South Australia. The regional plans are strategic planning and land use documents that outline the long-term vision and goals and identify priority actions for the development and growth of South Australia. Aligning the 20-Year State Infrastructure Strategy with the new Greater Adelaide Regional Plan and the non-metropolitan regional plans will allow for more coordinated infrastructure planning and development. In addition, to improve the consistency and coordination of infrastructure planning across government, the importance of using common planning assumptions and forecasts should be elevated.



Consultation question 7

How can South Australia better coordinate infrastructure investment to support a growing population?



SOUTH AUSTRALIA'S 20-YEAR STATE INFRASTRUCTURE STRATEGY
DISCUSSION PAPER

Lightsview
Image courtesy of Renewal SA

21

6.2 Affordable housing

Liveability is improved with affordable housing

Access to secure, affordable and appropriate housing is fundamental to wellbeing and is a key element supporting liveability, economic participation and productivity.⁵⁷ In Adelaide, we have a relatively more affordable housing market than other capital cities – our median dwelling value is \$671,755 which compares favourably to Sydney (\$1,082,129), Melbourne (\$766,912), Brisbane (\$735,394) and to the combined capitals value of \$797,815.⁵⁸

The location and availability of housing can enable or constrain access to education, employment, transport and other social infrastructure. A stable and secure home can also help reduce poverty and enhance equality of opportunity, social inclusion and mobility.⁵⁹

The combined effects of ongoing population growth, changes to housing preferences and needs, and under-utilisation and inefficient allocation of housing stock, further compounds the problem. In South Australia, single person households have increased 78% over the last 30 years.⁶⁰ The result has seen housing supply not keeping pace with demand, particularly in some segments. Away from major centres and in regional areas, access to appropriate housing is more complex, with less diversity of stock and increased costs to build.

Rapid increases in purchase and rental prices since mid-2020 are further impacting on housing affordability and household mobility, particularly for low- and moderate-income households. A growing body of research is demonstrating the adverse productivity impacts of inadequate or unaffordable housing in Australia. This includes impacts on human capital through the misalignment of available, affordable and suitable housing and employment location; and, where housing costs outpace income growth, lower residual household income is available to save, consume and invest.⁶¹

Ensuring there is sufficient housing stock for new arrivals is likely to remain a challenge. In 2021, almost four-in-five South Australians lived in Greater Adelaide⁶², with Adelaide's residential rental vacancy rate only 0.6% in July 2023, compared to the national average of 1.3% for the same period.⁶³

Social housing adds supply and assists with making housing more affordable. However, it represents a small proportion of total housing stock, at just 5.5% of all occupied houses and around 20% of rental homes.⁶⁴ South Australia has seen a decline in social housing stock over the last decade. In response, the Government of South Australia has committed to an additional investment of \$232.7 million in public housing and an additional 1,144 households living in public housing by 30 June 2026 compared to previous estimates.⁶⁵

Both the South Australian and Australian Governments are implementing measures to alleviate the pressure on housing affordability and improve housing outcomes. In South Australia, this includes pausing the sale of public housing, building additional social housing, introducing tax incentives, improving rental conditions, fast-tracking structure planning and rezoning, and enabling additional land release opportunities.

Addressing housing outcomes and ensuring adequate and appropriate supply requires a combination of government, private and not-for-profit housing providers and other organisations to be involved in financing, developing and managing housing stock.⁶⁶



Consultation question 8

What can be done to support sufficient, fit-for-purpose housing to improve housing affordability?



6.3 Public transport

Public and active transport options reduce congestion and emissions

Efficient access to public transport maintains the liveability and accessibility of cities and supports the movement of labour. Strategically planned and effective public and active transport enhances accessibility by providing efficient and affordable transportation options for residents. Equality of access to employment and services, decreased isolation and improved environmental and sustainability outcomes are also significant benefits.

Currently, private motor vehicles remain the dominant mode of transport in Greater Adelaide (Figure 3). Public transport patronage in Adelaide has traditionally been lower than other capital cities and fell significantly during the COVID-19 period, with commuters avoiding buses, trains and trams in favour of private cars.

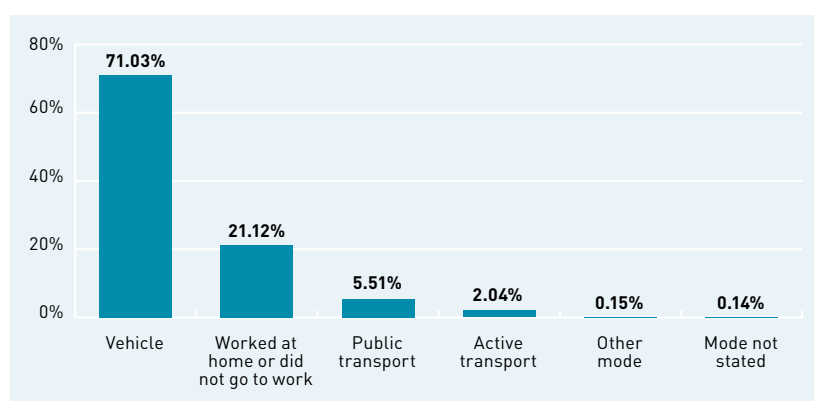


Figure 3:
Journey to work mode share for Greater Adelaide (2021)⁶⁷

A greater modal shift to public and active transport would also reduce the significant impact of road congestion across the metropolitan network and the Adelaide Central Business District (CBD) in particular, improving liveability. Infrastructure Australia estimates the cost of road congestion in Adelaide will increase to \$7.6 million per weekday by 2031.⁶⁸

Adelaide's public transport network is reasonably good at connecting the suburbs to the CBD during peak commuter periods and providing high coverage service to those with limited choice. Future planning and designs should aim to optimise the utilisation of the road network through maximising the use of public transport.

There is an opportunity to improve and redesign the bus network to create a more streamlined and efficient network that provides better cross-suburban connectivity and modal integration. Improving the bus network may encourage a greater modal shift towards public transport and make it the option of choice.

Servicing growing communities on the outskirts of the city and in our regional cities and towns remains a challenge, as delivering public transport in lower density areas costs more per capita.

Approaches such as on-demand bus services, as currently being trialled in Mount Barker, can support greater levels of uptake for public transport in a more-cost effective way than investing in new infrastructure. When coupled with urban design and active travel modes, demand can be reduced for private car usage.

Public and active transport options can contribute to improved productivity and overall quality of life. Walking and cycling also offer significant benefits for health and reduce greenhouse gas emissions from other forms of transport. Newer transport forms using micro-mobility technologies, such as e-scooters and e-bikes, also offer pollution-free convenience for movement.



Consultation question 9

How can we improve public transport services across Adelaide and outer metropolitan areas to encourage greater patronage?

6.4 Health and wellbeing

Improved health and wellbeing supports participation in society

The availability and quality of health care is central to community health and wellbeing and is an essential component of liveability. Improved community health yields less reactive demand on health services and improves productivity by increasing workforce participation. A healthy population also impacts GDP (Box 6).

Box 6. The link between health and GDP

The Australian Productivity Commission estimated that GDP could be increased by \$4 billion per year if the health of people in fair or poor health was improved.⁶⁹



As in other developed countries, Australian Government spending on healthcare has generally grown faster than GDP. Health expenditure is projected to increase from 4.1% of GDP in 2018–19 to 6.2% by 2060–61.⁷⁰ Underpinning increases in health spending are demographic factors (population growth and ageing) and non-demographic factors (technology, changing consumer preferences and rising incomes).⁷¹ In relation to Australian Government health spending, demographic factors are anticipated to account for just under half the increase in real spending per person over the next 40 years.⁷²

In South Australia, we are seeing similar patterns and challenges. Demand on our health system is increasing, particularly as our population grows and ages. South Australia currently has the second highest proportion of the population aged 65 and over, at almost 20%,⁷³ placing a greater demand on chronic disease management and long-term care services. This proportion of the population is expected to increase to 24% by 2051.⁷⁴

Spending on hospitals increased between 2010–11 and 2020–21 for all sectors (Figure 4).⁷⁵ State and territory governments had the highest spending on hospitals in every year over the decade, increasing from \$26.3 billion in 2010–11 to \$38.4 billion in 2020–21.⁷⁶

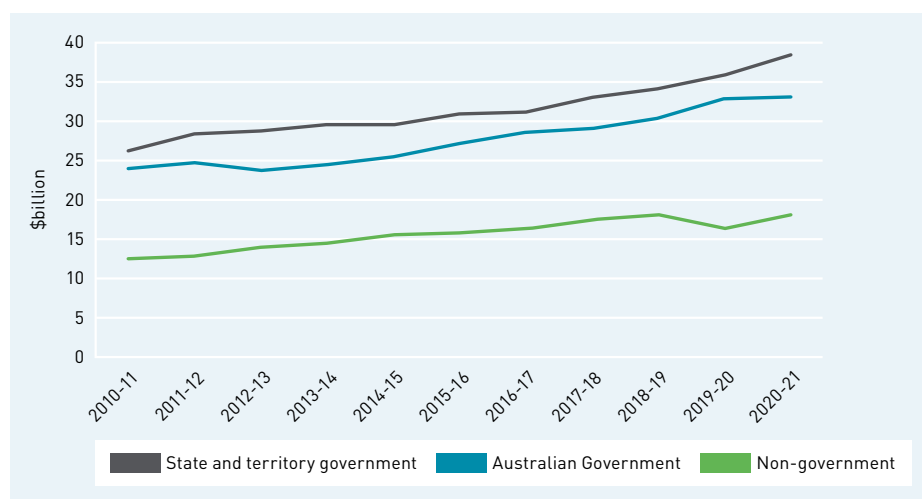


Figure 4:
Spending on hospitals, by source of funds, constant prices, 2010–11 to 2020–21⁷⁷

Constant price health spending is in 2020–21 prices.

The current approach to managing the health system is unsustainable. Investments in more agile or mobile care offerings, including a greater emphasis on primary care clinics, community health centres and mobile units, support improved access to healthcare services would take the pressure off the state's hospital system and infrastructure.

New models of health care that harness the power of technology and innovation offer opportunities for improving efficiency and patient outcomes. The uptake of digital health has been shown to improve access to services, particularly in underserved or regional communities and improve coordination between health care providers. This shift comes with a greater need to focus on the resilience and security of digital systems.

Collectively, these approaches would support more cost-effective and accessible services, lower health care costs for individuals and government and optimise our infrastructure investments. The outcome is a system that better supports community health, societal participation and productivity.



Consultation question 10

What investments would support a more efficient and productive health system that meets our growing and changing needs?





6.5 Education and skills

Education and skills create a productive workforce

The education and training sector is a major enabler of South Australia's productivity. Recent research by the South Australian Productivity Commission identified increased employee skills as a driver of labour productivity growth.⁷⁸ Also, an enquiry by the Australian Productivity Commission found that nationally, labour quality (the education and experience of the workforce) has accounted for about 20% of labour productivity growth in recent decades.⁷⁹

Compared to other jurisdictions and the national average, South Australia's educational attainment levels are lagging. We have the lowest proportion of the population aged 24 to 55 years with a bachelor's degree or higher (22% compared to a national average of 28%); and the second highest proportion with an education level of Year 11 or lower.⁸⁰ This impacts our ability to prepare and position our workforce to grow our economy.

Technological advancements and automation are transforming the job market, increasing the demand for skills that are difficult to automate, such as problem-solving, creativity, and technological proficiency. These skills will be critical to the success of South Australia's economic growth ambitions, such as the AUKUS nuclear submarine program and delivery of the green reindustrialisation.

A number of factors impact the demand for, and type of education facilities required, including disproportionate population growth in favour of metropolitan versus regional areas; changing demographics; an increased number of students with complex needs; and individual family preferences for public versus private schools (Box 7).

Box 7. Population projections

Population projections indicate that between 2021 and 2041, the population of 4 to 17-year-old South Australians will increase by 9% in Greater Adelaide and decrease by 3% in the rest of the state. The regions with the greatest projected enrolment increases are Adelaide North, Inner Metro and Mount Barker.⁸¹



To align workforce capabilities with future industry needs, South Australia's schools, TAFEs, colleges, and universities continue to adapt. To keep pace with a changing environment, learning spaces need to be digitally enabled, we need flexible classrooms and breakout spaces to support learning environments that cater to individual needs, styles, and paces.

Quality early childhood education and care assists with healthy early childhood development and supports workforce participation of parents and caregivers. The Government of South Australia has established a Royal Commission into Early Childhood Education and Care, with a view to introducing a universal quality preschool program for three- and four-year-olds. If implemented, these reforms are likely to increase the demand for skilled labour and for additional infrastructure to support this cohort.

Long-term planning for infrastructure is required for South Australia's education infrastructure to respond to a growing population, changing industry needs and government's overall strategic direction. As articulated in *Our strategy for public education in South Australia*, the Department for Education is aiming to build a world-leading public education system for South Australia.⁸²

**Consultation question 11**

How can infrastructure support improved education and skills outcomes for South Australia?

6.6 Cultural, tourism, and recreational facilities

Cultural, tourism, and recreational facilities make South Australia a vibrant place

The availability of cultural and tourist attractions and recreational and sporting activities play a significant role in creating a sense of place, providing opportunities for social interaction, leisure activities and community engagement and entertainment. These attractions can also enhance amenity and liveability for residents, attract visitors and serve as drawcards for new residents (Box 8).

Box 8. Cultural, tourism and recreational infrastructure

This infrastructure includes parks, recreational areas, sporting facilities, community centres, libraries, cultural institutions, tourist attractions, and public spaces, walkable and bike-friendly pathways.



In addition to improving liveability, our cultural, tourism and recreational experiences are core to attractiveness of South Australia as a destination and supports the growth of South Australia's tourism industry. The state's tourism industry currently employs 34,000 people and, as of March 2023, is worth \$9.4 billion⁸³, making it one of our most important service sectors.

South Australia has a rich history of diversity of people, places, festivals, events, and creative industries, in addition to museums, galleries, theatres, and performance spaces. We also have a range of recreational facilities, including parks, sports facilities and community centres. Leveraging these unique attributes of our cities, regions and precincts will also create jobs for the arts, tourism, hospitality and sporting sectors. As an example, activating the Riverbank Precinct could expand the range of diverse social, recreational, sporting and entertainment activities available in Adelaide.

With a growing population, South Australia will need continue to invest in and maintain our cultural, tourism and recreational infrastructure to support our liveability. Strategic planning for our assets across all relevant sectors, by all levels of government and the private sector, will improve the quality and accessibility of arts, tourism, sporting and recreational spaces.



Consultation question 12

How can we sustainably grow these sectors to realise greater benefits for visitors and residents?



7. Accessible and inclusive infrastructure



Objective 3.

Accessible and inclusive infrastructure supports social inclusion and economic participation

South Australia's Economic Statement establishes a vision for an inclusive economy that puts South Australians and their wellbeing front and centre. It recognises that inequity constrains economic growth and that accessibility, social inclusion and economic success go hand-in-hand.⁸⁴

Infrastructure is central to our economic productivity and the wellbeing of communities in all regions. Improved and equitable access to infrastructure assists communities to grow and meet economic challenges, builds resilience and improves quality of life. A growing population increases demand and pressure on infrastructure, meaning new and innovative options are needed.

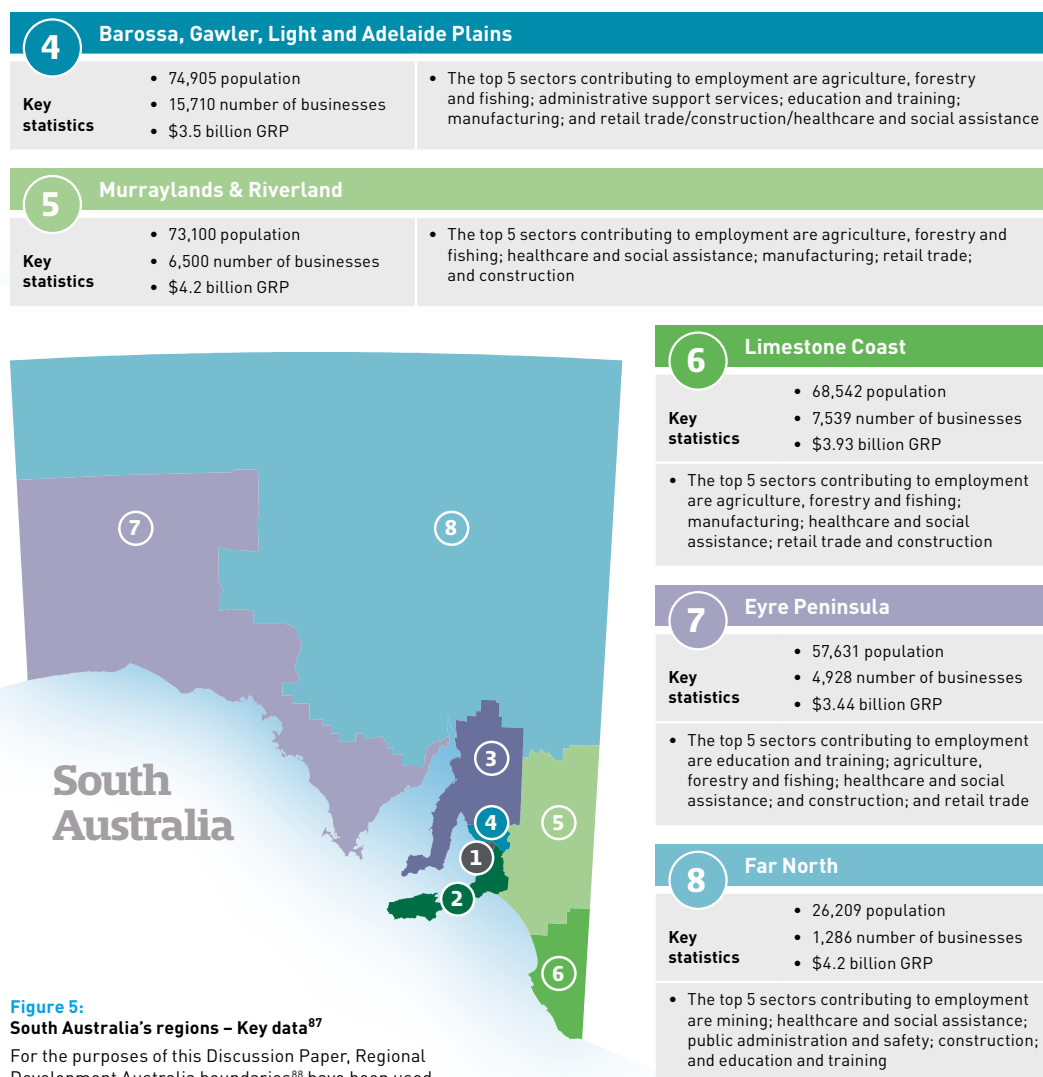
Accessibility and inclusion challenges can arise from many reasons including disability, culture, gender and socioeconomic status. Reducing barriers by increasing access and inclusion is central to increasing participation in our economy and society and supports a more productive South Australia.

7.1 Our regions – A snapshot

Regional South Australia is a key economic driver for the state. In 2021-22 regional South Australia contributed \$36.5 billion to the South Australia's economy, generating 28% of GSP and accounting for 30% of the state's population.⁸⁵ Figure 5 shows the key statistics for each Regional Development Australia (RDA) region in South Australia.

Looking forward, RDA estimates the pipeline of projects for regional South Australia is valued at \$44.64 billion.⁸⁶ The following information outlines key statistics and the top 5 sectors contributing to employment for each region, to help inform responses to this Discussion Paper.

1	Adelaide Metropolitan	
Key statistics	<ul style="list-style-type: none"> 1,261,439 population 103,496 number of businesses \$87.33 billion GRP 	<ul style="list-style-type: none"> The top 5 sectors contributing to employment are healthcare and social assistance; retail trade; education and training; public administration and safety; and manufacturing
2	Adelaide Hills, Fleurieu and Kangaroo Island	
Key statistics	<ul style="list-style-type: none"> 134,661 population 11,609 number of businesses \$5.95 billion GRP 	<ul style="list-style-type: none"> The top 5 sectors contributing to employment are healthcare and social assistance; retail trade; agriculture, forestry and fishing; manufacturing; and construction
3	Yorke and Mid North	
Key statistics	<ul style="list-style-type: none"> 75,509 population 7,317 number of businesses \$4.14 billion GRP 	<ul style="list-style-type: none"> The top 5 sectors contributing to employment are healthcare and social assistance; agriculture, forestry and fishing; manufacturing; retail trade; and education and training



7.2 Regional and remote areas

Regional and remote area needs present unique challenges and opportunities

Our ability to unlock economic growth in regional areas is dependent on understanding the strengths and competitive advantages of our regions and having the enabling infrastructure in place to leverage opportunities. Our regions are the cornerstone to our transition to a greener, decarbonised economy.

The ability of infrastructure to keep pace with population growth and emerging opportunities can be a challenge in regional and remote areas, with infrastructure more expensive to provide on a per-person basis in low population areas. Differences in levels of service and increased costs can create barriers to equity and access which impacts productivity, competitiveness and social outcomes.

Providing accessible and inclusive infrastructure can attract people to visit and stay in our regions, maximise economic participation and help South Australia fully realise the potential of our regions.

Recent work undertaken by Infrastructure Australia identified the infrastructure gaps in South Australia's regions. The three most frequently identified gaps are outlined below.⁸⁹



Water security is crucial to the productivity and resilience of regional Australia, including agriculture, mining and manufacturing, as well to support emerging industries such as hydrogen. It is also key to supporting the health and wellbeing of regional and remote communities.

Many parts of regional and remote South Australia do not have the same level of access to secure, safe, reliable or affordable water supplies as metropolitan or regional centres. This disproportionately affects vulnerable members of the community.

Impacts associated with climate change and the sustainability of existing surface water and groundwater resources also present challenges to existing regional industries that rely heavily on water, including mining and agriculture.



Digital connectivity is an enduring concern across many communities and is increasingly important to the economic and social wellbeing of regional and remote Australia. Reliable and sufficient connectivity is needed to access essential services. Poor or unreliable access costs the state in lost economic opportunities, decreased productivity and the inability to capitalise on market access, as well as impacting public safety and social wellbeing.

The Australian Digital Inclusion Index shows a continued divide in digital access between metropolitan and regional areas. The Index shows that for 2022, South Australia and Tasmania are the least digitally inclusive states.⁹⁰ Access in remote areas is even poorer, though there is a lack of data to fully understand this.



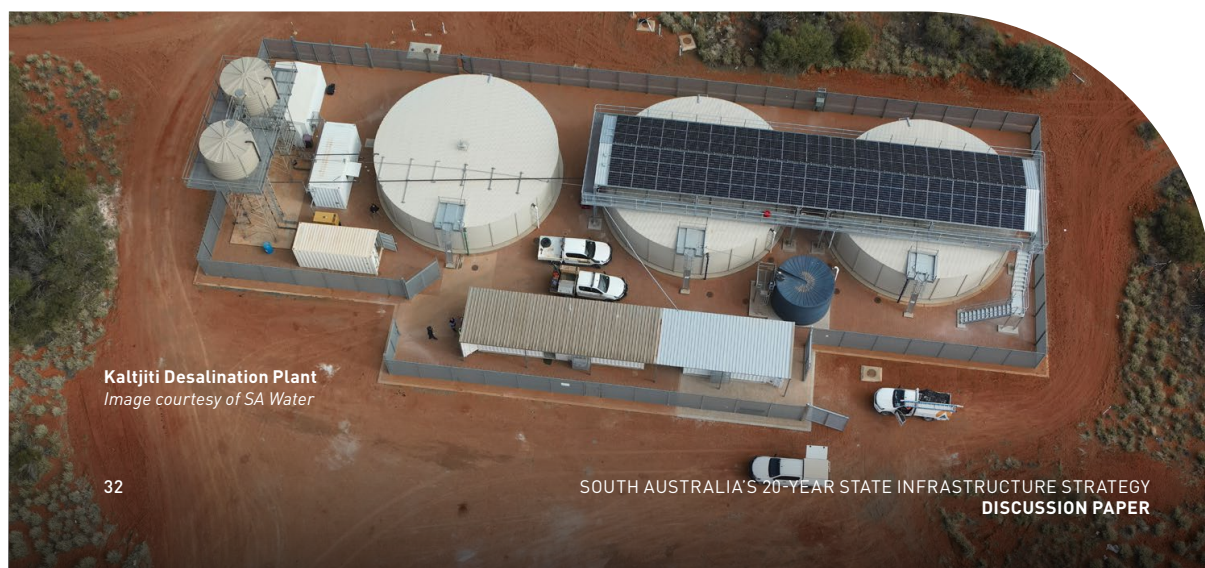
Availability, diversity and affordability of housing to meet the growing and changing demands of regional communities is a major constraint in attracting and retaining skilled workers, growing regional productivity and maintaining liveability.

The lack of available, affordable and quality housing is a key inhibitor to attracting and retaining skilled workers and sufficient labour. There is a well-established evidence base to demonstrate that the provision of well-located, secure housing is vital for catalysing workforce participation and supporting local economies to grow.⁹¹



Consultation question 13

How can we think differently about infrastructure investment to support equitable access and a more inclusive society?



Kaltjiti Desalination Plant
Image courtesy of SA Water

7.3 Closing the Gap

Achieving Closing the Gap targets supports an inclusive South Australia

The National Agreement on Closing the Gap commits all state and territory governments to achieve better life opportunities and wellbeing for all Aboriginal and Torres Strait Islander people. There are implications for infrastructure across the four Priority Reforms and the 17 socio-economic outcomes and corresponding targets (Box 9).

Box 9. Closing the Gap infrastructure-related targets

There are 17 socio-economic outcomes which have corresponding targets and indicators to measure progress on Closing the Gap. The commitments directly relevant to infrastructure are:



- Outcome 9: Aboriginal and Torres Strait Islander people secure **appropriate, affordable housing** that is aligned with their priorities and need.
- Outcome 17: Aboriginal and Torres Strait Islander people have access to information and services enabling participation in informed decision-making regarding their own lives. Target 17: By 2026, Aboriginal and Torres Strait Islander people have equal levels of **digital inclusion**.
- Clause 87i. **Community infrastructure**: The **community infrastructure target** will measure progress towards **parity in infrastructure, essential services, and environmental health and conditions**. This will include data development to measure essential service provision to Aboriginal and Torres Strait Islander communities, including **water and sewerage, waste management, road reserves and electricity supply**, as well composite measures to capture all aspects of the target.⁹²

Building and strengthening structures and systems that empower Aboriginal and Torres Strait Islander people to share in decision-making; and building capacity and capability in the community-controlled sector are central to Priority Reform One and Priority Reform Two. A core element is building capability to increase the proportion of services delivered by Aboriginal and Torres Strait Islander organisations.

Infrastructure that supports services that improve access to education, training and employment and enable Aboriginal businesses to grow and flourish are foundational actions to increasing economic participation and improving outcomes for Aboriginal people.

Improving engagement and building stronger partnerships as part of infrastructure planning will yield benefits. To support meeting the demand for greater inclusion of Aboriginal knowledge and increased shared decision-making, investments that build the capability and capacity of Aboriginal communities and groups will be necessary.

Stronger requirements for procurement that enable inclusion of Aboriginal businesses, and that build further capability across this sector through an integrated approach, will offer opportunities to better engage with Aboriginal businesses and support longer-term, sustained positive outcomes.



Consultation question 14

What are the opportunities for infrastructure investment to accelerate attainment of the Closing the Gap targets?

8. A decarbonised, sustainable economy



Objective 4.

Infrastructure supports a decarbonised, sustainable economy that capitalises on our competitive advantages and opportunities

Climate change is one of the most pressing problems facing our world today and poses severe environmental, social and economic risks to everyone. Australia is heavily climate-exposed and we are already counting the costs from recent climate-driven disasters.

International action on climate change and achieving net zero emissions is gathering momentum and the economic opportunities to meet net zero are significant. Globally, it has been identified that US\$125 trillion of climate investments are needed.⁹³ Australia stands to benefit from a share of a forecast US\$47 trillion investment in the Asia Pacific region.⁹⁴

Nationally, the Australian Government has committed to achieve a 43% reduction in greenhouse gas emissions below 2005 levels by 2030 and net zero emissions by 2050.⁹⁵

The Government of South Australia has adopted goals to reduce the state's net greenhouse gas emissions by more than 50% below 2005 levels by 2030, and to achieve net zero emissions by 2050.⁹⁶ For South Australia, transforming our economy in an orderly and planned way will mean we can realise the positive economic benefits of a cleaner, greener economy whilst mitigating the risks associated with the transition.

Already, South Australia has made significant progress in reducing emissions by 42% from 2005⁹⁷ levels, largely through our leadership position in the energy transition to renewable sources. But more still needs to be done to decarbonise the state's other high emitting sectors, including transport, agriculture, manufacturing and mining. Figure 6 below shows sector-by-sector emissions for South Australia.

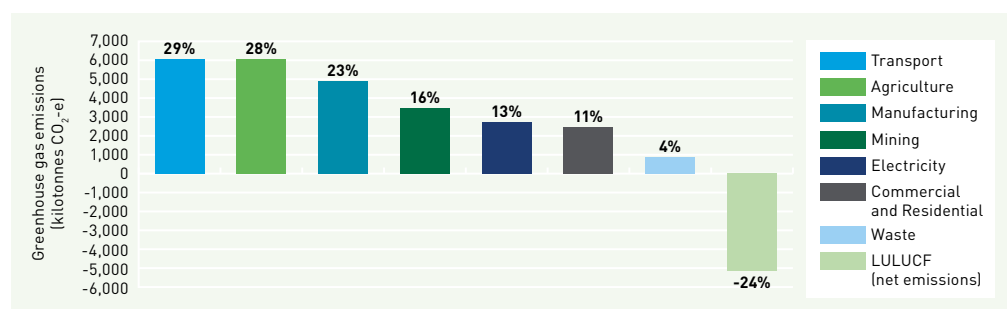


Figure 6:
South Australia's greenhouse gas emissions in 2021⁹⁸

South Australia's regional areas will be the cornerstone to our transition to a greener, decarbonised economy. Supporting new and emerging industries that enable growth requires a workforce in the right place with the right skills. We are well placed to leverage opportunities – building on our industrial capability, South Australia has the potential to manufacture and export green iron and green processed critical minerals, underpinned by world-class carbon accounting and greater circularity of resources.⁹⁹

8.1 Green industries

Green industries will support our transition to net zero

Getting to net zero will require tremendous, rapid change and large-scale technology deployment across multiple industries. It will require a fundamental shift away from high-emissions industrial processes and infrastructure to that of low-emissions, supported by new products, processes and services. This transition will see a shift in job and skill profiles, as new industries emerge. In South Australia, industrial emissions represent 47% of our total emissions and are in hard to abate industries.¹⁰⁰ We will need to be ready to support the changing demand.

Some industry sectors are more exposed to this transition than others. 'Hard to abate' industries that have high levels of emissions in chemical processes, a strong reliance on fossil fuels or where the cost of reducing emissions is high will be particularly challenging.¹⁰¹ These industries include steelmaking, mining, the aluminium supply chain, chemicals (such as fertilisers and plastics), cement, oil and gas, aviation, shipping and heavy road transport. The transition will also create significant opportunities to leverage our advantages to build entirely new businesses and bring in new innovations.

Globally, this is a highly competitive environment and South Australia will need to move quickly if we are to reindustrialise to take advantage of these opportunities. The electricity and water infrastructure required to achieve the state's green industrial ambitions will be on a scale far beyond anything previously seen in South Australia.¹⁰²

The transition to a large-scale, cost-competitive renewable energy system will be key to the green industrialisation. This includes both electricity generation and zero emissions fuels such as green hydrogen. South Australia's early leadership in the transition will contribute to the Government of South Australia's plan to establish a green hydrogen economy through the Hydrogen Jobs Plan and commitment to a green hydrogen power plant.

Decarbonisation of the economy will require significant amounts of critical minerals and rare earth elements. The South Australian Economic Statement sets out an ambition to build on our green industrial capability by manufacturing and exporting premium products like green iron and green processed critical minerals (including copper, graphite and rare earths).¹⁰³

Clean energy alone will not fully support hard-to-abate sectors in reducing their emissions to achieve net zero. Remaining emissions will need to be addressed through other means, for example:

- Carbon offsetting via carbon planting or farming, which can strengthen biodiversity and provides employment. This may offer opportunities for First Nations people as part of the Australian Government's Caring for Country outcomes.
- Carbon capture and storage (CCS) technologies, which capture emissions in storage sites, such as geological formations or depleted oil and gas reservoirs. As an example, in South Australia, Santos Ltd is progressing with a CCS project at Moomba, with start-up expected in 2024.¹⁰⁴



Consultation question 15

What infrastructure investments will support industries to transition to a global net zero future?



Starfish Hill Windfarm
Image courtesy of Department for Energy and Mining

8.2 Decarbonised energy system

Our future energy system requires planning and investment to support security, reliability and affordability

Globally, the transition to a decarbonised energy system is accelerating and impacting all levels of society and the economy. South Australia's Green Paper on the energy transition was released for consultation in July 2023, and outlines both the opportunities and risks associated with the transition.¹⁰⁵

Electrification of the grid is driving increased levels of infrastructure investment across South Australia and will require an orderly, planned roll-out of new generation capacity coupled with appropriate levels of system security services such as firming capacity and frequency services. This will support a secure, affordable, and efficient transition.

South Australia has a target of 100% net renewable energy generation by 2030.¹⁰⁶ In 2021–22, renewables met almost 70% of South Australian total electricity consumption and in 2021 we met 100% of operational demand from renewables on 180 days.¹⁰⁷

The infrastructure investment required across such a complex system is challenging and needs a multi-faceted approach on supply (generation, storage and transmission) and demand (efficient management, local usage and emerging export opportunities). Multiple pathways and technology options exist to reach net zero emissions by 2050, and all require public and private sector collaboration to deliver the enabling infrastructure for a secure transition. Securing community acceptance through engagement will also be a key issue to address for new energy infrastructure.

Establishment of Renewable Energy Zones (via the draft Bill *Hydrogen and Renewable Energy Act 2023* (SA)) and the transmission infrastructure to connect to the National Grid are key enablers. The role of gas, hydrogen (and/or derivatives of hydrogen), domestic photovoltaic (PV) systems and the optimal mix of storage (short, medium, long duration) are some of the key issues to address. All scenarios outlined in the Integrated Systems Plan by the AEMO¹⁰⁸ show that there needs to be a diverse, system-wide approach to achieving net zero by 2050 drawing upon multiple energy sources and approaches.

While renewable energy sources, backed by batteries and other storage options, will provide the bulk of our energy needs, over the medium term it is likely that there will continue to be a role for gas-fired power plants to provide crucial 'firming' of the network demand at peak times. In the longer term, additional green energy sources may be developed, including green hydrogen.

Harnessing the opportunities presented through leveraging a 100% renewable energy system as outlined in the South Australian Economic Statement requires well planned, timely and coordinated approaches to infrastructure delivery.



Consultation question 16

How do we maintain an affordable, reliable and secure energy system through the energy transition?



Bungala Solar Farm
Image courtesy of Department for Energy and Mining

8.3 Transitioning transport

Transitioning transport to net zero requires a concerted effort

The transport sector includes road (people and freight movement), rail, aviation, and shipping and currently represents 29% of South Australia's total emissions.¹⁰⁹ Figure 7 shows a summary breakdown of emissions by mode. Each mode has its own unique set of challenges and opportunities to decarbonise across both the short- and long-haul (Box 10). Infrastructure to support transport has a long lifespan, so the impact of decisions made today will influence outcomes for decades to follow.

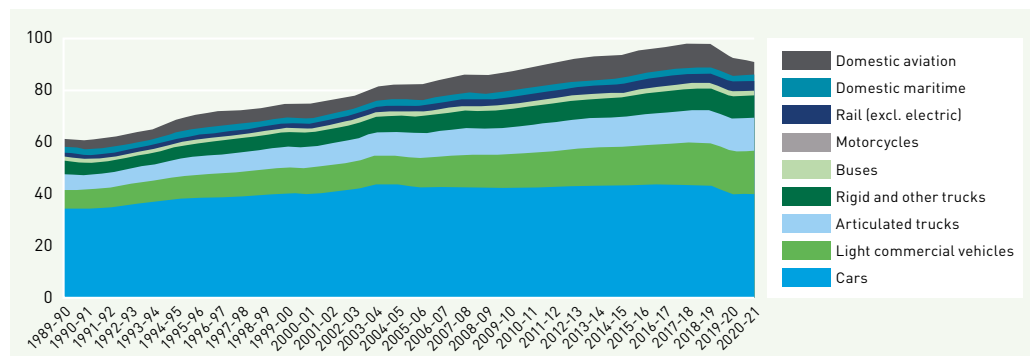


Figure 7:
Greenhouse gas emissions by mode, 1990–2020, Australia, ktCO₂e pa¹¹⁰

Box 10. Road freight emissions

Road freight has higher emissions compared to rail and is the dominant option of choice. By 2050, road freight is projected to increase to comprise 77% of the total freight task in Australia. Further, Australia's road freight fleet is ageing. In 2022, 14% of freight trucks on Australian roads were built before 1996. These are vehicles which emit 60 times the particulate matter of a new truck and eight times the nitrogen oxides.¹¹¹



The Government of South Australia is actively pursuing a range of priority actions to address this issue. This includes transitioning to a zero-emission public transport fleet and supporting the uptake of electric vehicles and delivery of associated charging infrastructure through initiatives such as the grant to RAA to install an electric vehicle charging network throughout South Australia¹¹². A challenge for government is that the public transport fleet is only a relatively small portion of transport emissions, so transition of private sector vehicles will be key to achieving overall reductions.

AEMO's expects the uptake of electric vehicles to increase electricity demand this decade.¹¹³ Planning for the increased load on the energy network, in addition to the deployment of public and private charging infrastructure will be critical for widespread electric vehicle adoption.

Global factors will also facilitate change to the South Australian transport sector, with alternative fuels development and the associated land-side impacts on infrastructure in shipping, rail and aviation all requiring local adaptation and adoption to meet our targets.



Consultation question 17

What are the most significant challenges for decarbonising transport and how do we address them?

8.4 A circular economy

A circular economy reduces waste and creates opportunities for South Australia

Generation of waste has traditionally been regarded as an unavoidable by-product of economic activity, including from inefficient production processes, low durability of goods and unsustainable consumption patterns by the community.

The circular economy presents significant opportunities for addressing this by-product and decarbonising the economy. By transitioning from a linear 'take-make-dispose' model to a circular economy approach, the use of virgin materials and generation of waste is reduced by keeping materials circulating through the economy (Figure 8).

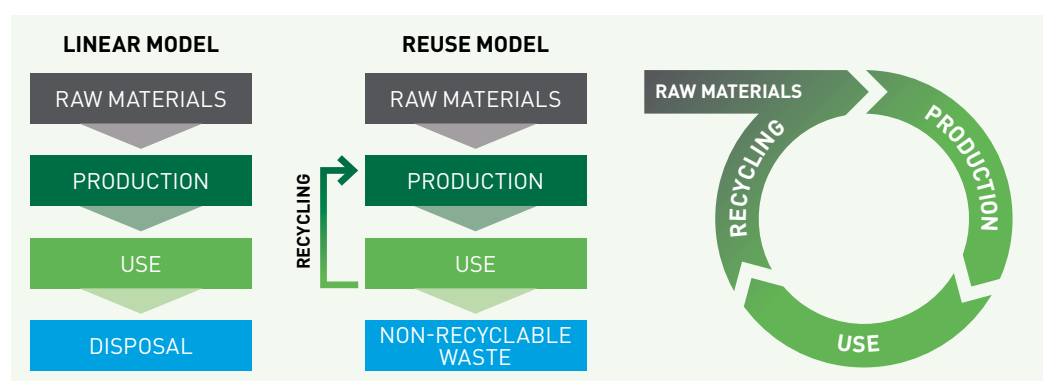


Figure 8:
The circular economy¹¹⁴

Growing the circular economy in South Australia has the potential to create an additional 25,700 full time equivalent jobs and reduce South Australia's greenhouse gas emissions by 27%.¹¹⁵ The National Waste Report 2022 shows South Australia has a high resource recovery rate of 80% and is the highest ranked jurisdiction in Australia for resource recovery.¹¹⁶

As an early adopter of technologies such as solar PVs, wind turbine generation and grid-scale storage (via lithium-ion batteries), South Australia will also be one of the first major developed jurisdictions to confront the opportunities and challenges associated with the resultant end-of-life waste streams generated.

As the energy transition progresses and the value of associated mineral resources increases, the economics of metallurgical recycling of wind turbines, solar panels and lithium-ion batteries will become compelling.¹¹⁷

However, Australia has little-to-no processing capabilities for grid-scale infrastructure waste streams and few planned beyond ideation stage. This leaves a gap in managing an estimated 50,000 tonnes of grid-scale solar PVs, 9,000 tonnes of wind turbines, and 4,500 tonnes of battery energy storage systems per year, by 2050 in South Australia alone.¹¹⁸ Further, established end markets for recovered materials exist globally, but are limited in Australia.¹¹⁹

Embedding decarbonisation principles in public procurement is another opportunity to accelerate the shift to a circular economy, with the Government of South Australia purchasing \$8.5 billion in goods and services every year.¹²⁰ A more circular approach to procurement could leverage government budgets to avoid or mitigate negative environmental impacts and reduce emissions and set a positive example to industry.



Consultation question 18

What action is needed to achieve a circular economy in South Australia?

8.5 Infrastructure delivery

Our infrastructure delivery needs to be environmentally sustainable

The construction and building of infrastructure contributes to waste, with the global built environment responsible for half of the world's raw material use and 40% of landfill waste.¹²¹ Three materials – concrete, steel and aluminium – make up for 23% of total global emissions, and most of this is used in the built environment.¹²²

Addressing embodied emissions is central to supporting decarbonisation across this sector (Box 11). Embodied emissions of construction materials are estimated to be approximately 5 to 10% of Australia's total emissions.¹²³ This proportion is expected to increase, particularly with the greening of the grid and improvements to operational energy use and energy efficiency.

Box 11. Embodied emissions

Embodied emissions or embodied carbon are the greenhouse gas emissions (carbon dioxide equivalent) that occur during resource extraction, transportation of resources to the manufacturer, manufacturing, and transportation of materials to construction sites.¹²⁴



Decarbonising the infrastructure sector requires a concerted effort to reduce emissions across the asset lifecycle – planning and design, construction, ongoing operations and maintenance and decommissioning. The greatest opportunity to reduce carbon emissions occur early in the infrastructure lifecycle (Figure 9). Careful consideration of materials and their embodied emissions will help reduce inputs of high carbon intensive materials (such as concrete, steel and glass), encourage reuse and facilitate end-of-life strategies and improved circular economy outcomes.

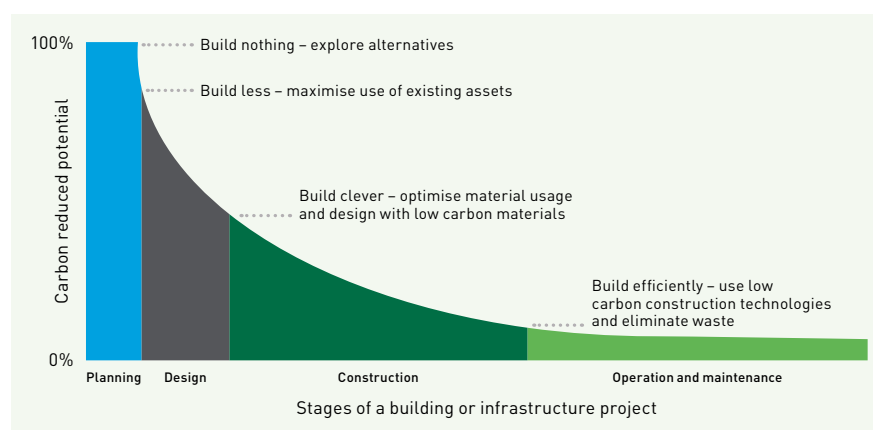


Figure 9:
Opportunities to reduce embodied emissions in different stages of a building or infrastructure project¹²⁵



Consultation question 19

What measures can be taken to enable the infrastructure industry to decarbonise?

9. Improved resilience



Objective 5.

Improved resilience to shocks and events helps avoid or respond to disruptions that impact our economy, services and supply chains

The economic prosperity and liveability of our cities and communities is reliant on the provision of well maintained, functioning infrastructure. Our infrastructure needs to be resilient to withstand and recover from shocks and long-term stresses, to ensure South Australians can continue to enjoy the benefits of living in a smart, sustainable and inclusive state.

With the impact of climate change and increasing global instability, we are seeing an acceleration of threats from natural and human-induced shocks and stresses.¹²⁶ By 2050, the annual cost of natural disasters is expected to increase from \$18 billion per year to more than \$39 billion.¹²⁷ Refer to Box 12 for recent economic losses from floods.

Box 12. Floods create lost economic activity

Lost economic activity from the widespread flooding across Australia in 2022 has been estimated at \$5 billion, the equivalent to a quarter of a percentage point of growth in 2021–22.¹²⁸



Events such as the COVID-19 pandemic, bushfires, cyber-attacks and extensive flooding across Australia highlighted the significant impact shocks and stressors have on our community and economy. Direct and indirect costs for response and recovery efforts, lost productivity, adaptation requirements, impacts to services and supply chains and increasing insurance costs all divert budget from other investments and impede economic growth.

Building consideration of resilience needs into our infrastructure planning and into the operations and maintenance of assets will assist in our ability to prepare and respond, reducing the economic, social, and environmental impact of these events.¹²⁹

Infrastructure Australia identifies three interconnected aspects of resilience – infrastructure resilience, organisational resilience and community resilience – from which, the concept of ‘infrastructure for resilience’ emerges (Box 13). This recognises a holistic and systematic approach to resilience is needed.

Box 13. Infrastructure for resilience

- **Infrastructure resilience:** the resilience planned for, designed, and built into assets, networks and systems (including natural assets).
- **Organisational resilience:** the resilience of the organisations, personnel and processes supporting infrastructure to supply a service.
- **Community resilience:** the community’s role in building and maintaining its own resilience while contributing to infrastructure resilience.¹³⁰



9.1 Planned resilience

Embedding resilience in planning can reduce the impact of shocks

Resilient communities can recover from and adapt to, the effects of shocks and stresses (Figure 10). This is essential to lessening the economic impacts of such events.

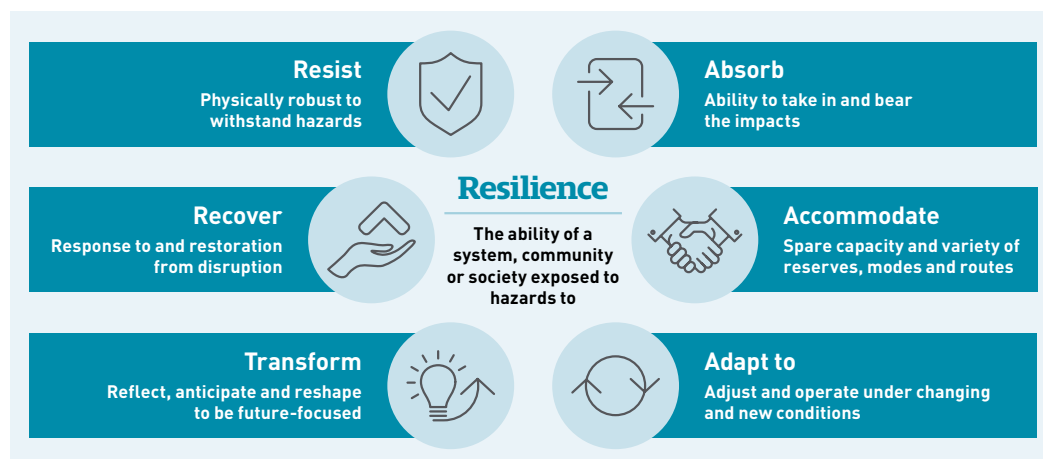


Figure 10:
Resilience definition¹³¹

Planning for a more resilient future, one that is less exposed to the economic impacts of shocks and stressors, requires an understanding of the risks and vulnerabilities associated with hazards and threats, and a systematic approach to planning for these. Understanding the extent to which a community can accommodate, absorb, adapt, resist or recover from hazards is critical. Infrastructure plays a core role in supporting each of these elements.

Strategic land use planning supports better resilience outcomes, as it guides the development and management of land and identifies, evaluates, and minimises risks; enhances adaptive capacity; protects ecological systems; and fosters sustainable development.

Climate change and planning for natural hazards are being integrated into planning processes across South Australia. The 'State Planning Policy 5: Climate Change' includes avoiding development in hazard prone areas where possible, or ensuring risks are mitigated to an acceptable or tolerable level, in a cost-effective manner.¹³² Increasingly, infrastructure developments are undertaking specific natural hazard and climate change risks assessments, though this is not yet consistently undertaken.

New state-wide mapping of riverine and surface water flood hazards and refined bushfire hazard mapping is currently being undertaken by the Planning and Land Use Services division of the Government of South Australia's Department for Trade and Investment. This will support future planning that directs development of sensitive uses (such as aged care facilities and schools) and critical infrastructure away from high-risk areas and those exposed to high hazard risks. The outcomes of this work will inform decisions about land use policy, infrastructure and responses to climate change.



Consultation question 20

How do we better account for the impacts of climate change in our infrastructure, to support improved resilience?



9.2 Critical infrastructure

Our critical infrastructure needs to be resilient to respond to disruptions

Critical infrastructure includes physical facilities, systems, assets, supply chains, information technologies and communication networks, that if unavailable for an extended period, would significantly impact our social or economic wellbeing or affect our ability to ensure national security.¹³³ Embedding resilience considerations in our critical infrastructure is important to ensure economic stability, the ongoing provision of essential services, community health and wellbeing and protection of the environment.

While each state is responsible for identifying and assessing their critical infrastructure, the Australian Government is responsible for the administration and enforcement of the *Security of Critical Infrastructure Act 2018* (Cth) which covers the major infrastructure sectors.

The Australian Government's Road and Rail Supply Chain Resilience Review Phase 1 identified nine major risks for nationally significant roads and rail networks (Figure 11). These hazards are common across all infrastructure sectors.



Figure 11:
Key risks to road and rail supply chain infrastructure¹³⁴

The Government of South Australia has strategies to address public critical infrastructure threats and governance arrangements to coordinate planning and actions. Private critical infrastructure operators are responsible for managing the risks to the operation of critical infrastructure assets they own.

A major challenge to achieving resilience is understanding the interdependencies between public and private infrastructure, the supply chains delivering goods and services and determining responsibilities and obligations in an increasingly complex world.

A sector-by-sector approach to resilience has generally been applied to date, however with increasing complexity, there is a pressing need to understand the shared risks, vulnerabilities and mitigations for critical infrastructure across sectors.¹³⁵

Other areas to consider for building the resilience of infrastructure include:

- incorporating a value for resilience in the investment process
- including the community in the decision making for critical infrastructure
- establishing a mitigation funding program for at-risk assets
- embedding ecological knowledge into the planning and development of infrastructure
- setting minimum resilience standards.



Consultation question 21

What are the critical resilience issues that South Australia needs to address?

9.3 Green and blue infrastructure

Green and blue infrastructure supports improved resilience

Green and blue infrastructure, together with other nature-based and ecological assets, plays a vital role in supporting resilience and the wellbeing of our communities (Box 14). The value of adopting a more systematic approach that incorporates green and blue infrastructure is being increasingly recognised.

Box 14. Green and blue infrastructure

Green and blue infrastructure is a system or network of natural and semi-natural systems.

Green infrastructure includes natural and built landscape assets which incorporate vegetation or natural features. It includes trees and green cover, parks and gardens, open recreational spaces, green roofs and façades, permeable pavements, walking and cycling tracks.

Blue infrastructure includes water-related features and assets such as waterways, dams, levees, wetlands, stormwater management systems, beaches and coastal structures.¹³⁶



Green and blue infrastructure is essential for helping our communities to mitigate and adapt to climate change and provides benefits for liveability, biodiversity and sustainability.¹³⁷

Green and blue infrastructure provides ecosystem services and benefits such as urban cooling, flood mitigation, water purification, air quality improvement, space for recreation and climate mitigation and adaptation.¹³⁸ It can also complement and offset the need for traditional infrastructure investments through avoided or reduced upgrades or augmentations. This in turn improves resilience, reducing community vulnerability and exposure to extreme events in an efficient way. Some of these benefits are shown in Figure 12.

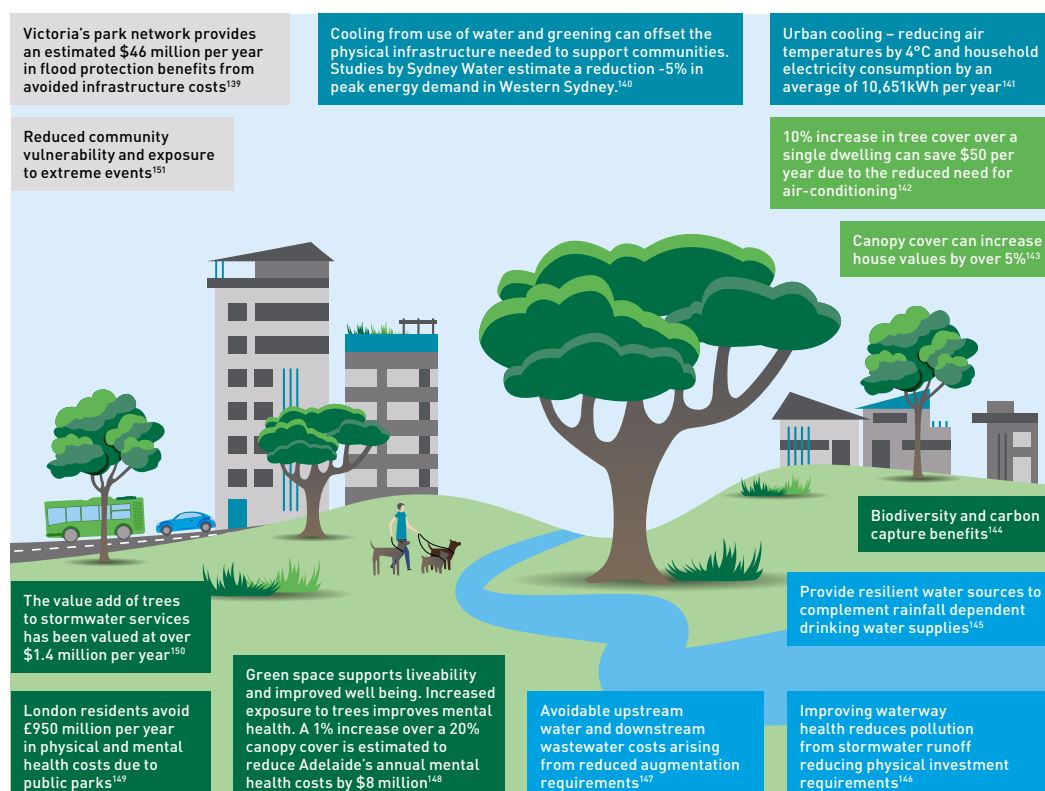


Figure 12:
Green and blue infrastructure benefits

At both a national and state level there is growing recognition of the need for stronger nature stewardship to better protect and enhance our natural systems, biodiversity and the ecosystem services they provide.¹⁵² Making sure impacts to natural systems and ecological processes are avoided, minimised and offset, as part of good decision making in infrastructure planning, supports this outcome.

Despite its recognised benefits, green and blue infrastructure is often overlooked and undervalued as infrastructure.¹⁵³ A lack of consistent approach to valuing benefits means they are not quantified in decision-making processes.¹⁵⁴ Fragmented ownership of the costs, benefits and risks also presents a barrier to protecting the existing green and blue infrastructure network and investing in new green and blue infrastructure assets.¹⁵⁵



Consultation question 22

How can we better realise the resilience benefits of green and blue infrastructure to inform infrastructure planning?



Dry Creek Linear Park
Image courtesy of Department for Environment and Water



Objective 6.

A stronger infrastructure industry optimises our infrastructure investment through better planning and prioritisation

The construction sector plays a significant role in the South Australian economy, accounting for \$8.9 billion, or 7.2% of GSP in 2021-22.¹⁵⁶ In the May 2023 quarter it employed 72,400 people, or 7.5% of the workforce in South Australia, the sixth largest employing sector.¹⁵⁷

Globally and locally, the infrastructure industry is facing challenges due to supply chain constraints, labour and skills shortages, and the significant pipeline of work. At the same time, escalating project costs and increasing project complexity are driving insolvencies and consolidation in the industry.

Good infrastructure planning requires identification of investment needs and priorities, based on a sound business case with a robust evidence base. Planning and sequencing infrastructure investments to support growth is critical to aligning infrastructure investments with the intended social, environmental and economic benefits. We need to optimise the use of our existing asset base through maintenance and augmentation, to strategically prioritising new infrastructure investment where necessary.

10.1 Planned pipeline

Visibility of the pipeline supports industry planning

There are a large number of projects and megaprojects in the forward pipeline across Australia (Figure 13) and globally, placing significant pressure on industry's ability to respond and deliver.

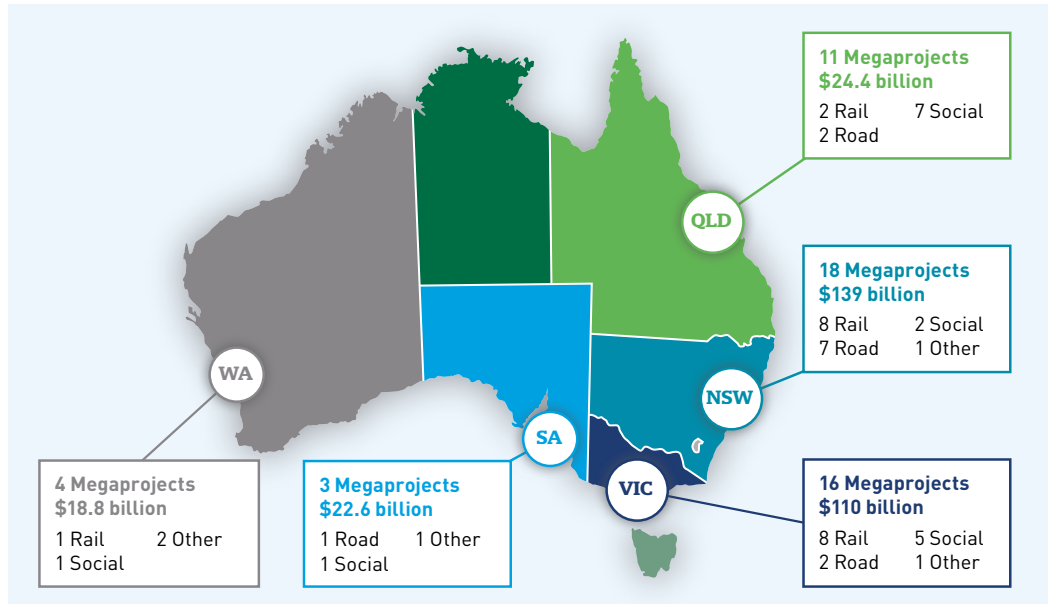


Figure 13:
Australia's megaproject pipeline (June 2023)¹⁵⁸

A megaproject is defined as any project with a published or estimated value of \$2 billion or more, and for social infrastructure a published or estimated value of \$1 billion or more.

To provide visibility to industry, the Government of South Australia publishes information on future infrastructure projects, however there isn't currently a whole-of-government approach.

The Government of South Australia's Department for Infrastructure and Transport publish an annual forward workplan which covers regional and metropolitan areas of the state across the next four years, for projects from planning and design to construction and delivery stages. Other infrastructure providers, such as SA Water, make information available via their regulatory submissions. However, this is not the case across the board. Increased engagement and visibility of the forward work program may allow industry to better plan their resourcing and capacity requirements.

According to Infrastructure Australia, the demand for public infrastructure projects exceeds the capacity of the existing workforce, with an estimated shortage of 442,000 skilled workers for public infrastructure projects in 2023, across all occupational groups.¹⁵⁹ A national skills gap of 200,000 staff by 2040 is estimated for engineering skills.¹⁶⁰

Workforce capacity constraints impact infrastructure delivery by creating cost pressures and delays. Given the pipeline is expected to remain strong in the medium to long term, opportunities will need to be created to address skills shortages, encourage industry participation, and improve productivity.



Consultation question 23

How can government and industry work together to support the supply of skilled labour needed to deliver a transparent infrastructure pipeline?

10.2 Digital technology

Productivity growth in the construction sector has been slow and improvements are needed to keep pace with change and help reduce capacity constraints. Greater adoption of digital technology offers an opportunity to drive productivity and innovation, for example, digital twins (Box 15), building information modelling, artificial intelligence, modern methods of construction and the Internet of Things can drive smarter, faster, and more cost-effective infrastructure delivery.

Box 15. Digital twins

A digital twin '...can bring together data in order to visualise, analyse and simulate services that can be performed to provide value to the nation'. For example, digital twins can:

- Avoid building a new road by simulating the performance of the existing road first
- Optimise the design of an asset before committing to building the asset
- Reduce energy consumption by up to 10% by analysing the performance of an asset and taking necessary action.¹⁶²



Digitisation also represents an opportunity to achieve greater value from existing infrastructure. By integrating digital technologies, existing infrastructure systems can benefit from data-driven insights and improved operational efficiency. While digital infrastructure may help support a more sustainable infrastructure industry, challenges relating to data sharing, the cost of adopting new technologies, lack of standardisation and interoperability and unequal access to technology remain.¹⁶¹ A holistic approach to adoption across government infrastructure projects will help address some of these challenges and ensure the productivity benefits from digital technology can be delivered.



Consultation question 24

How can we maximise the productivity benefits of digitising our infrastructure?



10.3 Effective procurement

Effective procurement can reduce risk and deliver better outcomes

The approach to procurement used by the Government of South Australia, like adopting early involvement and collaboration, can support a competitive and sustainable infrastructure industry and deliver on shared goals across risk, diversity, social procurement, decarbonisation and innovation. It's important the procurement model is fit-for-purpose for the project, sustainable, equitable and considers appropriate risk allocation amongst all parties.

Supporting industry with procurement approaches that package and sequence contracts to match market capacity and encourage participation, particularly from local, small-to-medium businesses, increases the diversity and capability across the industry to better meet needs.

To support our infrastructure delivery, the Government of South Australia aims to be a client that industry wants to contract with. Standardising and streamlining tender methods and requirements to reduce the costs and burden to industry, making tender processes clear, committing to realistic timeframes, and ensuring fair risk allocation will help achieve this.



Consultation question 25

How can government continue to encourage collaboration and innovation in procurement?

10.4 Funding and financing solutions

Infrastructure funding and financing solutions are needed to support a sustainable future

In South Australia, our public infrastructure such as transport, hospitals and schools is typically funded by the Government of South Australia. The Australian Government also directly invests in a number of our infrastructure projects. Governments finance their infrastructure investment through debt or equity. Refer to Box 16 for definitions.

Box 16. Funding and financing

Infrastructure funding refers to how investment and operational costs are repaid over time. For public infrastructure this is by users of the infrastructure through charges such as tolls, or by taxpayers.

Infrastructure financing refers to the money raised upfront for the design, construction and early operating costs of an asset, through debt or equity arrangements.¹⁶³



Given the pressure on future budgets and the need to meet fiscal targets, including sustainable levels of net debt, broader funding and financing models may be relevant. Establishing a balance between risk allocation, achieving value for money and service delivery levels would remain key considerations in any new arrangements.



Consultation question 26

What are the funding and financing options government should consider in future, to ensure its infrastructure program remains affordable and sustainable?

11. Consultation questions

Infrastructure SA seeks to understand and address key strategic infrastructure issues with the potential for wide-ranging impacts. We are keen to leverage the knowledge and experience across industry, governments and the community.

To help frame your responses, each chapter of the Discussion Paper poses a series of questions, also outlined below. Your responses to these questions will guide our considerations as we develop the new Strategy. Where possible, each response should include evidence, such as relevant data, documentation or references to support your views.

Our strategy will focus on infrastructure of a strategic or significant nature for South Australia. Infrastructure that best supports the Government of South Australia's vision for economic growth and prosperity and ensures we balance social, environmental and economic outcomes.

If your input is regarding a relatively small project or specific locality, it may be more appropriate to approach your local council or the Department for Infrastructure and Transport.

Table 2:
Consultation questions

Location	Question number	Questions
Chapter 4 The economic context		
Section 4.4 Our productivity challenge	1	What opportunities should we consider to improve South Australia's economic growth?
Chapter 5 Enabling infrastructure		
Section 5.1 Freight and supply networks	2	What infrastructure constraints are preventing a more efficient, accessible, and productive freight sector?
Section 5.2 Water supply	3	How can we enable a sustainable and affordable water supply into the future?
Section 5.3 Energy transmission	4	How do we realise the opportunities and mitigate risks with transforming our transmission and distribution infrastructure for the future?
Section 5.4 Digital connectivity	5	What are the barriers to increased adoption of digital technology to improve productivity?
Section 5.5 Resource exports	6	What investments could unlock the value of South Australia's resources?
Chapter 6 Liveable and well-planned places		
Section 6.1 Coordinated planning	7	How can South Australia better coordinate infrastructure investment to support a growing population?
Section 6.2 Affordable housing	8	What can be done to support sufficient, fit-for-purpose housing to improve housing affordability?
Section 6.3 Public transport	9	How can we improve public transport services across Adelaide and outer metropolitan areas to encourage greater patronage?

Table 2:
Consultation questions cont.

Location	Question number	Questions
Section 6.4 Health and wellbeing	10	What investments would support a more efficient and productive health system that meets our growing and changing needs?
Section 6.5 Education and skills	11	How can infrastructure support improved education and skills outcomes for South Australia?
Section 6.6 Cultural, tourism, and recreational facilities	12	How can we sustainably grow these sectors to realise greater benefits for visitors and residents?
Chapter 7 Accessible and inclusive infrastructure		
Section 7.2 Regional and remote areas	13	How can we think differently about infrastructure investment to support equitable access and a more inclusive society?
Section 7.3 Closing the Gap	14	What are the opportunities for infrastructure investment to accelerate attainment of the Closing the Gap targets?
Chapter 8 A decarbonised, sustainable economy		
Section 8.1 Green industries	15	What infrastructure investments will support industries to transition to a global net zero future?
Section 8.2 Decarbonised energy system	16	How do we maintain an affordable, reliable and secure energy system through the energy transition?
Section 8.3 Transitioning transport	17	What are the most significant challenges for decarbonising transport and how do we address them?
Section 8.4 A circular economy	18	What action is needed to achieve a circular economy in South Australia?
Section 8.5 Infrastructure delivery	19	What measures can be taken to enable the infrastructure industry to decarbonise?
Chapter 9 Improved resilience		
Section 9.1 Planned resilience	20	How do we better account for the impacts of climate change in our infrastructure, to support improved resilience?
Section 9.2 Critical infrastructure	21	What are the critical resilience issues that South Australia needs to address?
Section 9.3 Green and blue infrastructure	22	How can we better realise the resilience benefits of green and blue infrastructure to inform infrastructure planning?
Chapter 10 A stronger infrastructure industry		
Section 10.1 Planned pipeline	23	How can government and industry work together to support the supply of skilled labour needed to deliver a transparent infrastructure pipeline?
Section 10.2 Digital technology	24	How can we maximise the productivity benefits of digitising our infrastructure?
Section 10.3 Effective procurement	25	How can government continue to encourage collaboration and innovation in procurement?
Section 10.4 Funding and financing solutions	26	What are the funding and financing options government should consider in future, to ensure its infrastructure program remains affordable and sustainable?

12. How to make a submission to Infrastructure SA

We want to hear from you

Infrastructure SA welcomes submissions from anyone who would like to inform this process.

Written submissions must be received by 13 November 2023 and can be made via:



YourSAy

South Australia's 20-Year State Infrastructure Strategy



Email

infrastructure@sa.gov.au

Subject: Submission - South Australia's 20-Year State Infrastructure Strategy - Discussion Paper feedback



Post

Attention: Strategy Team
Infrastructure SA
GPO Box 2343, Adelaide SA 5001

Publication of submissions

All submissions will be published on Infrastructure SA's website as public documents.

Please make sure your submission does not include personal details or any material that you do not wish to make public.

If you wish to treat part of your submission as confidential in nature you will need to make a case for this. Confidential material should be clearly marked 'IN CONFIDENCE' and provided in a separate attachment to non-confidential material.

We will not publish any material that is deemed offensive or potentially defamatory.



Got questions?

Contact us via email: infrastructure@sa.gov.au

13. Glossary of terms

Aboriginal people	Aboriginal and Torres Strait Islander people
AEMO	Australian Energy Market Operator
AUKUS	Trilateral security pact between Australia, the United Kingdom and the United States
CBD	central business district
CCS	carbon capture and storage
CPI	consumer price index
GDP	gross domestic product
GL	gigalitre
GRP	gross regional product
GSP	gross state product
ISP	Integrated System Plan
ktCO ₂ e	kilotonnes of carbon dioxide equivalent
LULUCF	Land use, land-use change, and forestry
OECD	Organisation for Economic Co-operation and Development
pa	per annum
PPP	purchasing power parity
PV	photovoltaic
RBA	Reserve Bank of Australia
RDA	Regional Development Australia
SA	South Australia
US\$	currency in United States dollars
\$	currency in Australian dollars

References

1. Context

- 1 Infrastructure SA (2020) 20-Year State Infrastructure Strategy, May 2020
- 2 Government of South Australia (2023) South Australian Economic Statement, 29 March 2023

2. Megatrends impacting infrastructure in South Australia

- 3 Government of South Australia State Planning Commission (2023) Population Projections for South Australia and Regions 2021-51, June 2023
- 4 CSIRO (2022) Our Future World - Global megatrends impacting the way we live over coming decades, July 2022

3. Growing the economy with infrastructure

- 5 Government of South Australia (2023) South Australian Economic Statement, 29 March 2023

4. The economic context

- 6 Organisation for Economic Co-operation and Development (2023) A long unwinding road – OCED Economic Outlook June 2023, n.d., accessed 20 June 2023
- 7 Australian Government Treasury (2023) Budget 2023-24 Budget Paper No. 1: Budget Strategy and Outlook, Statement 2: Economic Outlook, 9 May 2023
- 8 Government of the United States of America, The White House (2023) Inflation Reduction Act Guidebook, January 2023, Version 2
- 9 Australian Bureau of Statistics (2023) Australian National Accounts: National Income, Expenditure and Product, 7 June 2023
- 10 Australian Bureau of Statistics (2023) Australian National Accounts: National Income, Expenditure and Product, 7 June 2023
- 11 Reserve Bank of Australia (2023) Statement on Monetary Policy, 3 August 2023
- 12 Reserve Bank of Australia (2023) Statement on Monetary Policy, 3 August 2023
- 13 Australian Bureau of Statistics (2023) Consumer Price Index, Australia, 26 July 2023
- 14 Reserve Bank of Australia (2023) Statement on Monetary Policy, 3 August 2023
- 15 Australian Bureau of Statistics (2023) Labour Force, Australia, 17 August 2023
- 16 Reserve Bank of Australia (2023) Statement on Monetary Policy, 3 August 2023
- 17 Australian Bureau of Statistics (2023) Australian National Accounts: State Accounts, 18 November 2022
- 18 Australian Bureau of Statistics (2023) Australian National Accounts: State Accounts, 18 November 2022
- 19 Australian Bureau of Statistics (2023) Australian National Accounts: State Accounts, 18 November 2022

- 20 Australian Bureau of Statistics (2023) [Australian National Accounts: State Accounts](#), 18 November 2022
- 21 Australian Government Treasury (2023) Budget 2023-24 [Budget Paper No. 1: Budget Strategy and Outlook](#), Statement 2: Economic Outlook, 9 May 2023
- 22 Australian Bureau of Statistics (2023) [Australian National Accounts: State Accounts](#), 18 November 2022
- 23 Australian Bureau of Statistics, [International Trade in Goods and Services, Australia](#), 3 August 2023
- 24 Australian Bureau of Statistics, [International Trade in Goods and Services, Australia](#), 3 August 2023
- 25 Australian Bureau of Statistics, [International Trade in Goods and Services, Australia](#), 3 August 2023
- 26 Australian Bureau of Statistics, [International Trade in Goods and Services, Australia](#), 3 August 2023
- 27 Australian Bureau of Statistics (2023) [Labour Force, Australia](#), 17 August 2023
- 28 Government of South Australia Immigration South Australia (2023) [Important Message – Skilled & Business Migration programs](#), n.d., accessed 20 June 2023
- 29 Australian Bureau of Statistics (2023) [National, state and territory population](#), 15 June 2023
- 30 Government of South Australia State Planning Commission (2023) [Population Projections for South Australia and Regions 2021-51](#), June 2023
- 31 Government of South Australia State Planning Commission (2023) [Population Projections for South Australia and Regions 2021-51](#), June 2023
- 32 Australian Bureau of Statistics (2022) [Estimates of Industry Multifactor Productivity](#), 13 December 2022
- 33 South Australian Productivity Commission (2023), Research discussion paper no. 5 South Australia's Productivity Challenge, (unpublished) 2023
- 34 South Australian Productivity Commission (2023) [Research discussion paper no. 4 Demystifying Productivity](#), January 2023

5. Enabling infrastructure

- 35 Australian Government Department of Infrastructure, Transport Regional Development, Communications and the Arts (2022) [Australian aggregate freight forecasts – 2002 update \(Summary\)](#), 29 November 2022
- 36 Australian Government Department of Infrastructure, Transport, Regional Development, Communications and the Arts (2022) [Australian aggregate freight forecasts – 2022 update \(Summary\)](#), 29 November 2022
- 37 Victorian Freight and Logistics Council, Higher Productivity Vehicles Taskforce (2008) [Higher Productivity Vehicles – The next generation in freight transport](#), November 2008
- 38 Government of South Australia Department for Environment and Water (2023) [Annual Water Security Update 2023](#), 2023
- 39 Government of South Australia Department for Environment and Water (2022) [Latest climate projections for SA](#), n.d., accessed 25 July 2023
- 40 Infrastructure Australia (2022) [Regional Strengths and Infrastructure Gaps Regional Analysis: South Australia](#), December 2022
- 41 Government of South Australia Department for Environment and Water (2023) [Annual Water Security Update 2023](#), 2023
- 42 Government of South Australia Department for Environment and Water (2023) [Annual Water Security Update 2023](#), 2023
- 43 Australian Energy Market Operator (2022) [South Australian Electricity Report](#), November 2022
- 44 Adapted from Infrastructure WA (2022) [Digital connectivity and technology](#), July 2022

- 45 Speedtest Global Index (2023) Median Country Speeds July 2023 – Fixed Broadband, n.d., accessed 16 August 2023
- 46 Australian Government Productivity Commission (2023) 5-year Productivity Inquiry: Australia's data and digital dividend Inquiry report – volume 4, August 2022
- 47 Government of South Australia Department of Treasury and Finance (2023) 2023-24 Budget Statement, Budget Overview – Budget Paper 1, 15 June 2023
- 48 Adapted from Australian Government Department of Foreign Affairs and Trade (2023) Trade statistical pivot tables – State by country and TRIEC pivot table 1994-95 to 2022-23, August 2023
- 49 Adapted from Australian Government Department of Foreign Affairs and Trade (2023) Trade statistical pivot tables – State by country and TRIEC pivot table 1994-95 to 2022-23, August 2023
- 50 Australian Government Department of Industry, Science and Resources (2023) Critical Minerals Strategy 2023-30, June 2023
- 51 Accenture (2021) Future Change – Building Australia's Battery Industries Final Report Accenture, June 2021
- 52 Queensland Treasury (2023) Common user infrastructure assessment principles, 17 May 2023, accessed 6 July 2023

6. Liveable and well-planned places

- 53 Government of South Australia State Planning Commission (2023) Population Projections for South Australia and Regions 2021-51, June 2023
- 54 Government of South Australia State Planning Commission (2023) Population Projections for South Australia and Regions 2021-51, June 2023
- 55 Government of South Australia Skills SA (2023) South Australia Skills Plan Engagement – Taking immediate action, March 2023
- 56 Government of South Australia Skills SA (2023) South Australia's Skills Plan Engagement – Taking immediate action, March 2023
- 57 Australian Institute of Health and Welfare (2021) Housing Affordability, 30 June 2021, accessed 13 July 2023
- 58 Yardney, Michael (2023) The latest median property prices in Australia's major cities, 2 August 2023, (data sourced from Core Logic 1 August 2023) accessed 15 August 2023
- 59 Australian Housing and Urban Research Institute (2023) The new normal: changed patterns of dwelling demand and supply, 23 May 2023
- 60 Government of South Australia State Planning Commission (2023) Greater Adelaide Regional Plan – Discussion Paper, 14 August 2023
- 61 University of New South Wales (2018) Making better economic cases for housing policies, March 2018
- 62 Australian Bureau of Statistics (2023) Snapshot of South Australia, 28 June 2022
- 63 SQM Research (2023) Residential Vacancy Rates, City: Adelaide, July 2023, accessed 15 August 2023
- 64 South Australian Council of Social Services (2023) Policy Brief – Rental Affordability, April 2023
- 65 Government of South Australia (2023) A Better Housing Future, February 2023
- 66 Australian Housing and Urban Research Institute Professional Services (2022) Housing economics analysis – Final Report, report prepared for Infrastructure SA (unpublished), December 2022
- 67 Arup Australia Services Pty Ltd (2023) Public transport analysis to support the 20 Year State Infrastructure Strategy Revision – Analysis report, (unpublished) 5 July 2023

56

SOUTH AUSTRALIA'S 20-YEAR STATE INFRASTRUCTURE STRATEGY
DISCUSSION PAPER

- 68 Infrastructure Australia (2019) Urban Transport Crowding and Congestion – The Australian Infrastructure Audit 2019 – Supplementary report, June 2019
- 69 Australian Government Productivity Commission (2017) Shifting the dial – 5 year Productivity Review, Supporting Paper No. 6, Impacts of Health Recommendations, 3 August 2017
- 70 Australian Government Treasury (2021) 2021 Intergenerational Report – Australia over the next 40 years, June 2021
- 71 Australian Government Treasury (2021) 2021 Intergenerational Report – Australia over the next 40 years, June 2021
- 72 Australian Government Treasury (2021) 2021 Intergenerational Report – Australia over the next 40 years, June 2021
- 73 Australian Bureau of Statistics (2023) National, state and territory population, 15 June 2023
- 74 Government of South Australia State Planning Commission (2023) Greater Adelaide Regional Plan – Discussion Paper, 14 August 2023
- 75 Australian Institute of Health and Welfare (2022). Health expenditure Australia 2020-21, last updated 23 November 2022, accessed 16 August 2023
- 76 Australian Institute of Health and Welfare (2022). Health expenditure Australia 2020-21, last updated 23 November 2022, accessed 16 August 2023
- 77 Australian Institute of Health and Welfare (2022). Health expenditure Australia 2020-21, last updated 23 November 2022, accessed 16 August 2023
- 78 South Australian Productivity Commission (2023), Research discussion paper no. 5 South Australia's Productivity Challenge, 2023 (Unpublished)
- 79 Australian Government Productivity Commission (2023) 5-year Productivity Inquiry: From learning to growth Inquiry report – volume 8, February 2023
- 80 South Australian Productivity Commission (2023) Research discussion paper no. 5 South Australia's Productivity Challenge, 2023 (Unpublished)
- 81 Government of South Australia Department for Education (2023), Internal population modeling (unpublished) 2023
- 82 Government of South Australia Department for Education (2023), Our strategy for public education in South Australia, 26 July 2023
- 83 South Australian Tourism Commission, We are committed to growing our visitor economy to \$12.8 billion by 2030 so South Australia thrives, n.d., accessed 11 July 2023

7. Accessible and inclusive infrastructure

- 84 Government of South Australia (2023) South Australian Economic Statement, 29 March 2023
- 85 Government of South Australia Department of Treasury and Finance (2023), Budget Statement, Budget Paper 3, 15 June 2023
- 86 Regional Development South Australia (2022) The Regional Blueprint, Edition 3, September 2022
- 87 Regional Development South Australia (2022) The Regional Blueprint, Edition 3, September 2022
- 88 Regional Development Australia (2023) RDA Network South Australia, n.d., accessed 3 August 2023
- 89 Infrastructure Australia (2022) Regional Strengths and Infrastructure Gaps Regional Analysis: South Australia, December 2022
- 90 Australian Digital Inclusion Index (2022) The national picture, n.d., accessed 14 June 2023

- 91 Australian Housing and Urban Research Institute Professional Services (2022) Housing economics analysis – Final Report, report prepared for Infrastructure SA (unpublished), December 2022
- 92 Australian Government Department of the Prime Minister and Cabinet (2020) National Agreement on Closing the Gap, July 2020

8. A decarbonised, sustainable economy

- 93 UN High Level Climate Champions and Vivid Economics (2021), What's the cost of net zero?, 3 November 2021, accessed 14 August 2023
- 94 Deloitte, Asia Pacific's turning point – How climate action can drive our economic future, web article accessed 16 August 2023
- 95 Australian Government Department of Climate Change, Energy, the Environment and Water (2022), Australia submits new emissions target to UNFCCC, 16 June 2022, date accessed 16 August 2023
- 96 Government of South Australia (2023), Department for Environment and Water, South Australia's greenhouse gas emissions reporting, n.d., accessed 16 August 2023
- 97 Government of South Australia (2023), Department for Environment and Water, South Australia's greenhouse gas emissions reporting, n.d., accessed 16 August 2023
- 98 Government of South Australia Department for Environment and Water (2023) Emissions Reductions Pathway Project modelling, (unpublished) 2023
- 99 Government of South Australia (2023) South Australian Economic Statement, 29 March 2023
- 100 Government of South Australia Department for Industry, Innovation and Science (2023) Green Industrial Transition project (unpublished), 2023
- 101 Climateworks (2023) How Australia can reduce greenhouse gas emissions in 'hard to abate' sectors, 9 June 2023, accessed 12 July 2023
- 102 Government of South Australia Department for Industry, Innovation and Science (2023) Green Industrial Transition project internal modelling (unpublished), May 2023
- 103 Government of South Australia (2023) South Australian Economic Statement, 29 March 2023
- 104 Santos Ltd (2023) Moolamba CCS progressing at pace and on track for 2024, 15 May 2023
- 105 Government of South Australia Department for Energy and Mining (2023) South Australia's Green Paper on energy transition, June 2023
- 106 Government of South Australia, Department for Energy and Mining (2023) Leading the green economy, n.d., accessed 15 August 2023
- 107 Government of South Australia, Department for Energy and Mining (2023) Leading the green economy, n.d., accessed 15 August 2023
- 108 Australian Energy Market Operator (2022) 2022 Integrated System Plan (ISP), 30 June 2022
- 109 Government of South Australia, Department for Environment and Water (2023), South Australia's greenhouse gas emissions reporting, n.d., accessed 16 August 2023
- 110 Bureau of Infrastructure and Transport Research Economics (2021) Australian infrastructure and transport statistics yearbook 2021, December 2021
- 111 Transport and Infrastructure Council (2019) National Freight and Supply Chain Strategy, 2 August 2019
- 112 South Australian Department of Energy and Mining (2022) Statewide EV charging network, n.d., accessed 19 July 2023
- 113 CSIRO, Electric vehicle projections 2022, (Commissioned for AEMO's draft 2023 Input, Assumptions and Scenarios Report), November 2022

- 114 Green Building Council Australia (2023) Circular economy in South Australia's built environment - Action Plan 6 June 2023
- 115 Green Industries SA (2023) Circular economy benefits, n.d., accessed 14 July 2023
- 116 Australian Government Department of Climate Change, Energy, the Environment and Water (2022) National Waste Report, 16 December 2022
- 117 Government of South Australia Department for Industry, Innovation and Science (2023), Green Industrial Transition project modelling (unpublished), May 2023
- 118 AECOM Australia Pty Ltd (2023) Circularity in Grid-Scale Renewable Energy Infrastructure, report prepared for Infrastructure SA 2023 (unpublished), 23 July 2023
- 119 AECOM Australia Pty Ltd (2023) Circularity in Grid-Scale Renewable Energy Infrastructure, report prepared for Infrastructure SA 2023 (unpublished), 23 July 2023
- 120 Government of South Australia (2023) Premier's media release Major changes give local businesses competitive edge, 3 March 2023
- 121 Green Industries SA (2023) Circular built environment, n.d., accessed June 2023
- 122 Green Industries SA (2023) Circular built environment, n.d., accessed June 2023
- 123 Australian Government Clean Energy Finance Corporation, Green Building Council of Australia and the Infrastructure Sustainability Council (2021) Australian buildings and infrastructure: Opportunities for cutting embodied carbon, 23 November 2021
- 124 Australian Government Clean Energy Finance Corporation, Green Building Council of Australia and the Infrastructure Sustainability Council (2021) Australian buildings and infrastructure: Opportunities for cutting embodied carbon, 23 November 2021
- 125 Australian Government Clean Energy Finance Corporation, Green Building Council of Australia and the Infrastructure Sustainability Council (2021) Australian buildings and infrastructure: Opportunities for cutting embodied carbon, 23 November 2021

9. Improved resilience

- 126 Infrastructure Australia (2022) Resilience Principles – Infrastructure Australia's approach to resilience, June 2022
- 127 Infrastructure Australia (2021) A Pathway to Infrastructure Resilience: Advisory Paper 1, August 2021
- 128 The Sydney Morning Herald (2023) Floods cost the economy \$5 billion last year, 12 January 2023
- 129 Infrastructure Australia (2022) Resilience Principles – Infrastructure Australia's approach to resilience, June 2022
- 130 Infrastructure Australia (2022) Resilience Principles – Infrastructure Australia's approach to resilience, June 2022
- 131 Australian Government Bureau of Infrastructure and Transport Research Economics (2023) Road and Rail supply Chain Resilience Review Phase 1, February 2023
- 132 Government of South Australia State Planning Commission (2019) State Planning Policies for South Australia, 23 May 2019
- 133 Australian Government, Department of Home Affairs, Cyber and Infrastructure Security Centre (2023) Critical Infrastructure Resilience Strategy, February 2023
- 134 Australian Government Bureau of Infrastructure and Transport Research Economics (2023) Road and Rail supply Chain Resilience Review Phase 1, February 2023

- 135 New Zealand Government (2023) Strengthening the resilience of Aotearoa New Zealand's critical infrastructure System, June 2023
- 136 Adapted from Infrastructure Australia (2019) An Assessment of Australia's Future Infrastructure Needs – The Australian Infrastructure Audit 2019, June 2019
- 137 International Union for Conservation of Nature (IUCN) (2019) Building resilience with green and blue infrastructure, 28 November 2019
- 138 Water Services Association of Australia (2019) Blue+Green= Liveability: the value of water to liveable communities, 10 September 2019
- 139 Parks Victoria (2015) Valuing Victoria's Parks, 2015
- 140 Sydney Water Corporation (2017), Cooling Western Sydney. A strategic study on the role of water in mitigating urban heat in Western Sydney, 2017
- 141 BDO EconSearch (2020) Options Analysis: Costs and Benefits of Urban Tree Canopy Options for Minor Infill Development in the Planning and Design Code, report prepared for Attorney-General's Department, September 2020
- 142 Infrastructure Australia (2021) A Pathway to Infrastructure Resilience - Advisory Paper 1: Opportunities for systemic change, August 2021
- 143 BDO EconSearch (2020) Options Analysis: Costs and Benefits of Urban Tree Canopy Options for Minor Infill Development in the Planning and Design Code, report prepared for Attorney-General's Department, September 2020
- 144 BDO EconSearch (2020) Options Analysis: Costs and Benefits of Urban Tree Canopy Options for Minor Infill Development in the Planning and Design Code, report prepared for Attorney-General's Department, September 2020
- 145 Water Services Association of Australia (2019) Blue+Green= Liveability: the value of water to liveable communities, 10 September 2019
- 146 Water Services Association of Australia (2019) Blue+Green= Liveability: the value of water to liveable communities, 10 September 2019
- 147 Water Services Association of Australia (2019) Blue+Green= Liveability: the value of water to liveable communities, 10 September 2019
- 148 BDO EconSearch (2020) Options Analysis: Costs and Benefits of Urban Tree Canopy Options for Minor Infill Development in the Planning and Design Code, report prepared for Attorney-General's Department, September 2020
- 149 Water Services Association of Australia (2019) Blue+Green= Liveability: the value of water to liveable communities, 10 September 2019
- 150 BDO EconSearch (2020) Options Analysis: Costs and Benefits of Urban Tree Canopy Options for Minor Infill Development in the Planning and Design Code, report prepared for Attorney-General's Department, September 2020
- 151 Infrastructure Australia (2021) A Pathway to Infrastructure Resilience - Advisory Paper 1: Opportunities for systemic change, August 2021
- 152 Infrastructure Australia (2021) A Pathway to Infrastructure Resilience - Advisory Paper 1: Opportunities for systemic change, August 2021
- 153 Infrastructure Australia (2019) An Assessment of Australia's Future Infrastructure Needs – The Australian Infrastructure Audit 2019, June 2019
- 154 Infrastructure Australia (2019) An Assessment of Australia's Future Infrastructure Needs – The Australian Infrastructure Audit 2019, June 2019

- 155 Infrastructure Australia (2021) A Pathway to Infrastructure Resilience - Advisory Paper 1: Opportunities for systemic change, August 2021

10. A stronger infrastructure industry

- 156 Australian Bureau of Statistics (2022) Australian National Accounts: State Accounts, 18 November 2022
- 157 Australian Bureau of Statistics (2023) Labour Force, Australia, Detailed, 27 July 2023
- 158 Infrastructure Partnerships Australia, Map of Australia's megaprojects, (unpublished) 20 June 2023
- 159 Infrastructure Australia (2022), Infrastructure Market Capacity 2022 Report, 14 December 2022
- 160 The Insight Centre (2023) prepared for Professionals Australia, Engineering a Better Future: Australia's growing crisis in engineering skills, March 2023
- 161 WSP (2023) Digital opportunities for a Stronger South Australian Infrastructure Industry – Research Paper (unpublished), June 2023
- 162 Standards Australia (2023) Digital Twin White Paper, March 2023, accessed 14 July 2023
- 163 International Monetary Fund (2019) PPP Fiscal Risk Assessment Model PFRAM 2.0 – User manual, September 2019



Published October 2023.

No responsibility for any loss or damage caused by reliance on any of the information or advice provided by or on behalf of the state of South Australia, or for any loss or damage arising from acts or omissions made, is accepted by the state of South Australia, their officers, servants or agents. Produced by Infrastructure SA © October 2023. Content correct, to the best of Infrastructure SA's knowledge, at time of publishing.



CITY OF TEA TREE GULLY 571 Montague Rd, Modbury SA 5092
T (08) 8397 7444 W cttg.sa.gov.au S fb.com/teatreegullycouncil ABN 69 488 562 969

Tara Hage
Manager Strategy
Infrastructure SA
GPO Box 2343
ADELAIDE SA 5001

14 November 2023
Our ref: D23/91027

Dear Ms Hage

South Australia's 20-Year Infrastructure Strategy Discussion Paper

The City of Tea Tree Gully welcomes the opportunity to provide input into the development of South Australia's next 20-Year State Infrastructure Strategy.

We are pleased to see a comprehensive and forward-thinking approach from Renewal SA to addressing the state's infrastructure needs over the coming two decades. Infrastructure has an important role to play in providing equitable access to key services, facilitating productivity gains, growing our economy and improving liveability.

As one of the South Australia's larger metropolitan councils, it is important for the City of Tea Tree Gully to be closely involved in the creation and subsequent implementation of the Strategy. A more coordinated and consultative approach to infrastructure planning and development between all tiers of government and supporting industries is desirable, as is one that is well informed.

A well planned, designed and staged approach to infrastructure development will enable Council to make more effective short and long-term decision and to align our forward works plans. It is important for Council and Infrastructure SA to work collaboratively to ensure efficient coordination of infrastructure planning and delivery in our City.

While the proposed infrastructure plan aligns with the Council's vision for its city and the aspirations and objectives of its strategic plan, we have provided preliminary feedback and information to assist with the Strategy's development.

1. Priority should be given to planning, designing and implementing infrastructure in growth areas identified by GARP. We view this as a key role of the 20-Year State Infrastructure Strategy.

It is vital that Infrastructure SA work collaboratively with the newly established Housing Infrastructure Planning and Development Unit to ensure infrastructure upgrades are appropriately funded and staged, giving priority to growth areas identified for further investigation within the GARP discussion paper.

Consideration should be given to the adequate provision of essential services, housing diversity, the integration of public transport systems, planning for health services and education, increasing connectivity and resilience. These considerations are critical to creating prosperous communities as identified in Objective 2 of the discussion paper.

Where the current infrastructure capacity is insufficient, planning, design and staging of delivery should be undertaken prior to the rezoning process.

2. Addressing housing affordability and evolving housing community needs requires a multifaceted strategy. Embrace diverse housing options through the renewal of neighbourhood centres and ageing housing stock (including investigating the [Greening the Greyfields](#) principle), corridor and strategic infill site development, as well as greenfields and brownfields development within the existing urban growth boundary.
3. Enhancing public transport services across Adelaide and its outer metropolitan areas demands an integrated approach and a stronger focus on cross suburban connections. For the City of Tea Tree Gully, investigating connections to areas with high employment potential for our residents, such as Edinburgh and Port Adelaide, is vital. Similarly, upgrades to services like the O-Bahn, should also be planned in conjunction with the Greater Adelaide Regional Plan, considering potential extensions and land requirements.

The planning of improvements to transport systems and networks needs to align with the identification of areas slated for increased population density and must precede any rezoning. The efforts should also run in parallel with investigations focused on growth areas identified by GARP.

4. A more efficient and productive health care system catering to the growing and changing needs of the population requires careful planning. Discussions regarding future health care precincts, including additional hospitals, in areas of proposed population growth, considering the anticipated increase in the State's aging population, are of paramount importance, particularly in the north and north eastern region of metropolitan Adelaide.
5. As part of the development of the Strategy, discussions need to be had with key local employers and anchor institutions within each region to understand their

growth plans. This will ensure the facilitation of appropriate infrastructure to support such growth.

Additionally, the strategy should prioritise the identification of sufficient land and service provisions for the establishment of educational institutions in growth areas identified by GARP.

6. Despite the current upgrades of the NBN, there is a need for all tiers of government to have access to more reliable high-speed fibre optic networks (fibre optic city rings). This access would allow the interconnection of private networks, linking remote sites, community areas, and non-addressed locations like public parks and smart precincts.

Enhanced fibre optic connectivity is crucial as public infrastructure, transport, community services, EV charging stations, healthcare, and utilities necessitate greater connectivity, offering reliable, scalable bandwidth with low latency. This not only supports traditional digital services but could also pave the way for emerging high bandwidth, non-premise-based solutions, such as comprehensive data and analytics.

7. The improvement of equitable access to infrastructure and economic participation will support the quality of life of South Australians, including people living with disability. Council is pursuing improvements through our Disability Access and Inclusion Plan (DAIP) and progressing universal design of our trails, buildings, parks and workplaces. Consideration needs to be given to the development of local workplace hubs, improved transport options and designing spaces with neurodiversity and mental health in mind.
8. Long-term infrastructure planning and investment will play an important role in supporting future industry development, transiting to a circular economy, and ultimately achieving the state's ambitious waste diversion targets. While circularity presents significant opportunities, it will require the state government to increase its investment in new and creative solutions and technologies and to partner with industry and councils.

We encourage the state government to invest more into this important industry to foster the capability required to support a resource efficient economy. New infrastructure required will include transport and processing equipment to collect, sort, recycle and process the ever changing and often increasingly complex nature of waste. Soft infrastructure such as training, market development, and integrated waste data systems will also be needed.

Green Industries SA is the peak reference body in this industry and has developed [South Australia's Waste and Resource Recovery Infrastructure Plan \(2018\)](#). This plan should be the cornerstone reference for the 20-Year Infrastructure Strategy.

Consideration should also be given to the development of Circular precincts where the recycler and manufacturer are co-located.

9. The importance of green and blue infrastructure is often overlooked and undervalued regarding the potential impact that infrastructure development can have on our natural systems and the biodiversity they support. We call on the state government to take a consistent approach to protecting our existing green and blue infrastructure and to invest in new green and blue infrastructure assets. This is particularly important in the management of growth areas, the renewal of neighbourhood centres and the management of urban infill.

We strongly encourage Infrastructure SA to work in partnership with Council on any future infrastructure projects that will either directly or indirectly impact our city and its residents. Further to this, we ask Infrastructure SA to lift its gaze beyond the inner-city suburbs when addressing key liveability issues.

The City of Tea Tree Gully looks forward to seeing the next iteration of the 20-Year Infrastructure Strategy and working with Infrastructure SA to bring these plans to fruition and to create a more liveable, connected and resilient State for all.

Yours sincerely

Ingrid Wilkshire
Manager City Strategy

INFORMATION REPORT

COUNCIL MEETING

14 November 2023

Strategy & Finance

Strategic Plan 2030 update (D23/89685)

Section 122 of the Local Government Act 1999 requires Council to develop and adopt **strategic management plans**. A comprehensive review of Council's strategic management plans is required within two years of a general election of the Council, which occurred in November 2022.

The [Strategic Plan 2025](#) is one of these strategic management plans and is the lead **document in Council's strategic planning framework**. It is supported by specific strategies and plans that guide our decision making, annual business planning and budgeting as well as the day-to-day management of our City.

Preliminary investigations are **commencing into the preparation of Council's new strategic plan**, the Strategic Plan 2030. Below is an approximate timeframe for this project, with the elements highlighted in green indicating specific engagement with elected members:

Elements	Completion (month)
Preliminary investigations	October 2023-January 2024
Update to Elected Members – Information Report	November 2023
Preliminary engagement with community and staff	November-December 2023
Workshop 1 - Preliminary discussions with Elected Members	February 2024
Prepare draft Plan	March/April 2024
Workshop 2 with Elected Members – review draft Strategic Plan for community engagement	May 2024
Council report – endorse Community Engagement Strategy	May 2024
Community and staff engagement	June 2024
Review outcomes of community engagement and update draft plan with feedback	July 2024
Workshop 3 - Engagement Outcomes Workshop with EMs	August 2024
Council endorsement	September 2024

Further information including the outcomes of the preliminary community and staff engagement will be workshopped with Elected Members early next year.

Attachments

N/A

Report Authorisers

Jessica Lewig
Lead – Urban Planning

8397 7352

Ingrid Wilkshire
Manager City Strategy

8397 7292

Justin Robbins
General Manager Strategy & Finance

8397 7444

INFORMATION REPORT

COUNCIL MEETING

14 November 2023

Strategy & Finance

SA Water Sustainable Sewers Program Update - CWMS (D23/89922)

SA Water took over the responsibility for the Community Wastewater Management System (CWMS) on 1 July 2022 and is now undertaking a multi-year project to covert the CWMS **properties to mains sewer. This project is known as the 'SA Water Sustainable Sewers Program'. More information** is available at the [Sustainable Sewers Information Site](#). The following information has been collated based on updates provided by SA Water and **Council's project teams involved with** associated civil works around this project. Future updates will be provided on a quarterly basis.

1. Completed works

The SA Water Sustainable Sewers program is progressing and as at 31 October 2023, approximately 350 properties in the following streets have been connected to sewer mains:

- Banksia Park - Hancock Road, Marsha Drive, Milne Road, Tatiara Drive, Yarramie Avenue, Yurla Court
- Modbury - Angas Court, Dawson Drive, Glenere Drive, North East Road
- Modbury North - Alawa Avenue, Beltana Avenue, Buder Court, Fairleigh Avenue, Gold Court, Iliad Grove, Montague Road
- St Agnes – Avago Street, Benbowie Street, Brixham Road, Brown Cres, Doreen Street, Francis Street, Greenwood Drive, Hancock Road, Heine Street, Kennedy Street, Story Cres, Susan Street, Trevor Court, Whiting Road, Charles Street, Hancock Road (Jasper 1 Delivery Area).

The above areas are marked on the aerial map included at attachment one.

SA Water advises that in these areas SA Water contractors have met contractual obligations with SA Water and will not need to go back to the street or property to conduct further works.

2. Mains extensions and connections

These works have been completed within properties in the streets listed under SA Water delivery area headings (attachment two), and include:

- Construction of new sewer mains in the roads
- New connection pipe from the new sewer main to the property's roadside or easement boundary (at inspection point).

3. Mains and extension work in progress with an expected completion date:

Kennedy 2B (end of January 2024)

- Whiting Rd
- Bowen Rd
- Perseverance Rd
- Lewis Ave
- Hancock Rd

4. Wastewater Pump Station – Elizabeth Street, Banksia Park

This infrastructure has been installed and commissioned. A 28-day trial period commenced on 20 October 2023 to identify any defects, prior to signing off by SA Water.

Landscaping of the area was scheduled to commence on Wednesday 1 November 2023.

5. CWMS Decommissioning

SA Water has advised that Stage 1 investigation works have commenced in Dawson Drive starting with desktop studies. The study is then followed by CCTV inspection to ascertain any undocumented structures, and flow monitoring to identify active effluent running through the redundant CWMS pipelines. The actual decommissioning is scheduled to commence from early March 2024.

6. Road reinstatement works

The contractual arrangements between SA Water and its contractors include reinstatement of the road pavement following installation of the sewer main. An inspection of the road pavement after practical completion is undertaken by SA Water and its contractors, and any defects are noted and repaired as required. The contractor is also responsible for defects that arise during a 12-month defects liability period.

This contractual arrangement is between SA Water and its contractors and does not include a formal arrangement with Council. Council staff have provided SA Water with **Council's technical specifications for roads to assist with restoring the roads to an appropriate standard.**

If a particular road surface is worn and uneven before SA Water’s contractors commence their work, the reinstated asphalt trench will also likely end up being uneven, when matching-in to the existing road seal.

Council staff have inspected the roads where reinstatement has occurred to identify those that require resealing due to the road surface being worn and uneven prior to the trenching work. These roads are then checked with SA Water to ascertain if further trenching is required prior to scheduling reseal works.

In future, Council staff will be invited to an inspection of the works once roads have reached practical completion stage and all of the properties in the street have been connected to the mains. In this way, Council will be in a better position to directly **provide feedback about the condition of the road at “handover” and assess when, or if, the reinstatement needs to be repaired or if the road may require a reseal.**

7. Road Reseal Program

In the 2023-24 Capital Works Budget, \$200,000 has been set aside to resurface roads that are subject to the CWMS Conversion-Sewer Mains program and in locations where:

- Resurfacing work has been deferred previously
- The condition of the road surface is poor and warrants resurfacing to protect the underlying road pavement from further deterioration and
- SA Water has confirmed all works (sewer main installation and property connections) have been completed.

The following roads are proposed to be resurfaced in the FYE 2024, subject to further detailed assessment and available funding:

- Buder Court, Modbury
- Gold Court, Modbury
- Charles Street, Tea Tree Gully (to be confirmed)
- Sandra Avenue, Tea Tree Gully
- Beatrice Avenue, Tea Tree Gully (to be confirmed)

A forward program of works will be developed based on the road condition assessment following conversion and be included in the future Asset Renewal Program.

8. Marsha Reserve

A pump station is required at Marsha Reserve for the new sewer near the reserve to function. The proposed location and size of the pump station caused concern for residents located around the reserve. SA Water have engaged a consultant team to work with local residents to develop alternative proposals for the pumping station.

Workshops are underway with residents, the local State MP, local Ward Councillors and Council staff. A preferred alternative location has been identified towards the back (northern end) of the reserve, it is being tested for feasibility by SA Water.

Attachments

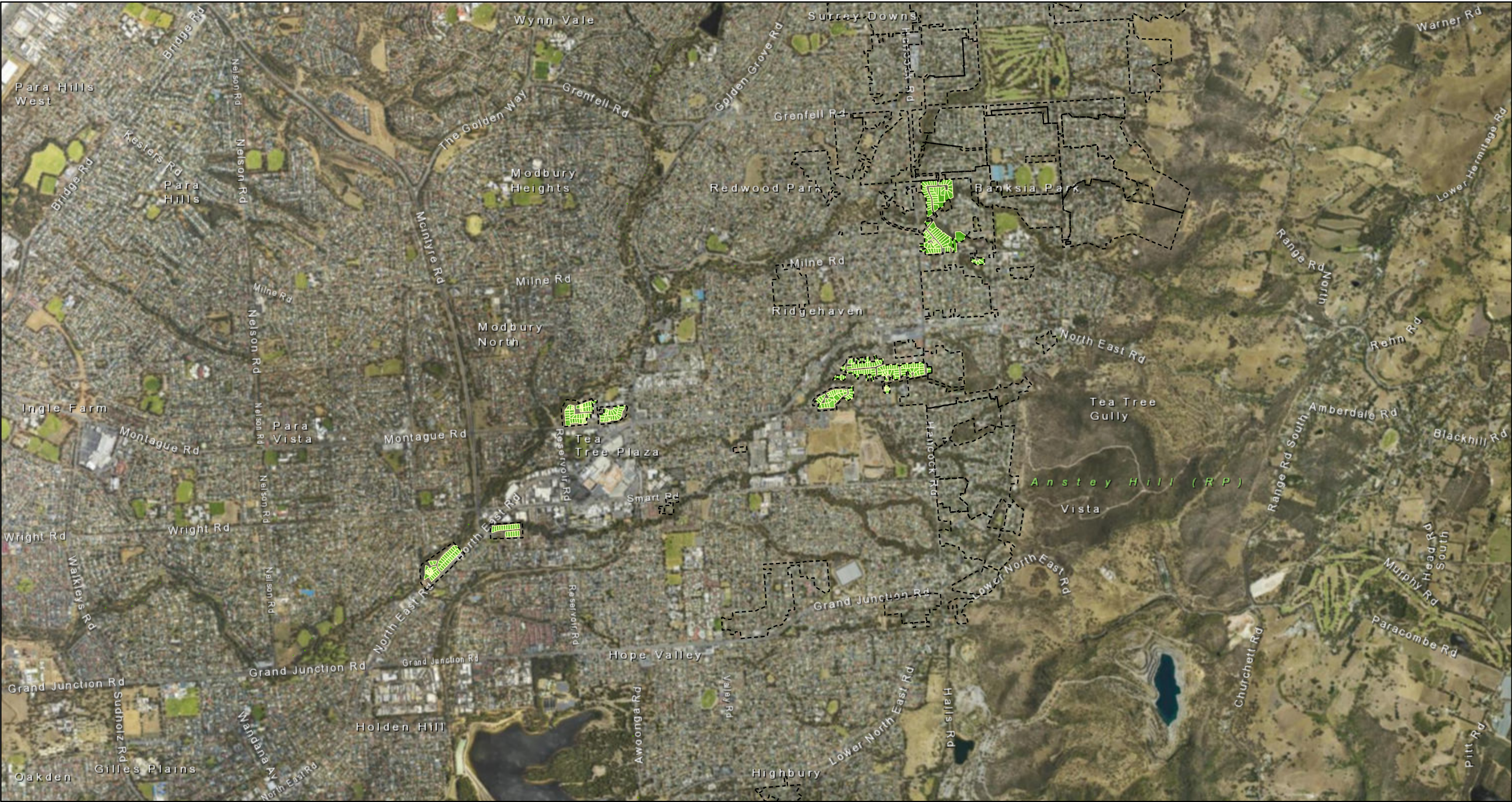
1. [Map - Practical Completion areas - CWMS Conversion to sewer mains October 2023](#) 125

2. [Mains and extension works completed CWMS Conversion - sewer mains October 2023](#)..... 126

Report Authorisers

Rosa Gagetti	
Property & Projects Facilitator	8397 7279
Ingrid Wilkshire	
Manager City Strategy	8397 7292
Justin Robbins	
General Manager Strategy & Finance	8397 7444

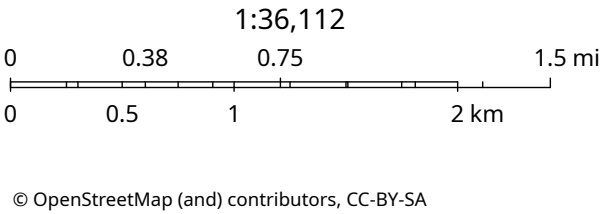
TTG - SSP Survey



02/11/2023, 4:43:02 pm

- SAW_ParcelInformation
- Wastewater_Layers - Ancillary PipeWork
- Practical Completion (SAW)

EductVent
- Wastewater_Layers - Asset Link
- InductVent
- Standard



SA Water
SA Water

**CWMS CONVERSION – SA WATER SUSTAINABLE SEWERS PROGRAM
COMPLETED MAINS AND EXTENSIONS WORK COMPLETED TO 20 OCTOBER 2023 –
LISTED BY SA WATER DELIVERY AREAS**

Beltana- Fairleigh, Modbury North	Jasper 2< Banksia Park
<ul style="list-style-type: none"> • Montague Rd • Fairleigh Ave • Alawa Ave • Beltana Ave • Iliad Grove • Buder Crt • Gold Crt 	<ul style="list-style-type: none"> • Steventon Drive • Coulls Rd • Vizma Crt • Tay Crt • Haines Rd • Elizabeth St • Launceston St • Zeehan St
Kennedy, St Agnes	Jasper 1
<ul style="list-style-type: none"> • Susan • Kennedy • Brixham Rd • Doreen St • Heine St • Francis St • Hancock Rd • Trevor Crt • Brown Crt • Avago St 	<ul style="list-style-type: none"> • School Drive • Oleander Drive • Marsha Drive • Yarramie Ave • Yurla Crt • Tatiara Drive • Elizabeth St • Milne Rd
Greenwood Shelley	Kennedy 2A:
<ul style="list-style-type: none"> • Whiting Rd • Greenwood Drive, St Agnes • Story Crt, St Agnes • Charles St, Tea Tree Gully 	<ul style="list-style-type: none"> • Sandra Avenue • Tregeagle Avenue • Barker Avenue • Beatrice Avenue • White Avenue • Hancock Rd

INFORMATION REPORT

COUNCIL MEETING

14 November 2023

Strategy & Finance

Torrens Urban North East Stormwater Management Plan (TUNE) (D23/91123)

A Stormwater Management Plan (SMP) has been funded for the catchment of the River Torrens. Referred to as the *Torrens Urban North East (TUNE)*, the SMP consists of contributing catchments from the following LGAs (percentage area noted):

- City of Port Adelaide Enfield, 19%
- City of Tea Tree Gully, 14%
- City of Adelaide, 10%
- Town of Walkerville, 7%
- City of Prospect, 2%
- City of Charles Sturt, >1%
- Stormwater Management Authority - 50% (as remainder of catchment responsibility)

The City of Port Adelaide Enfield has been the lead applicant for this project, and has been successful in receiving funding through the Stormwater Management Authority (SMA) on the basis of consultation between all of the listed LGAs and agreement to contribute funds. Attached is the detail of the correspondence and signed letter of agreement.

The project will be managed by the City of Port Adelaide Enfield. This project aligns with **Council's strategy to develop a range of SMPs. At the Council meeting held 18 January 2022**, a report was considered which presented multiple stormwater management initiatives, including the intent to develop an SMP for the River Torrens. The below recommendations were endorsed by Council and the bold text highlights the most relevant items to this report:

“That having considered the report titled “Stormwater Infrastructure Management Planning and Associated Works” and dated 18 January 2022:

1. *Council notes the challenges relating to the strategic management of stormwater in light of climate change and urban densification.*
2. *Council supports the preparation of a Dry Creek Catchment Stormwater Management Plan (DCCSMP) and an allocation of \$150,000 to substantially commence the DCCSMP when considering the draft Annual Business Plan for 2022-2023 and another \$150,000 to complete the DCCSMP when considering the draft Annual Business Plan 2023-2024.*

- 3. *That Council supports the preparation of an Integrated Water Cycle Management Plan (IWCMP) and an allocation of \$150,000 to commence the IWCMP when considering the draft Annual Business Plan for 2023-2024 and another \$100,000 to complete the IWCMP when considering the draft Annual Business Plan for 2024-2025.*
- 4. *That Council authorises the Chief Executive Officer to submit grant applications to the Stormwater Management Authority to assist with the development of Catchment Stormwater Management Plans for Dry Creek, Cobbler Creek and River Torrens.*
- 5. *That **Council supports the principle of hydraulic assessments of Council’s** stormwater systems for the Dry Creek, Cobbler Creek and River Torrens Catchments and the installation of equipment necessary which includes flow monitors and rain gauges and the allocation of \$80,000 when considering the draft Annual Business Plan for 2022-2023 and a further \$160,000 when considering the draft Annual Business Plans for 2023-2024 and 2024-2025 to complete the hydraulic assessment works.*
- 6. *That Council supports the principle of having an ongoing Creek Rehabilitation Program and the allocation of \$200,000 each year when considering the draft Annual Business Plans from 2022-2023 to 2026-2027.”*

The project will take an estimated four years to complete with a budget of \$500,000. Grant funding of 50% will be reimbursed from the SMA and the remaining 50% to be shared based on LGA catchment area percentage. For Council this will be \$36,000 which will be paid over four years commencing 2023/2024 FY or as a lump sum.

This study will inform the preparation of Council’s own Integrated Water Cycle Management (IWCMP) Strategy and stormwater asset management plan. The study will include:

- 1. Updated hydraulic and hydrological (flood maps) of the Torrens Catchment – in GIS format compatible with our corporate system.
- 2. Catchment wide risk assessment to identify flood hazards
- 3. Development of mitigation options and assessment of opportunities to improve stormwater management.
- 4. Final report with findings and recommendations.

Attachments

1. [!\[\]\(6969184c099ab71e275d37cdb4e8dc9c_img.jpg\)](#) Torrens Urban North East SMP - Inter Local Government Agreement 130

Report Authorisers

Jon Herd	
Environmental Sustainability Coordinator	8397 7232
Ingrid Wilkshire	
Manager City Strategy	8397 7292
Justin Robbins	
General Manager Strategy & Finance	8397 7444

21st March 2023



Dear Sir/Madam,

TORRENS URBAN NORTH EAST STORMWATER MANAGEMENT PLAN

The City of Port Adelaide Enfield submitted a grant application to the Stormwater Management Authority (SMA) to undertake a Stormwater Management Plan (SMP) for its contributing Local Government Area (LGA) catchment to the River Torrens. However, at the 'Meeting 77' of the SMA Board on 1st June, the Authority sought a more strategic approach to stormwater planning for the greater catchment contributing to the northern side of the River Torrens and requested an Inter-Council SMP be undertaken.

The desired study area for the SMP, to be referred to as the **Torrens Urban North East (TUNE)**, consists of contributing catchments from the following LGAs:

- City of Port Adelaide Enfield,
- City of Tea Tree Gully,
- Adelaide City Council,
- Town of Walkerville,
- *City of Prospect**
- *City of Charles Sturt**

Refer to Attachment 1 for the catchment study area and contributing catchment spilt.

Refer to Attachment 2 for the Background paper by the SMA.

Refer to Attachment 3 for the Letter of Grant Approval

Following consultation with the SMA, Green Adelaide representative and representatives from the key Councils, excluding City of Prospect and City of Charles Sturt, the group resolved that there was merit in the inter-Council SMP and confirmed each Council's participation and intent for financial contribution towards the SMP. The City of Prospect and City of Charles Sturt will be included as 'minor' stakeholders and no financial contribution will be sought due to their small negligible contributing catchment areas.

A Project Steering Committee comprising of representatives from each key Council, SMA and Green Adelaide will oversee the study with the City of Port Adelaide Enfield to take the lead due to its large contributing catchment area and previous experience with undertaking SMPs.

It has been estimated that the project will take 4 years to complete with an overall high-level budget of \$500,000. 50% grant funding will be reimbursed from the SMA and costing sharing based on LGA catchment contribution for the remaining 50%. The City of Port Adelaide Enfield will budget for the full project costs over the 4 years with each Council to provide its relevant financial contribution at the end of the project once full project costs are known.

CIVIC CENTRE

163 St Vincent Street,
Port Adelaide SA 5015
PO Box 110,
Port Adelaide SA 5015

COUNCIL OFFICES

Enfield Library
1 Kensington Crescent, Enfield
Greenacres Library
2 Fosters Road, Greenacres

CONTACT

P (08) 8405 6600
E service@cityofpae.sa.gov.au
www.cityofpae.sa.gov.au

FOLLOW US

[f](#) [t](#) [i](#) [v](#)
@CityofPAE



Page 2
21 March 2023

This letter is to signify a formal agreement between the key Councils of City of Port Adelaide Enfield, City of Tea Tree Gully, Adelaide City Council and Corporation of Town of Walkerville of its participation in the **Torren Urban North East Stormwater Management Plan** and financial contribution of the overall project cost based on LGA catchment contribution and 50% grant funding from the Stormwater Management Authority. Reference to Attachment 1 as a guide on catchment splits.

If you require further information or would like to discuss this matter, please contact me.

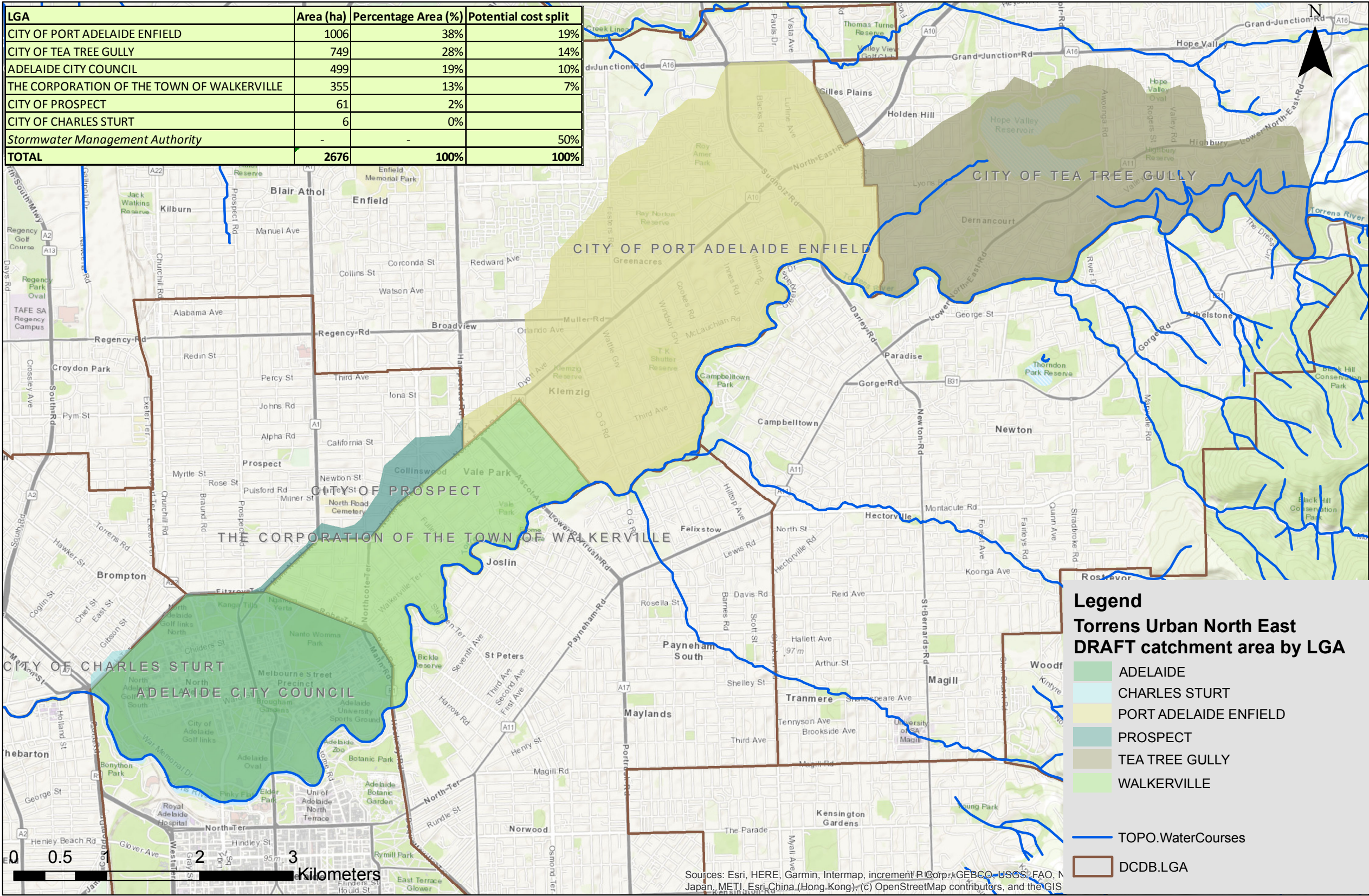
Yours sincerely



Mark Withers
Chief Executive Officer



Attachment 1



Torrens Urban North East SMP: Draft catchment for discussion
SMA 7/7/2022

Attachment 2



Government of South Australia
Stormwater Management Authority

227-21 Torrens Urban North East SMP

Background paper for officers of the Key Councils on the potential multi-council SMP for the urban catchments north of the Torrens River from hill face to Port road.

For Official Use Only

Background

The Stormwater Management Authority (the Authority) received a grant application to support a 'Northern Torrens River Stormwater Management Plan' from the City of Port Adelaide Enfield (PAE) in May this year. This application included a study area that included a portion of the City of Tea Tree Gully (see Fig 1).

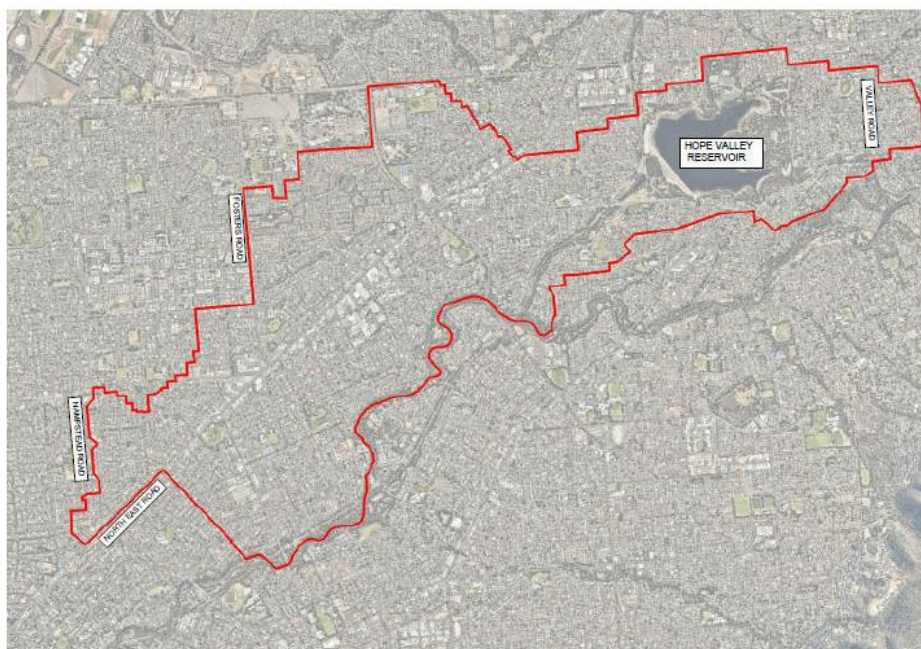


Figure 1 – Study Area

Fig 1: Study area proposed in PAE application to the SMA for a SMP for 'Northern Torrens River'

At the Meeting 77 of the SMA Board on 1 June the Board resolved the following: **Resolution 77.9.3.1:** *The Authority resolved to approve in principle application 227/21 pending outcomes of discussions with the catchment councils and Green Adelaide to agree on the catchment boundary of the SMP and respective contributions to the project.*

The Authority sought a more strategic approach to stormwater planning in the catchments contributing to the northern side of the River Torrens. This has been driven by the Authority's recent Stormwater Management Plan (SMP) Prioritisation Project as well as concerns that there

For Official Use Only

page 1 of 3

are some sections of metropolitan Adelaide that are unlikely to ever be subject to wholistic stormwater management planning. This is due to size of these areas, the form and connectivity of the minor network and in some cases is an artifact of how the study areas of surrounding SMPs have been defined.

The Authority's preference would be to see a study area that considers the catchment that contributes to the northern side of the Torrens River from the most easterly urban development in City of Tea Tree Gully downstream to Port Road (see attachment 1), the 'Torrens Urban North East SMP'.

Consultation

As a result of the Authority's resolution staff have been speaking with the City of Port Adelaide Enfield, Town of Walkerville, City of tea Tree Gully and Adelaide City Council (Key Councils) about the prospect of a multi council SMP that covers the Authority's preferred study area. Staff have also met with a Green Adelaide representative as the relevant Landscape Board for the region.

The Authority's Stormwater Management Planning Guidelines require that the relevant Landscape Board is consulted and agrees to the catchment area to be covered by an SMP. The Local Government Act also requires an SMP must be prepared in consultation with the relevant Landscape Board and that the Landscape Board must advise the Board as to whether the SMP contains appropriate provisions before the SMP can be endorsed by the Authority

The Green Adelaide officer has indicated they are supportive of the Authority's preferred study area.

Initial discussions with officers from the Key Councils have found that all see merit in the project and all are open to participating in further discussions around the details of a possible project

Consulting fees and cost sharing

Authority staff have reviewed some internal data on historic consulting fees for SMPs in metropolitan areas and the original budget estimate made by PAE. An indicative estimate for a budget for an SMP of the proposed Torrens Urban North East study area is between \$400,000-500,000 including some contingency.

Authority staff have developed a map illustrating the approximate contributing area from each council (see Attachment 1). It is likely a new grant application for an SMP with the Authority's preferred study area would be considered favourably by the Authority, assuming an acceptable scope of works is proposed.

A potential cost sharing arrangement based on the contributing area of the Key Councils, assuming a 50% fee contribution from the Authority is presented in Attachment 1 for consideration.

Supporting information

Planning and Land Use Services (PLUS) (Department of Trade and Investment) are in the process of finishing their Flood hazard mapping and assessment project. This has included new flood modelling of the Torrens River below Kangaroo Creek Dam. The Authority is yet to see the final report and spatial data for this project but understand this included RORB modelling of the

urban catchment contributions to inform the riverine flood mapping. As a minimum this work is expected to be able to provide information to inform the tail water conditions for hydraulic modelling of the urban stormwater network and an up to date understanding of the stormwater assets impacted by riverine flooding.

It is expected that once the PLUS project is complete that the flood mapping products and the source hydrologic and hydraulic models will be available for use for stormwater planning.

There is publicly available elevation data for the metropolitan which covers the proposed study area (SA Government, Adelaide Metro 2018 project). The suitability of the 2018 data set will need to be confirmed but at first glance looks fit for purpose.

Attachment(s):

Attachment 1—Map: Torrens Urban North East SMP: Draft catchment for discussion

DRAFT

Attachment 3



Government of South Australia
Stormwater Management Authority

SMA 227/22

Level 5, 81-95 Waymouth Street
ADELAIDE SA 5000

Mr Mark Withers
Chief Executive Officer
City of Port Adelaide Enfield
163 St Vincent Street, Port Adelaide
PO Box 110, Port Adelaide, SA 5015

c/-GPO Box 1047
ADELAIDE SA 5001

Telephone: (08) 8124 4787
Email: sma@sa.gov.au

www.sma.sa.gov.au

Via email: service@cityofpae.sa.gov.au

CC: Mr Tony Tran, Acting Project Lead- Stormwater

Dear Mr Withers

SMA 227/22 Torrens Urban North East Stormwater Management Plan

The board of the Stormwater Management Authority (the Authority) has considered your revised application for funding support for the Torrens Urban North East Stormwater Management Plan. I am please to inform you that the Authority made the following resolution:

Board Resolution 80.9.1.1: *The Authority resolved to: **Approve** a contribution to the City of Port Adelaide Enfield of up to \$250,000 for application 227/21 for the Torrens Urban North East SMP, subject to the submission of a project specification/brief to the satisfaction of the SMA Technical Advisor.*

Enclosed with this letter is a draft agreement outlining the terms and conditions by which the Authority would be pleased to provide a grant to the City of Port Adelaide Enfield. Please consider the attached draft agreement and indicate your acceptance at your earliest convenience, so that I may prepare the agreement to be executed.

If you have any queries, please contact me directly on telephone 8463 6840 or email Belinda.skilton@sa.gov.au.

Yours sincerely

Belinda Skilton
Acting General Manager

Date: 20 February 2022
Enc: Draft grant agreement

INFORMATION REPORT

COUNCIL MEETING

14 November 2023

Strategy & Finance

Post Top Street Lights Trial Project (D23/91165)

In June 2020 Council resolved to changeover street lights to LED and for staff to investigate post top light options, as per resolutions (b) and (c) below:

“That having considered the report titled “LED Street Lighting Transition Business Case” and dated 24 March 2020 that Council:

- a) Supports, in principle subject to funding, the replacing of Council’s street lights to LED technology, as detailed in the Business Case provided in Attachment 1 of this report.*
- b) Notes that Stage 1, which may be completed over a period of time, of the LED changeover will comprise approximately 5,000 Pedestrian Category Street Lights that are side entry lights (not post top).*
- c) Notes that staff continue to investigate and provide further report(s) on the options to change Post Top lights to LED technology as a Stage 2 project.”*

There have been significant opportunities to improve the streetlight asset base since 2020. A number of key changes have occurred including:

- Transition to the Alternative Control Service (ACS) pricing model, which sets 5-yearly pricing periods. This means certainty for the Council to know what the tariff charges are
- Regulatory maintenance and management efficiencies associated with LED technology for energy distribution businesses such as SAPN
- New tariff categories that enable Council to undertake change over lights in bulk
- LED lighting options are now proven and integrated as business as usual
- Federal Government commitments to reduce the importation of mercury-containing products (the Minamata Convention).

Since 2021 Council has actively upgraded approximately 4,500 streetlights to LED across the city. This is saving Council in the order of \$400k to \$500k per year in operational budget. These savings were used to off-set cost increases across other categories of electricity such as buildings, car parks and reserves.

There are approximately 3,000 post top lights remaining across the city. At over 20 years old, these are at end of useful life. SA Power Networks (SAPN) maintain the lights and as they fail they are replaced by SAPN and the amended default tariff for the new fitting more

than doubles the tariff for the old fitting. This increase is likely to continue to increase annually.

Council pays a tariff per light to SAPN. This is for the use, operation and maintenance of the light and replacement if it fails. Significant savings can be realised by proactively changing the lights to a PLC tariff. In the case of post-top lights, the electricity savings are increased by approximately 70%. A summary comparison of example tariffs for post tops is in Table 1 below:

Tariff	Lamp Type	Tariff Annual Per Light	Note
SLUOS	Non-Decorative - M80	\$83.64	Existing tariff
PLC	Short out-reach - LED17 Sylvania StreetLED MK3 17W	\$59.49	Selected when project changes-over
SAPN	Non-decorative - B2001 Mk2 34W LED	\$124.08	Default Tariff – when light fails

Table 1: Tariffs for post tops

A trial for non-decorative lights in parts of Modbury Heights, Surrey Downs and Golden Grove (see Figure 1 blue shaded areas) is being considered. The areas with non-decorative lights (below) are the subject of this trial and the areas containing Heritage style lights will be part of a future rollout.



Fig. 1 – Post Top Lights. L-R: Non-Decorative, Heritage and LED Short out-reach

The 2023-24 FY capital works budget includes funds for a trial change-over. Parts of Modbury Heights and Surrey Downs/Golden Grove (see blue shaded areas in Figure 2) have been identified as suitable areas for the trial. The rationale is that they are in close proximity to other heritage and decorative lights and well-located for the community to notice the change.

The purpose of this trial is to:

- Gauge the level of community acceptance of the change from non-decorative lights to short out-reach lights
- To inform our approach for the change-over to post top lights
- Test the benefits and effectiveness of lighting options.

The estimated project cost is \$165k and will have a payback within 4 to 6 years through electricity and tariff savings. The project planning and procurement will occur during November 2023 and the installation is planned for April and May 2024.

An example of the LED short out-reach light to be installed is shown in Figure 1. The benefits of these lights for our community include:

- Directional lighting towards the road and footpaths
- Reduced glare towards houses
- Electricity and tariff cost savings
- Improvement to the amenity of streets.

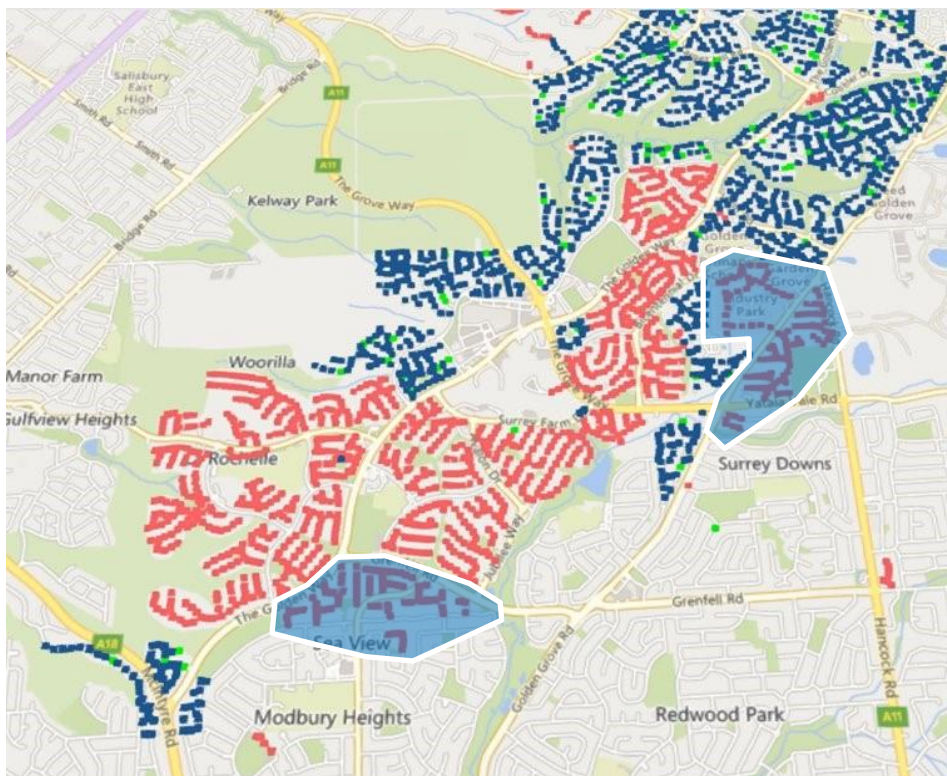


Figure 2 – Modbury Heights and Surrey Downs / Golden Grove proposed trial area.

Item 18.117.6

Notes for Figure 2:

- Blue shaded areas show the location of trial areas
- Blue dots show the existing locations for non-decorative lights
- Red dots show existing locations for heritage-style lights.

Attachments

N/A

Report Authorisers

Attachment 1

Jon Herd	
Environmental Sustainability Coordinator	8397 7232
Ingrid Wilkshire	
Manager City Strategy	8397 7292
Justin Robbins	
General Manager Strategy & Finance	8397 7444

Council Meeting - 14 November 2023



Status Report on Council Resolutions - Pending Actions

Note: This report is provided as information only. Actions relating to confidential minutes may not be included in the Status Report.

Note: This report will be presented on a monthly basis, to the first meeting each month.

Pending Actions

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
277 D23/88231	24/10/2023	Mijatovic, Donna	Community Grants - Round 1 - 2023-2024	13/11/2023
31 Oct 2023 9:19pm Mijatovic, Donna - Target Date Revision All outcome notifications have been sent and payments are currently being processed. The presentation evening is planned for 13 November 2023.				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
284 D23/88231	24/10/2023	Lewig, Jessica	Residential Driveway Crossovers Design Standard and Code Amendment Submission	14/11/2023
30 Oct 2023 9:54am Lewig, Jessica Submission to be provided to SPC by 14-11-2023 deadline				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
260 D23/77645	26/09/2023	Amato, Tony	Reusable Nappy and Sanitary Items Rebate Program Update for the 2022-2023 Financial Year	22/11/2023
28 Sep 2023 3:59pm Foong, Jonathan				

Staff will present to the Governance and Policy Committee in November 2023 recommendations how to embed the Reusable Nappy and Sanitary Items Rebate Program into relevant policies and waste to landfill avoidance rebate programs.

02 Nov 2023 2:14pm Amato, Tony

The existing waste policy has been redrafted to include the Reusable Nappy and Sanitary Items Rebate program. The policy changes will be provided for the consideration of GPC at the November meeting.

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
281	24/10/2023	Baines, Rebecca	Draft Long Term Financial Plan 2025-2034 for Community Engagement	22/11/2023
D23/88231				
02 Nov 2023 1:17pm Baines, Rebecca				
Community Engagement is being undertaken from 26 October 2023 until 22 November 2023.				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
263	26/09/2023	Hartzenberg, Dewald	Notice of Motion - Envirocare Sunday (Cr Lucas Jones)	28/11/2023
D23/77645				
28 Sep 2023 2:47pm Hartzenberg, Dewald				
Report will be prepared as requested for Council meeting on 28 November 2023.				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
250	12/09/2023	Gagetti, Rosa	Unsolicited Proposal - portion Reserve 962-974 Grand Junction Road, Holden Hill	30/11/2023
D23/71821				
14 Sep 2023 11:32am Gagetti, Rosa				
Community engagement materials are being prepared and on target to commence engagement on 20 September 2023				
14 Sep 2023 11:52am Gagetti, Rosa - Target Date Revision				
Community engagement period concludes on 18 October. Additional time required to review and consider responses and prepare report to Council on the community engagement outcomes.				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
249	12/09/2023	Gagetti, Rosa	Draft Community Land Management Plans - Sporting and Community - Community Engagement	30/11/2023
D23/71821				

14 Sep 2023 11:30am Gagetti, Rosa

Community engagement materials are being prepared.

14 Sep 2023 11:49am Gagetti, Rosa - Target Date Revision

Community engagement period concludes on 30 October 2023, responses to be reviewed and a report to Council prepared by the revised target date of 30 November 2023.

18 Oct 2023 9:34am Gagetti, Rosa

Community engagement process in place, concluding on 30 October 2023

27 Oct 2023 9:10am Gagetti, Rosa

Community engagement concluded on 30 October 2023. Responses will be reviewed and further report to Council will be presented in due course.

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
230	22/08/2023	Harvey, Olivia	Tree City of the World Recognition	30/11/2023
D23/64242				
28 Aug 2023 6:39pm Harvey, Olivia - Target Date Revision				
Applications open in September and may take a few weeks for consideration				
23 Sep 2023 6:16am Harvey, Olivia				
Application submitted 11 September and currently pending				
01 Nov 2023 7:49pm Harvey, Olivia - Target Date Revision				
Outcome due in late November				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
244	12/09/2023	Atkinson, Michelle	Grant Funding Invitation - North East Hockey Club	30/11/2023
D23/74344				
25 Sep 2023 4:38pm Barnes, Kristyn				
Council resolution passed NEHC to apply for their Grant, this has been submitted				
27 Oct 2023 11:16am Atkinson, Michelle - Target Date Revision				
Waiting to hear back from ORSR				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
243	12/09/2023	Atkinson, Michelle	Grant Opportunities - Community Recreation and Sport Facilities Program 2023-24	30/11/2023
D23/71821				
25 Sep 2023 1:11pm Atkinson, Michelle				
ORSR Grant Application for Burrageh Sports Field Upgrade has been submitted today 25 September 2023. TTGLAC have not applied for this round of funding.				
27 Oct 2023 11:16am Atkinson, Michelle - Target Date Revision				
Waiting to hear back from ORSR				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
104	28/03/2023	Kelly, Adam	Maintenance of Department for Infrastructure and Transport Median within the City of Tea Tree Gully	30/11/2023
D23/22230				
05 Apr 2023 10:41am Kelly, Adam - Target Date Revision				
Date extended to allow for meeting to be held with DIT to obtain additional information and review of actions following the outcome of the meeting.				
31 May 2023 2:05pm Kelly, Adam - Target Date Revision				
The target date has been extended to allow for discussions with DIT and outcomes regarding funding arrangements as well as the outcome of the tender process an impact on cost to deliver the works.				
27 Jun 2023 5:27pm Kelly, Adam				
Further contact has been made to DIT (email on 9 June and 27 June 2023) to follow up on a response on the cost reimbursement and draft agreement. No response as yet.				
19 Jul 2023 4:15pm Kelly, Adam				
Received response from DIT regarding receipt of reminder email and their intent to respond. Ryan M responded 18/07/2023 further following up on MOU and reimbursement.				
03 Aug 2023 12:42pm Barnes, Kristyn				
Letter received from DIT with possible Agreement inclusions, which has been assessed by staff and clarifications returned to DIT on the 4 August 2023. Awaiting a further response from DIT				
29 Aug 2023 2:58pm Kelly, Adam - Target Date Revision				
Awaiting further response from DIT to address additional information sought to clarify rates and services.				
28 Sep 2023 4:42pm Kelly, Adam - Target Date Revision				
Extended date to continue to collaborate with DIT regarding working towards an agreement. A face to face meeting was held on Tues 26 September to further clarify expectations from both parties. Awaiting follow up from DIT on items discussed.				
31 Oct 2023 8:23am Kelly, Adam				
Continuing discussions with DIT with DIT agreeing in principle to a service level of a minimum of 7 cuts per annum on DIT medians. Following the outcomes from the Special Meeting of Council on 31 October, Council will seek to formalise the agreement.				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
1280	26/07/2022	Masterman, Victoria	Community Engagement Outcomes Report Dry Creek Corridor Masterplan	30/11/2023
D22/55483				
28 Jul 2022 9:03am Masterman, Victoria - Target Date Revision				
Anticipated timing for the draft masterplan, pending the delivery of the Stage 2 Safety Audit for Wynn Vale Dam				
28 Jul 2022 9:03am Masterman, Victoria				
The project team will progress the development of the masterplan.				
02 Sep 2022 7:11am Masterman, Victoria				

Masterplan being developed to be presented to Council following the outcomes of the Wynn Vale Dam Stage 2 Safety Audit

07 Nov 2022 5:05pm Masterman, Victoria

Masterplan being developed to be presented to Council following the outcomes of the Wynn Vale Dam Stage 2 Safety Audit in Q3, 2023

09 Jan 2023 3:00pm Masterman, Victoria

No further updates, draft plan scheduled to be presented to Council in quarter 3, FYE 2023

22 Feb 2023 3:45pm Masterman, Victoria

Draft plan scheduled to be presented to Council in April 2023 for consideration

22 Feb 2023 3:47pm Masterman, Victoria - Target Date Revision

Incorporating outcomes of engagement for Wynn Vale Dam and Fairleigh Reserve

28 Mar 2023 3:49pm Masterman, Victoria

Draft plan to be presented to Council in June 2023

05 Jun 2023 3:05pm Masterman, Victoria

Draft Plan to be presented to Council in July 2023, deferred timeframes due to resourcing

25 Jul 2023 2:46pm Masterman, Victoria - Target Date Revision

Resourcing has impacted the progression of the Masterplan

01 Sep 2023 8:49am Masterman, Victoria

Work has now recommenced on the Masterplan following a delay due to resources.

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
1192	12/04/2022	Penna, Eloise	Outcomes from Community Engagement for the Development of Two (2) New Toilets on the River Torrens Linear Park	30/11/2023
D22/27804				
14 Apr 2022 9:55am Kelly, Adam - Target Date Revision				
To allow for sufficient time to attend to actions.				
05 Jul 2022 12:49pm Kelly, Adam - Target Date Revision				
Delays in progress and acquiring contractor availability.				
02 Aug 2022 9:54am Kelly, Adam				
Letter has been written to Minister of Aboriginal Affairs (the Hon Kyam Maher) and also the Minister for Urban Development & Planning (Nick Champion)., Awaiting response from Minister of Aboriginal Affairs. Search of Taawikka search of registers for Kurna cultural heritage artifacts at the proposed location at Nursery Way. No artifacts were found. Contact to be made with Kurna Yerta Aboriginal Corporation to seek support and directions for works onsite. , Received response from Minister for Urban Development and Planning advising of general support but requires a formal agreement. Currently developing the agreement for acceptance. , SA Water water and sewer connections at both sites completed. , Contract awarded and awaiting for final approvals between Kurna and the works agreement with the Minister and based on this response, contractor availability. Anticipated to commence construction work end of August.				
01 Sep 2022 4:33pm Kelly, Adam				

Item 18.117.6

Attachment 1

Received letter of approval from the Minister for Aboriginal affairs with advice on the process of consultation with Kurna Community. Approval from Minister for Urban Planning, pending a works agreement to be in place. Awaiting response from Minister. Procedure in place and awaiting engagement with RAWsa for cultural heritage assessment and monitoring. Works on site expected to start commencing 28 September.

29 Sep 2022 6:51am Kelly, Adam - Target Date Revision

The project requires a Cultural Heritage Management Plan as part of Council's new process. Therefore allowance for time to procure services, review and deliver.

21 Nov 2022 12:02pm Kelly, Adam

Cultural Heritage onsite assessment has been undertaken on 17 November and expecting to receive the report by the end of November with construction works commencing mid December.

03 Jan 2023 9:37am Kelly, Adam - Target Date Revision

Still awaiting KYAC approval for the Cultural Heritage Management Plan. No excavation works are able to be undertaken until the CHMP is endorsed and contractors inducted. Anticipating the approval to be mid Jan with commencement of works in Feb.

27 Feb 2023 3:53pm Kelly, Adam

Delays encountered to receiving KYAC approval due to the AGM being conducted and new board members engaged. The Cultural Heritage Management Plan has been received by the board members and reviewed but still requires the endorsement.

27 Feb 2023 3:58pm Kelly, Adam - Target Date Revision

Delays in obtaining KYAC approval which are unavoidable.

20 Mar 2023 4:25pm Kelly, Adam - Target Date Revision

RAW has reapproached KYAC requesting an update on the approval process to allow commencement of works. Until this approval is provided, works can not commence.

27 Apr 2023 3:01pm Kelly, Adam

KYAC approval has still not been provided. Letter is being drafted to send to KYAC to request action to assist with collaboration.

13 Jun 2023 11:22am Hutchison, Robert - Target Date Revision

Target date changed by Hutchison, Robert from 30 May 2023 to 29 September 2023 - Staff are still awaiting confirmation of the formal endorsement of Cultural Heritage Management Plan (CHMP) by the KYAC Board. Staff are and will continue to work proactively with our partners at RAWSA. Confirmed that Board will be meeting to consider all outstanding CHMP from June 16.

13 Jun 2023 11:23am Hutchison, Robert

Staff are still awaiting confirmation of the formal endorsement of Cultural Heritage Management Plan (CHMP) by the KYAC Board. Staff are and will continue to work proactively with our partners at RAWSA to resolve this outstanding action. RAWSA confirmed on June 13 that the KYAC Board will be meeting to consider all outstanding CHMP from June 16.

20 Jul 2023 8:43am Hutchison, Robert

CHMP is scheduled to be considered by KYAC's Heritage Committee at their mid July meeting.

03 Aug 2023 12:32pm Barnes, Kristyn

Council staff continue to follow up weekly with our partners at RAWSA and Native Titles but are yet to hear back on the status of the Plan. Staff are drafting a letter to be sent from the CEO requesting a formal response on the timeframes for the presentation, consideration and endorsement of the Cultural Heritage Management Plan for the two toilets on River Torrens Linear Park and single toilet at Cobbler Creek West Reserve toilets.

01 Sep 2023 11:10am Hutchison, Robert

All statutory approvals and management plans are now approved. Pre-construction meetings held on site with Contractor 29 August. Final work schedules to be confirmed. On-site construction works imminent.

28 Sep 2023 3:35pm Penna, Eloise - Target Date Revision

Construction has commenced and contractors have attended RAWsa's Cultural Heritage Induction.

27 Oct 2023 3:03pm Penna, Eloise

Construction is scheduled to be complete by mid-November.

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
	8/12/2020	Reid, Scott	Outcomes of Engagement Edinburgh Reserve Inclusive Playspace	30/11/2023
D20/108690				
01 Feb 2021 3:05pm Masterman, Victoria - Target Date Revision				
Anticipated completion date for the construction of the Edinburgh Reserve Inclusive Playspace				
01 Feb 2021 4:19pm Masterman, Victoria				
The Modbury CLMP was updated in accord with the Council resolution in December 2020. While detailed design documentation has progressed it would be remiss of staff to finalise documentation and progress to procurement prior to the Internal Review of a Council Decision being presented to Council for its consideration.				
22 Feb 2021 11:41am Masterman, Victoria				
The Minister for Planning has been advised of the delays due to the Internal Review process as part of mandatory bi-monthly project reports associated with two grants related to this project. Staff were on track to finalise documentation in accord with the grant funding agreement covering detailed design of Stage 1. Staff have requested an extension to this agreement as it was due to be acquitted 31 December 2020 and it could not be acquitted as it would be remiss of staff to finalise documentation while a review is being undertaken.				
24 Feb 2021 2:11pm Masterman, Victoria				
A letter and updated grant funding agreement was received 23 February 2021 from the Hon Vickie Chapman MP, Deputy Premier, Attorney-General and Minister for Planning & Local Government, confirming an extension to the agreement to 31 March 2021.				
01 Apr 2021 9:02am Masterman, Victoria				
At its meeting 23 March 2021, in considering the Internal Review of a Council Decision Council upheld it's decision to endorsed the detailed design and delivery of Edinburgh Reserve Inclusive Playspace made on 8 December 2020. Detailed design documentation for tendering is now progressing. The conditions of the grant received in 2018/19 have been met and the grant will now be acquitted in accord with the grant funding agreement.				
30 Apr 2021 4:18pm Masterman, Victoria				
Detailed design documentation for tendering is progressing well. The conditions of the grant received in 2018/19 have been met and the grant has now been acquitted in accord with the grant funding agreement.				
31 May 2021 9:44am Masterman, Victoria				
Detailed design documentation for the playspace has reached 70% completion. Minor onsite works to commence in early June - preparation to relocate street trees to opposite side of path to allow for future car parking bays. Request for Quote for toilet to be tendered week commencing 31 May.				

Item 18.117.6

Attachment 1

30 Jun 2021 10:44pm Masterman, Victoria

Detailed design documentation for the playspace is progressing to 100% and detailed design documentation for car parking is progressing.

29 Jul 2021 1:35pm Masterman, Victoria

Detailed design documentation for the playspace is approaching 100% and detailed design documentation for car parking is progressing. Tender for the supply of street furniture for the reserve is in the final stages of contract tender award. Tender documentation for the DDA toilet and Changing Places Facility has been finalised to go to market.

02 Sep 2021 10:58am Masterman, Victoria

Tender for the supply of park furniture for Edinburgh Reserve has been awarded. Tender for the supply and install of the Changing Places Facility and DDA Accessible toilet has closed and is in the tender assessment phase. Detailed design documentation for the playspace has reached 100% for review by Council staff, the final car park designs being finalised. Updated rendered drawings and a perspective view, incorporating feedback from the outcomes of engagement are being finalised and once complete will be uploaded to Council's Have your Say page.

01 Oct 2021 2:26pm Masterman, Victoria

Tender for the supply of park furniture for Edinburgh Reserve has been awarded. Tender for the supply and install of the Changing Places Facility and DDA Accessible toilet and is in the final stages of contract award. Detailed design documentation for the playspace has reached 100% documentation is being reviewed prior to tender. Updated rendered drawings and a perspective view, incorporating feedback from the outcomes of engagement are being finalised and once complete will be uploaded to Council's Have your Say page.

28 Oct 2021 10:48am Masterman, Victoria

Tender for the supply of park furniture for Edinburgh Reserve has been awarded. Tender for the supply and install of the Changing Places Facility and DDA Accessible toilet has been awarded. Detailed design documentation for the playspace has reached 100% documentation has been reviewed and final amendments being made by the consultant team in preparation for tendering. Updated rendered drawings and a perspective view, incorporating feedback from the outcomes of engagement are being finalised and once complete will be uploaded to Council's Have your Say page.

26 Nov 2021 8:45am Masterman, Victoria

The open tender for the construction of the Edinburgh Reserve Inclusive Playspace and car park has been released and are scheduled to close 18 January 2022. The tender for the supply and install of the Changing Places Facility and DDA Accessible toilet has been awarded. An updated rendered perspective have been provided to Elected Members and will be used in communications regarding the project.

26 Nov 2021 9:56am Masterman, Victoria - Target Date Revision

Likely timeframes for tendering and construction

10 Jan 2022 12:00pm Masterman, Victoria

The open tender for the construction of the Edinburgh Reserve Inclusive Playspace and car park has been released and are scheduled to close 18 January 2022. Technical drawings for the Changing Places Facility and DDA Accessible toilet are being finalised prior to the commencement of fabrication in early 2022.

24 Feb 2022 4:26pm Wilkshire, Ingrid

Tender evaluation in progress.

31 Mar 2022 11:19am Masterman, Victoria

Tender process being finalised

02 May 2022 10:07am Masterman, Victoria

Tender for construction has been awarded, with construction to commence in May 2022

01 Jul 2022 6:14pm Masterman, Victoria

Temporary fencing has been installed and the removal of the existing playground has been completed by Rotary.

28 Jul 2022 8:58am Masterman, Victoria - Target Date Revision

Adjusting timeframes for reporting pending the completion of the construction phase.

28 Jul 2022 10:40am Masterman, Victoria

Ongoing consultation with the Contractors (playspace and toilets) and Kurna and timing and management of works.

02 Sep 2022 7:39am Masterman, Victoria

Cultural Heritage Management Plan endorsed by Kurna Yerta Aboriginal Corporation and Cultural Heritage Management Training completed by all staff involved in project, major onsite works commencing week beginning 5 September 2022.

23 Nov 2022 2:24pm Barnes, Kristyn

Project construction is underway. Bulk earthworks and paths have been completed. Continuing to monitor regulated and significant trees according to the Australian standards and tree management plan. RAWSA have been engaged to monitor heritage and cultural aspects of the construction. Project completion due end of February 2023.

16 Jan 2023 4:12pm Barnes, Kristyn - Target Date Revision

Project construction is underway. Continuing to monitor regulated and significant trees according to the Australian standards and tree management plan. RAWSA have been engaged to monitor heritage and cultural aspects of the construction. Toilet block has been constructed, play equipment have been ordered and due for installation in early March. Works started on carpark and kerbing. Project completion due end of March 2023.

27 Feb 2023 2:24pm Reid, Scott

Project construction is underway. Continuing to monitor regulated and significant trees according to the Australian standards and tree management plan. RAWSA have been engaged to monitor heritage and cultural aspects of the construction. Toilet block has been constructed, play equipment being installed. Carpark Works underway. Project completion due end of March 2023.

21 Mar 2023 1:50pm Reid, Scott

Most of the works nearly completed. All trees have been protected according to the Tree Management Plan. Play equipment being installed, however there is a delay in the delivery of the Lupa equipment which has pushed out over a month than first anticipated. This has had a flow on effect to the Rubber Softfall. Carpark nearly completed with wheel stops and bollards remaining. Project completion has been delayed to late April 2023.

28 Apr 2023 11:36am Reid, Scott

95% Completed. Project planned completion next week or two with play equipment auditing. Open day planned for Sun 28 May. Invitations have been forwarded out.

13 Jun 2023 2:04pm Reid, Scott

Completed most of the works, Fence, equipment audit review and actioning, some equipment and clean and tidy the park. Should be open to the public shortly.

03 Jul 2023 2:50pm Reid, Scott - Target Date Revision

Finalising external fence, planting and minor defects found during Audit of equipment.

27 Jul 2023 1:03pm Reid, Scott

Item 18.117.6

Majority of the works completed. Playground Audit completed and park opened to Community. Remaining works to be localised remediation. Planning for the Open Day Event resuming. Facility handed to City Operation for maintenance and monitoring. Practical Completion not awarded however Defects List has been presented to Contractor to undertake rectification of some items.

01 Sep 2023 2:21pm Reid, Scott

Final fences are down and taken away, planting completed. Park open to the Community, Project defects and minor construction omissions being addressed. Practical Completion to be issued once completed.

26 Sep 2023 8:32am Reid, Scott

Finalising Defects and Omissions. Working to issuing Practical Completion Certificate as soon as practical. Maintenance underway.

01 Nov 2023 2:13pm Reid, Scott

Project reached Practical Completion (PC) with Open Day Planned for 18 November 2023

Attachment 1

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
283	24/10/2023	Koolen, Sabine	Licence Agreement - Save Our Wildlife Foundation Inc and 1300Koalaz	4/12/2023
D23/88231				
26 Oct 2023 3:35pm Koolen, Sabine - Completion				
Invitation sent to SOWFI and 1300KOALAZ inviting them to enter into a licence agreement to collect plant material from reserves stated in the report. Staff will await communication from organisations to progress and finalise agreements. Licences for the collection of plant material for rescued wildlife have been offered to SOWFI and 1300KOALAZ for the reserves as listed in the report. The ongoing issuing and monitoring of licences has been incorporated into council operational processes.				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
179	27/06/2023	Gagetti, Rosa	Unsolicited Proposal - Portion Kimberley Reserve, Modbury North	8/12/2023
D23/46652				
30 Jun 2023 2:39pm Gagetti, Rosa - Target Date Revision				
Report to Council - community engagement outcome. Community Engagement will start 10 August 2023 and end 4 August 2023.				
20 Jul 2023 8:45am Gagetti, Rosa				
Community engagement commenced on 11 July 2023 to conclude on 4 August 2023.				
16 Aug 2023 4:49pm Gagetti, Rosa				
Community engagement period closed on 4 August 2023. Staff are reviewing responses and will present to Council at a September 2023 meeting				
16 Aug 2023 4:52pm Gagetti, Rosa - Target Date Revision				
Reviewing responses received during community engagement period and preparing response for Council's consideration				
30 Aug 2023 9:50am Gagetti, Rosa				

Review of community responses is progressing. A report on the outcomes will be presented to Council in the future.

14 Sep 2023 11:31am Gagetti, Rosa

Responses from the community are being reviewed and considered. A community engagement outcome report is being prepared.

14 Sep 2023 11:37am Gagetti, Rosa

Community feedback is being reviewed and considered. Community engagement outcomes report currently being prepared.

14 Sep 2023 11:50am Gagetti, Rosa - Target Date Revision

Additional time required to review and consider responses from the community.

18 Oct 2023 9:36am Gagetti, Rosa

Community engagement concluded on 4 August 2023. A report on the outcomes of the Community Engagement process will be presented to Council in the near future.

02 Nov 2023 2:34pm Gagetti, Rosa

A report to Council is being prepared for the 28 November 2023 meeting.

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
	9/05/2023	Masterman, Victoria	Notice of Motion - Potential Upgrade Options for Observation Reserve, Highbury (Cr Champion	12/12/2023
D23/33798				
	23 May 2023 8:07pm	Wilkshire, Ingrid	- Target Date Revision	
			Resolution calls for a report to be returned to Council by end of 2023.	
	05 Jun 2023 11:26pm	Wilkshire, Ingrid		
			Project being scoped.	
	19 Jul 2023 5:10pm	Masterman, Victoria		
			Project scope progressed	
	03 Aug 2023 11:54am	Barnes, Kristyn		
			Preliminary investigations commenced to inform scope and options, report anticipated to come to Council in October 2023	
	01 Sep 2023 8:44am	Masterman, Victoria		
			Investigations to inform options is ongoing	
	25 Sep 2023 12:01pm	Masterman, Victoria		
			The methodology and design principals for consideration for playspace planning will be presented to the Service Review Committee on 18 October 2023.	
	30 Oct 2023 11:43am	Masterman, Victoria		
			At its meeting 18 October 2023 SRC and subsequently at its meeting 24 October Council endorsed the principles and methodology to be adopted for the City Wide review of the Playground Guide. The endorsed approach and will be used to progress this Council decision.	

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
272	10/10/2023	Vidinis, Erica	Tilley Recreation Park Master Plan Community Engagement Plan	12/12/2023

Item 18.117.6

D23/81500
 24 Oct 2023 11:19am Vidinis, Erica - Target Date Revision
 Community Engagement opens tomorrow. Report on Outcomes due December
 31 Oct 2023 4:18pm Vidinis, Erica
 Community Engagement commenced 25 October 2023 and will conclude on 21 November 2023.

Attachment 1

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
231	22/08/2023	Palombella, Federico	Community Engagement Outcomes - Surrey Downs: Illyarrie Reserve Community Land Management Plan Amendment	15/12/2023
D23/64242 31 Aug 2023 1:27pm Palombella, Federico - Target Date Revision requested to go out for Community Engagement as per the motion. 05 Sep 2023 1:02pm Palombella, Federico Community engagement will be undertaken between 4 September 2023 to 29 September 2023, there will be council staff at Illyarrie Reserve on site from 9:30am to 10:30am on 16 September 2023 to provide feedback of the proposed new location. 28 Sep 2023 3:38pm Palombella, Federico - Target Date Revision Community Engagement closing on Friday 29 September. A report will be drafted with the outcomes of the Community Engagement at a future council meeting. 02 Nov 2023 3:12pm Palombella, Federico - Target Date Revision Community Engagement outcomes report will be presented to Council on Tuesday 12 December 2023.				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
137	9/05/2023	Penna, Eloise	Community engagement outcomes report - potential development of a new public toilet on Cobbler Creek West Reserve (corner The Golden Way and Target Hill Road)	20/12/2023
D23/33798 13 Jun 2023 11:18am Hutchison, Robert - Target Date Revision Community Engagement Complete. Works released for open tender. Project delivery dates to be confirm, based on preferred submission. 20 Jul 2023 8:42am Hutchison, Robert Tender submission received. Preferred supplier identified. Clarifications and negotiations being undertaken 01 Sep 2023 11:16am Hutchison, Robert Tender has now been awarded. Contract start up meeting conducted. Delivery scheduled is currently being confirmed. 28 Sep 2023 3:37pm Penna, Eloise Manufacture of the pre-fabricated public toilet has commenced.				

27 Oct 2023 3:04pm Penna, Eloise
Manufacture of the pre-fabricated public toilet is ongoing.

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
1309	23/08/2022	D'Aloia, Gabby	Golden Grove Park and Ride, Golden Grove - Request for roads to be vested in Council	22/12/2023
D22/169066				
29 Sep 2022 12:29pm Barnes, Kristyn Council's lawyer has written to DIT and a report will be provided to Council in due course.				
07 Nov 2022 1:19pm D'Aloia, Gabby Council's lawyer has written to DIT., DIT are yet to respond., A report will be provided to Council in due course.				
16 Jan 2023 2:57pm D'Aloia, Gabby - Target Date Revision Council's lawyer has written to DIT., DIT are yet to respond., While Council did not wish to be burdened with the operation and future maintenance of this infrastructure, a report will be provided to Council, once DIT have responded and staff/lawyers have considered the information.				
27 Feb 2023 8:31pm D'Aloia, Gabby - Target Date Revision DIT are yet to respond to Council's legal representative. It is possible that DIT have discovered they cannot vest roads in Council, without Council's approval.				
22 Mar 2023 10:22pm D'Aloia, Gabby - Target Date Revision DIT are yet to respond to Council's legal representative. Spoke with a DIT representative on 16 March. He advised DIT are considering and preparing a response.				
29 Apr 2023 10:57am D'Aloia, Gabby - Target Date Revision DIT are yet to respond to Council's legal representative. Spoke with a DIT representative on 16 March. He advised DIT are considering and preparing a response.				
07 Jun 2023 8:11pm D'Aloia, Gabby - Target Date Revision DIT are yet to respond to Council's legal representative requesting information on the mechanism that DIT wish to use to transfer road ownership to Council. A DIT representative advised on 16 March that the matter was still being considered by DIT.				
27 Jul 2023 12:10pm D'Aloia, Gabby - Target Date Revision DIT are yet to respond to Council's legal representative requesting information on the mechanism that DIT wish to use to transfer road ownership to Council. A DIT representative advised on 16 March that the matter was still being considered by DIT. Council has previously raised objection to the request for Council to take ownership of infrastructure which was developed to facilitate the construction of the Park 'n Ride				
01 Sep 2023 12:13pm Birch, Felicity No further update. Council are still yet to receive a response from DIT.				
28 Sep 2023 10:52am D'Aloia, Gabby - Target Date Revision No further update. Council are still yet to receive a response from DIT.				
31 Oct 2023 1:22pm D'Aloia, Gabby - Target Date Revision Council are still yet to receive a response from DIT.				
31 Oct 2023 1:29pm D'Aloia, Gabby - Target Date Revision				

DIT have not responded, which indicates that Council is not obligated to accept the roads surrounding the Golden Grove Park and Ride. Council was clear in its opposition to accepting infrastructure (on-going responsibility, operation, maintenance and renewal) which was established for the Park 'n Ride development by the State Government.

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
206	11/07/2023	Masterman, Victoria	Outcomes of engagement on the Wynn Vale Dam draft concept plan and draft amended Community Land Management Plan	27/12/2023
D23/50191				
19 Jul 2023 5:15pm Masterman, Victoria				
The project has now progressed to procurement for detailed design documentation and delivery				
01 Sep 2023 8:40am Masterman, Victoria				
Birdseye studios have been engaged and detailed design documentation for delivery has commenced. Tender for play equipment is scheduled to commence in September.				
25 Sep 2023 12:03pm Masterman, Victoria				
Project is on track, Consultant scheduled to provide 70% designs during the week commencing 25 September 2023. Engagement with the preferred supplier for the custom boat has commenced and concept designs for the boat are being developed.				
30 Oct 2023 11:54am Masterman, Victoria				
The project is on track, tender for nature play equipment closes 21 November 2023. Detailed Design Documentation has reached 95% and the tender for reserve upgrades is scheduled for early November 2023.				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
262	26/09/2023	Gower, Rick	Temporary Increase to Waterworld Opening Season for 2024 and 2025	29/12/2023
D23/77645				
28 Sep 2023 9:11am Gower, Rick - Target Date Revision				
Request to be investigated with Office for Recreation Sport and Racing				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
143	9/05/2023	Salmon, Greg	Potential Upgrade of Marsha Reserve, Banksia Park	31/12/2023
D23/33798				
05 Jun 2023 11:29pm Wilkshire, Ingrid - Target Date Revision				
Council report being considered on 27 June proposing engagement.				
03 Jul 2023 3:27pm Wilkshire, Ingrid				
Crs Jones and Hawkvelt have been appointed to the SA Water Marsha Reserve Community Working Group. This group will be facilitated by SA Water with a view to developing an overall plan for the reserve.				

19 Jul 2023 10:24pm Wilkshire, Ingrid - Reallocation
Action reassigned to Salmon, Greg by Wilkshire, Ingrid - Greg is attending Working Group meetings.

20 Jul 2023 9:06am Salmon, Greg
SA Water have appointed a lead consultant to work with all stakeholder to develop a holistic design for the reserve incorporating the pump station. Workshops with stakeholders to inform the design are the next step. First meeting tentatively booked for 21 August 2023.

01 Sep 2023 10:25am Salmon, Greg
SA Water's consultant ran their first workshop with stakeholders on the 21 August 2023, the second workshop is scheduled on 4 September 2023.

05 Sep 2023 12:25pm Salmon, Greg - Target Date Revision
Target date changed by Salmon, Greg from 31 August 2023 to 31 December 2023 - SA Water have engaged an architect to undertake this work. Expected to be complete by December 2023.

28 Sep 2023 2:59pm Barnes, Kristyn
SA Water's consultant ran third workshop with stakeholders on 18 September 2023, the next workshop is scheduled on 9 October 2023.

02 Nov 2023 9:38am Salmon, Greg
SA Water's consultant ran workshop at site on 16 October. Workshop scheduled for 30 October cancelled due to illness, next workshop scheduled for 6 November 2023.

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
44	13/12/2022	Baines, Rebecca	Modbury Vista Soccer Club Incorporated - Request to enter into a 5 year lease	31/12/2023
D22/198754				
27 Jan 2023 9:40am Oborn, Chloe - Target Date Revision Request for draft lease sent to Council lawyers. Awaiting draft lease for review				
07 Mar 2023 9:59am Watson, Laura Handover notes from sport and recreation coordinator is that this lease is under review with solicitors.				
28 Mar 2023 11:58am Gower, Rick - Target Date Revision Handover from previous interim manager Recreation and Leisure is that this lease is under review with solicitors. Once the lease is reviewed further action will occur.				
27 Apr 2023 1:30pm Gower, Rick - Target Date Revision Awaiting legal correspondence and advice				
14 Jun 2023 1:36pm Gower, Rick - Target Date Revision Awaiting legal response				
03 Jul 2023 2:50pm Barnes, Kristyn - Reallocation Leases are now with General Manager Strategy & Finance				
27 Jul 2023 11:43am Barnes, Kristyn Lease is being updated to reflect changes made to the Leases and Licenses Policy. The revised lease will be presented to MVSC along with a review of the clubs Business Plan.				
01 Sep 2023 1:37pm Barnes, Kristyn - Target Date Revision We are currently finalising the draft lease that incorporates the changes from the revised leases and licenses policy				
01 Nov 2023 4:39pm Barnes, Kristyn				

Draft lease incorporating changes from the revised Leases and Licences to Sporting and Community Organisations Policy has been forwarded to the MVSC for consideration.

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
278	24/10/2023	D'Aloia, Gabby	Notice of Motion - Facility Upgrade – Hope Valley Bowling Club (Cr Blake Lawrenson)	2/01/2024
D23/88231				
31 Oct 2023 1:34pm D'Aloia, Gabby - Target Date Revision				
Not commenced. Anticipate commencing in November following the appointment of an Assets Officer - Property and Built Environment				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
738	9/02/2021	D'Aloia, Gabby	Notice of Motion - Traffic Survey Laburnum Drive, Greenwith (Cr Rankine)	2/01/2024
D21/8146				
25 Feb 2021 5:00pm D'Aloia, Gabby - Target Date Revision				
Awaiting school building work to finish prior to undertaking the traffic study				
01 Oct 2021 2:16pm D'Aloia, Gabby - Target Date Revision				
Due to the continued building works, Wallbridge Gilbert Aztec (civil and traffic engineers) recommend the traffic monitoring should be undertaken in the new calendar year. This will allow for motorised and students to get used to the changed conditions and the traffic movements stabilised.				
31 Jan 2022 11:39am D'Aloia, Gabby - Target Date Revision				
Wallbridge Gilbert Aztec (civil and traffic engineers) have scheduled the traffic monitoring towards the middle of the first term (due to Covid) to ensure traffic conditions are representative of the traffic conditions into the foreseeable future.				
25 Mar 2022 3:04pm D'Aloia, Gabby - Target Date Revision				
The site assessments have been undertaken. Currently compiling the findings and recommended treatments which will be included in a report for further consideration.				
29 Apr 2022 9:25am D'Aloia, Gabby - Target Date Revision				
Draft report from consultant received 28 April 2022. Detailed assessment and consideration required from traffic staff with key stakeholder input, prior to presenting to Council.				
01 Jun 2022 4:10pm D'Aloia, Gabby - Target Date Revision				
Traffic consultants and staff are still working through the detailed assessment, with key stakeholder input, prior to finalising recommendations and presenting to Council.				
04 Jul 2022 10:51am D'Aloia, Gabby - Target Date Revision				
Traffic consultants and staff obtaining key stakeholder input (including DIT and Ward Councillors), prior to finalising recommendations and presenting to Council.				
06 Sep 2022 4:16pm D'Aloia, Gabby - Target Date Revision				

Traffic consultants and staff obtaining key stakeholder input (including DIT and Ward Councillors), prior to finalising recommendations and presenting to Council. It is also important to consider the draft code amendment for Golden Grove and the impact of additional peak hour traffic on road safety and congestion.

07 Nov 2022 1:26pm D'Aloia, Gabby - Target Date Revision

Traffic consultants and staff obtaining key stakeholder input (including DIT and Ward Councillors), prior to finalising recommendations and presenting to Council. It is also important to consider the draft code amendment for Golden Grove and the impact of additional peak hour traffic on road safety and congestion.

16 Jan 2023 5:59pm D'Aloia, Gabby - Target Date Revision

Traffic consultants and staff obtaining key stakeholder input (including DIT and Ward Councillors), prior to finalising recommendations and presenting to Council. It is also important to consider the draft code amendment for Golden Grove and the impact of additional peak hour traffic on road safety and congestion.

27 Feb 2023 8:25pm D'Aloia, Gabby - Target Date Revision

Traffic consultants and staff obtaining key stakeholder input (including DIT and Ward Councillors) and considering the draft code amendment for Golden Grove and the impact of additional peak hour traffic on road safety and congestion.

22 Mar 2023 10:27pm D'Aloia, Gabby - Target Date Revision

Traffic consultants and staff obtaining key stakeholder input (including DIT and Ward Councillors) and considering the draft code amendment for Golden Grove and the impact of additional peak hour traffic on road safety and congestion.

29 Apr 2023 10:54am D'Aloia, Gabby - Target Date Revision

No recommended changes to Laburnum Drive. Awaiting DITs consideration of possible changes to The Golden Way and feasibility of widening Golden Grove Road to reduce congestion for cars turning into OLOH car park

07 Jun 2023 8:20pm D'Aloia, Gabby - Target Date Revision

No recommended changes to Laburnum Drive. DIT were considering possible changes to The Golden Way and Council investigating the local widening of Golden Grove Road to reduce congestion for cars turning into OLOH car park, however these investigation and any proposed works may be at risk pending the impacts of the Golden Grove Code Amendment and subsequent additional traffic generated from future land development.

19 Jul 2023 5:38pm D'Aloia, Gabby - Target Date Revision

No recommended changes to Laburnum Drive. DIT were considering possible changes to The Golden Way and Council investigating the local widening of Golden Grove Road to reduce congestion for cars turning into OLOH car park, however these investigations and any proposed works may be at risk pending the impacts of the Golden Grove Code Amendment and subsequent additional traffic generated from future land development.

27 Jul 2023 12:07pm D'Aloia, Gabby - Target Date Revision

No recommended changes to Laburnum Drive. DIT were considering possible changes to The Golden Way and Council investigating the local widening of Golden Grove Road to reduce congestion for cars turning into OLOH car park, however these investigation and any proposed works may be at risk pending the impacts of the Golden Grove Code Amendment and subsequent additional traffic generated from future land development.

01 Sep 2023 12:15pm Birch, Felicity

No further update - DIT are still considering possible changes to The Golden Way and Council investigating the local widening of Golden Grove Road to reduce congestion for cars turning into OLOH car park, however these investigation and any proposed works may be at risk pending the impacts of the Golden Grove Code Amendment and subsequent additional traffic generated from future land development.

28 Sep 2023 10:53am D'Aloia, Gabby

No recommended changes to Laburnum Drive. DIT were considering possible changes to The Golden Way and Council investigating the local widening of Golden Grove Road to reduce congestion for cars turning into OLOH car park, however these investigation and any proposed works may be at risk pending the impacts of the Golden Grove Code Amendment and subsequent additional traffic generated from future land development.

31 Oct 2023 12:11pm D'Aloia, Gabby - Target Date Revision

No recommended changes to Laburnum Drive. DIT were considering possible changes to The Golden Way and Council investigating the local widening of Golden Grove Road to reduce congestion for cars turning into OLOH car park, however these investigations and any proposed works may be at risk pending the impacts of the Golden Grove Code Amendment and subsequent additional traffic generated from future land development.

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
183	27/06/2023	Masterman, Victoria	Potential locations for Community Gardens	9/01/2024
D23/46652				
03 Jul 2023 3:30pm Foong, Jonathan				
Staff notes that potential locations, evaluation criteria and governance for community gardens across the city will be further considered and identified as part of the investigations to inform the City Plan.				
19 Jul 2023 10:20pm Wilkshire, Ingrid - Reallocation				
For consideration as part of the City Plan and Design Manual.				
01 Sep 2023 8:46am Masterman, Victoria				
A review of potential locations will be undertaken as part of the development of the Open Space Plan, informing the City Plan and City Design Manual				
30 Oct 2023 11:58am Masterman, Victoria				
A review of potential locations is being undertaken as part of the development of the Open Space Plan, informing the City Plan and City Design Manual				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
	26/04/2023	Salmon, Greg	Golden Grove Recreation & Arts Centre Precinct Masterplan Progress Report	31/01/2024
D23/29889				
01 May 2023 2:19pm Salmon, Greg				
Council decision will be captured in remaining masterplan works.				
09 Jun 2023 4:34pm Salmon, Greg				
Final review and work is underway on masterplan document for presentation back to stakeholders.				

20 Jul 2023 9:15am Salmon, Greg
Final review and work is underway on masterplan document for presentation back to stakeholders.

27 Jul 2023 3:38pm Salmon, Greg - Target Date Revision
Masterplan works expected to be complete by September 2023.

01 Sep 2023 10:35am Salmon, Greg
Stakeholder engagement is underway with the North East Hockey Club. Final draft masterplan expected in September 2023.

28 Sep 2023 2:59pm Barnes, Kristyn - Target Date Revision
Final draft masterplan is being finalised and expected by end of October 2023.

02 Nov 2023 9:49am Salmon, Greg - Target Date Revision
Internal review of the draft masterplan is underway with further amendments expected prior to it being presenting to Council for consideration.

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
245	12/09/2023	Gower, Rick	Waterworld Aquatic Centre - Community Engagement and Concept Outcomes for Future Planning of the Centre	31/01/2024
D23/74344				
03 Oct 2023 12:48pm Barnes, Kristyn Report endorsed regarding the approach for asset renewal of Waterworld, acknowledging not proceeding with an indoor facility				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
274	10/10/2023	Grainger, Nathan	Council Assessment Panel Meeting Times	31/01/2024
D23/81500				
24 Oct 2023 7:23pm Grainger, Nathan - Completion The Assessment Manager and the General Manager for Community Services addressed the Council Assessment Panel of the City of Tea Tree Gully at its October meeting requesting they consider holding ordinary meetings outside business hours and at a time similar to other Council Committees. The presiding member requested a report be presented to CAP with more details on days and times for the committee to consider. A report will be presented to the next available CAP meeting. Any response will be presented by the CEO to Council at a following meeting.				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
197	27/06/2023	Wilkshire, Ingrid	Notice of Motion - Civic Park Precinct (Cr Rob Unger)	14/02/2024
D23/46652				
30 Jun 2023 11:57am Wilkshire, Ingrid - Target Date Revision Project scoping has commenced.				
19 Jul 2023 10:22pm Wilkshire, Ingrid				

Item 18.117.6

Call-out for RFQs from consultants to assist with the project will occur before end July.
 03 Aug 2023 11:33am Barnes, Kristyn
 RFQ closes early to mid August
 29 Aug 2023 2:46pm Wilkshire, Ingrid
 Evaluation of RFQs is in progress.
 29 Sep 2023 11:56am Wilkshire, Ingrid
 Bridge42 has been engaged to assist with visioning and are consulting with elected members as part of early visioning. Individual meetings this week and workshop to follow on 17 October.
 02 Nov 2023 5:12pm Wilkshire, Ingrid
 A visioning workshop was held with Elected Members on 17 October and meetings with individual Elected Members in late September. A further workshop with Elected Members is scheduled for 21 November to present development options.

Attachment 1

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
236	22/08/2023	Morris, Kelly	Consideration of Autism Regulation Spaces	29/02/2024
D23/64242				
01 Sep 2023 11:37am Morris, Kelly				
1. Allocation of funds for Civic Centre building works to be discussed at first quarter budget review., 2. Relevant departments are aware and in process of delivering event based regulation spaces., 3. Procurement of Hidden disability lanyards and regulation kits are in process.				
28 Sep 2023 3:00pm Barnes, Kristyn				
Hidden disability lanyards will be purchased by 30 September 2023.				
27 Oct 2023 5:18pm Morris, Kelly				
Sunflower Lanyards purchased. Staff training occurring, media in process. Launch preparations for 2 December				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
180	27/06/2023	D'Aloia, Gabby	Outcomes of engagement on the Vista Reserve draft concept plan and draft Community Land Management Plan	12/03/2024
D23/46652				
03 Jul 2023 8:09am Lewig, Jessica - Completion				
Outcomes of Community Engagement Report noted and amended concept plan endorsed at 27/06/2023 meeting. A report will be returned to council in March 2023 in relation to car parking requirements in the precinct.				
20 Jul 2023 9:46am Barnes, Kristyn - Reallocation				
Reassigned to Gabby to complete point 5 of the resolutions which is a further report be presented to Council in relation to car parking requirements in the precinct by March 2024.				
27 Jul 2023 12:12pm D'Aloia, Gabby - Target Date Revision				
Analysis of car parking over the summer period and report findings to Council by March 2024.				
31 Oct 2023 1:31pm D'Aloia, Gabby - Target Date Revision				
Analysis of car parking over the summer period and report findings to Council by March 2024.				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
125	11/04/2023	Masterman, Victoria	Notice of Motion - Main Road and Gateway Median Strips (Cr Lucas Jones)	29/03/2024
<p>D23/25738</p> <p>01 May 2023 5:25pm Wilkshire, Ingrid - Target Date Revision Staff are preparing a project scope to progress the project pending a budget allocation in FYE2024.</p> <p>05 Jun 2023 11:25pm Wilkshire, Ingrid Currently scoping project.</p> <p>13 Jun 2023 12:51pm Wilkshire, Ingrid - Reallocation Action reassigned to Masterman, Victoria by Wilkshire, Ingrid - Victoria is project managing the concept planning and high level costings. The PMO is managing the detailed designs and costings for North East Road.</p> <p>19 Jul 2023 5:09pm Masterman, Victoria The project scope has been approved and staff are preparing the methodology and design principals for consideration at the Service Review Committee on 18 October 2023.</p> <p>01 Sep 2023 8:45am Masterman, Victoria The methodology and design principals for consideration will be presented to the Service Review Committee on 18 October 2023.</p> <p>30 Oct 2023 11:38am Masterman, Victoria The draft principles and methodology were presented to and endorsed by SRC 18 October 2023 and Council 24 October 2023</p>				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
158	23/05/2023	Masterman, Victoria	Outcomes of engagement on the Dewer Reserve draft concept plan and draft amended Community Land Management Plan	30/06/2024
<p>D23/36898</p> <p>05 Jun 2023 3:07pm Masterman, Victoria Communication to community during the week commencing 5 June 2023 providing the endorsed concept plan and closing out the community engagement process. Project to be handed over to the Project Management Office for delivery in FYE 2024.</p> <p>19 Jul 2023 5:12pm Masterman, Victoria Procurement for detailed design documentation for delivery has progressed</p> <p>03 Aug 2023 11:36am Barnes, Kristyn RFQ for detailed design closes 4 August 2023.</p> <p>01 Sep 2023 8:43am Masterman, Victoria JPE have been engaged and detailed design documentation for delivery has commenced. Tender for intergenerational and nature play equipment will commence in September</p> <p>25 Sep 2023 12:02pm Masterman, Victoria</p>				

Item 18.117.6

Project is on track, 70% Detailed Design Documentation has been received from the consultant and is being reviewed by subject matter experts.

30 Oct 2023 11:46am Masterman, Victoria

The project is on track, tender for fitness and intergenerational equipment closes 21 November 2023. Detailed Design Documentation has reached 95% and the tender for reserve upgrades is scheduled for early November 2023.

Attachment 1

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
	23/11/2021	Salmon, Greg	Modbury Jets Amateur Football Club, Ladywood Reserve - Proposed facility upgrade	30/06/2024
D21/96619				
02 Dec 2021 10:07am Oborn, Chloe - Target Date Revision				
Awaiting announcements on future Office for Recreation, Sport and Racing grant round for 2022 to apply for future funding as well as any potential election commitments.				
21 Feb 2022 7:19pm Oborn, Chloe - Target Date Revision				
Club is seeking a funding commitment as part of the March 2022 State Election. Announcement on the future Office for Recreation, Sport and Racing grant round for 2022 to apply for future funding is due in May 2022 in which Council will apply for.				
21 Feb 2022 7:21pm Oborn, Chloe - Target Date Revision				
Club is seeking a funding commitment as part of the March 2022 State Election. Announcement on the future Office for Recreation, Sport and Racing grant round for 2022 to apply for future funding is due in May 2022 in which Council will apply for.				
02 May 2022 11:14am Oborn, Chloe - Target Date Revision				
The upgrade did not receive an election commitment. Awaiting announcement of next grant round for funding via the Office for Recreation, Sport and Racing.				
30 Jun 2022 2:59pm Oborn, Chloe - Target Date Revision				
No change. Awaiting announcement of future grant rounds				
29 Aug 2022 2:47pm Oborn, Chloe - Target Date Revision				
Still awaiting grant funding program to open for 22/23 via the Office for Recreation, Sport and Racing.				
30 Sep 2022 2:43pm Barnes, Kristyn				
Previous update still stands				
18 Nov 2022 3:47pm Oborn, Chloe - Target Date Revision				
Currently no suitable grant funding program available. Reviewing facility plan.				
30 Jan 2023 1:08pm Oborn, Chloe - Target Date Revision				
Funding opportunities being explored. Meeting with the club 31 March 2023 for further discussions.				
20 Feb 2023 10:55am Barnes, Kristyn - Reallocation				
Action reassigned to Watson, Laura by Barnes, Kristyn				
28 Mar 2023 11:45am Barnes, Kristyn - Reallocation				
Action reassigned to Salmon, Greg by Barnes, Kristyn - Will be a project to sit under Strategy & Finance				
29 Mar 2023 10:02am Salmon, Greg				
Awaiting suitable funding opportunity.				

28 Apr 2023 5:06pm Salmon, Greg
Awaiting suitable funding opportunity.

01 May 2023 2:20pm Salmon, Greg - Target Date Revision
No suitable funding opportunities have been identified yet.

09 Jun 2023 4:33pm Salmon, Greg
Awaiting suitable funding opportunity.

20 Jul 2023 9:03am Salmon, Greg
No further update

03 Aug 2023 3:38pm Barnes, Kristyn
Rick Gower and Michelle Atkinson met with the Modbury Jets Amateur Football Club on 12 July 2023 to discuss issues the club has raised regarding their current site. The club raised concerns regarding their Ladywood base and raised the potential to be included in a Masterplan for the Burragah facility. Due to sports field issues the club has worked with Council to find alternate facilities in an interim capacity.

01 Sep 2023 10:34am Salmon, Greg
Investigations into Burragah Reserve upgrades underway as an alternative location for club long term.

28 Sep 2023 2:59pm Barnes, Kristyn
No further update

02 Nov 2023 9:43am Salmon, Greg
No further update

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
279, 280	24/10/2023	Masterman, Victoria	Draft Playground Guide Review Principles and Methodology	30/06/2024
D23/88231				
	02 Nov 2023 2:37pm Barnes, Kristyn - Target Date Revision			
	Workshop scheduled in March 2024			

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
123	11/04/2023	Herd, Jon	Electric Vehicle Charging Stations	30/06/2024
D23/25738				
	01 May 2023 2:24pm Foong, Jonathan			
	The Expression of Interest (EOI) will commence this week (week starting 1 May 2023) advertised on SA Tenders. The EOI will open for a period of 4 weeks.			
	13 Jun 2023 10:58am Foong, Jonathan			
	Council staff have completed the expressions of interest (EOI) for electric vehicle (EV) fast charging stations. The EOI process commenced 15 May 2023 and closed 6 June 2023. Staff are currently in the evaluation stage.			
	13 Jun 2023 11:09am Foong, Jonathan - Target Date Revision			
	The EOI ran from 15 May 2023 to 6 June 2023 and is closed. Staff will commence negotiations with potential service providers when the evaluation is completed. This is likely to take some time as service providers consider business model for the proposed locations.			

03 Jul 2023 2:38pm Foong, Jonathan
Staff have engaged preferred service providers that were shortlisted from the expression of interest for EV charging stations. The service providers will assess sites to determine feasibility for establishing EV charging stations.

26 Jul 2023 10:55pm Foong, Jonathan - Target Date Revision
Electric Vehicle Service Providers require time to assess the proposed sites to determine feasibility.

03 Aug 2023 11:13am Foong, Jonathan
Council is currently in Stage 2 of the EOI process. This stage involves discussion of site specific constraints with the EV charging station service providers that have been shortlisted through Stage 1 of the EOI process. The EV charging station service providers will have to consider the feasibility for each location to determine if it will align with their business needs. The service providers will require some time to consider the feasibility of each site and provide Council with site specific proposals. It is anticipated that Stage 2 will require 13 weeks and be completed by October 2023. An information report will be provided to Council at the end of the process to update Council on the outcomes of the EOI process.

01 Sep 2023 9:24am Wilkshire, Ingrid
The Stage 2 EOI process is continuing with the Request for Proposal to be completed by 29 September.

27 Sep 2023 11:46am Foong, Jonathan - Target Date Revision
The expected date to finalise scope and contract is Q4 2023/2024 FY. EV charging station suppliers are undertaking an extensive diligence investigation.

27 Sep 2023 11:47am Foong, Jonathan
Council staff are working with EV Charging Station suppliers to prioritise the work to ensure that the roll out of EV charging stations are aligned with Council site plans. The suppliers are currently developing designs for 4 sites which should be completed in the early half of Q4 2023-2024.

20 Oct 2023 9:57am Barnes, Kristyn - Reallocation
Action reassigned to Herd, Jon by Barnes, Kristyn

01 Nov 2023 10:43am Herd, Jon
Evaluation of the Request for Proposal stage will be completed early November 2023.

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
285	24/10/2023	Lewig, Jessica	Regional Planning	30/06/2024
D23/88231				
01 Nov 2023 10:56am Lewig, Jessica - Target Date Revision				
Stage 1 of City Masterplan being scoped for this financial year				
01 Nov 2023 10:57am Lewig, Jessica				
Submission on GARP Discussion paper to be provided to State Planning Commission by 6 November consultation closure deadline				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
156	23/05/2023	Koolen, Sabine	Wildlife Virtual Fencing Research Trial Partnership with 1300Koalaz	30/06/2024

D23/36898

06 Jun 2023 2:29pm Koolen, Sabine

1300Koalaz advised via email of Council recommendation and support, as well as next steps to action such as the volunteer process, setting up an agreement for the use of wildlife camera data, and council receiving the research project methodology.

27 Jun 2023 9:54am Koolen, Sabine

Response still pending from 1300Koalaz to progress Council resolution

28 Jul 2023 9:38am Barnes, Kristyn

Liaison with 1300Koalaz ongoing and confirmation received that a Doctor, as opposed to a PHD Student, has been acquired to undertake the research study. Communication still ongoing regarding development of volunteer registration process, final identification of virtual fencing sites and draft Agreement for 1300Koalaz to utilise data captured.

31 Aug 2023 9:29am Koolen, Sabine

Meeting attended by 1300KOALAZ representatives, General Manager City Operations and Biodiversity Technical Officer on Tuesday 22 August 2023. Council staff are now researching camera equipment options for the trial. The additional trial location has also been identified at southern end of Range Road North. Council staff are awaiting the project methodology / brief from the Researchers and feedback from 1300KOALAZ regarding the prepared Volunteer Role Statement.

25 Sep 2023 7:54am Koolen, Sabine

Council staff are still waiting on the project methodology/brief from the Researchers and feedback from 1300KOALAZ regarding the prepared Volunteer Role Statement. Council staff have begun researching camera equipment options for the trial.

31 Oct 2023 1:40pm Koolen, Sabine

Still awaiting response from 1300KOALAZ to proceed.

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
234	22/08/2023	Wilkshire, Ingrid	Building Flash Flood Forecasting and Warning System for Dry Creek Catchment	30/06/2024
D23/64242				
31 Aug 2023 5:34pm Wilkshire, Ingrid				
The Department of Environment and Water have been notified of Council's resolution.				
01 Sep 2023 12:01pm Wilkshire, Ingrid - Target Date Revision				
Project commences September 2023 and while a completion date has not been indicated we expect this to be part of the project start up information.				
27 Sep 2023 11:37am Foong, Jonathan				
The tender for flood forecasting and warning system has closed and Council staff are assisting DEW with the evaluation of the tender.				
27 Sep 2023 11:40am Foong, Jonathan - Target Date Revision				
This is the expected delivery date for the flood forecasting and warning system.				
02 Nov 2023 5:09pm Wilkshire, Ingrid				
No further update at this time.				

Item 18.117.6

Attachment 1

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
232	22/08/2023	Pereira, Michael	Community Engagement Outcomes - Cat Management	30/06/2024
D23/64242				
07 Sep 2023 11:22am Barnes, Kristyn				
Letter to the Minister for Climate, Environment and Water has been sent.				
29 Sep 2023 2:02pm Barnes, Kristyn - Target Date Revision				
Awaiting proposed legislation before making a decision on Cat Management with a report being brought back if not progressed by 30 June 2024				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
259	26/09/2023	Masterman, Victoria	Upgrade options for Courtyard Reserve playground, Wynn Vale	30/06/2024
D23/77645				
28 Sep 2023 12:10pm Masterman, Victoria - Target Date Revision				
Project to be included in the Draft 2024-25 Annual Business Planning process				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
209	25/07/2023	Gagetti, Rosa	Community land revocation 13 and 21-27 Valiant Road, Holden Hill - Unsolicited Proposal Rafnix Pty Ltd	5/08/2024
D23/54633				
27 Jul 2023 11:48am Gagetti, Rosa - Target Date Revision				
Process for sale of land likely to take twelve months. There is a lease in place between Council and the proponent for up to 18 months.				
16 Aug 2023 4:46pm Gagetti, Rosa				
Legal documentation submitted to Registrar-General to remove reserve dedication from the title. Lease document between Council and Rafnix Pty Ltd signed on 19 July 2023.				
30 Aug 2023 9:49am Gagetti, Rosa				
No further development.				
14 Sep 2023 11:35am Gagetti, Rosa				
No further development.				
18 Oct 2023 9:33am Gagetti, Rosa				
Nothing further to report.				
27 Oct 2023 9:08am Gagetti, Rosa				
Development approval granted and according to the terms of the lease construction on the carpark may commence.				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
------------	--------------	---------	---------	----------------------

204	11/07/2023	Pereira, Michael	Community Safety - Private Parking	30/09/2024
D23/50191				
25 Jul 2023 11:07am Watson, Laura				
Investigations commenced to determine resourcing for the twelve month trial program and operational requirements with a subsequent report to be produced at the conclusion of the 12 month trial period.				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
1325	23/08/2022	Wilkshire, Ingrid	Disposal of 13 Australia Avenue - Tender Recommendation	29/11/2024
D22/161856				
01 Sep 2022 4:52pm Wilkshire, Ingrid - Target Date Revision				
Council resolved to award the disposal of 13 Australia Avenue to Centina on 23 August 2022. Staff are now progressing with the finalisation of relevant legal documents in order to affix Council's Seal to the Development Deed.				
30 Sep 2022 4:42pm Wilkshire, Ingrid - Target Date Revision				
Finalising documentation to accompany Deed.				
21 Nov 2022 10:28am Wilkshire, Ingrid - Target Date Revision				
Resolution a) Plan of Division has been lodged with the Lands Titles Office				
21 Nov 2022 10:28am Wilkshire, Ingrid				
Resolution b) Deed has been signed by both parties and other documentation is progressing.				
Resolution c) Design for Australia Reserve upgrade is progressing. Resolution d) Works Agreement for the reserve upgrade is pending.				
09 Jan 2023 3:15pm Wilkshire, Ingrid - Target Date Revision				
Deed has been signed and project scheduled to be completed in mid 2025.				
09 Jan 2023 3:15pm Wilkshire, Ingrid				
Resolution A: Enter into Development Deed with Centina - Deed has been signed by both parties.				
Resolution B: CEO authorised to finalise and sign contracts- Development Approval is pending. A Works Program has been prepared and works are scheduled to commence on site in the next few months. Resolution C: CEO to approve detailed design for park upgrade - Design Brief has been finalised. Detailed designs are pending. Resolution D: CEO to enter into Works Agreement for park upgrade - Scheduled for drafting with lawyers. Resolution E: CEO to effect the transactions contemplated in the Deed - On track				
27 Feb 2023 1:40pm Wilkshire, Ingrid				
Resolution B: CEO authorised to finalise and sign contracts, - Development Approval is pending. A Works Program has been prepared and works are scheduled to commence on site in the next few months. Borelog are scheduled this month., Resolution C: CEO to approve detailed design for park upgrade, - Detailed designs are pending., Resolution D: CEO to enter into Works Agreement for park upgrade, - First draft of Works Agreement has been prepared, Resolution E: CEO to effect the transactions contemplated in the Deed, - On track				
21 Mar 2023 9:36am Wilkshire, Ingrid				
On track. No further update.				
01 May 2023 5:22pm Wilkshire, Ingrid				
No further update.				

05 Jun 2023 11:18pm Wilkshire, Ingrid

Resolution B: CEO authorised to finalise and sign contracts, - Development Approval is pending. Presently considering stormwater design. , Resolution C: CEO to approve detailed design for park upgrade , - Currently discussing desired elements for the park, Resolution D: CEO to enter into Works Agreement for park upgrade, - Pending , Resolution E: CEO to effect the transactions contemplated in the Deed, - Settlement delayed slightly. Future Information Report will provide detail.

19 Jul 2023 10:24pm Wilkshire, Ingrid

Project is progressing well and is on target.

03 Aug 2023 12:44pm Wilkshire, Ingrid

A: Development Deed: Completed., B: Finalise and sign contracts: Development approval pending stormwater design. Developer is working through stormwater solution., C: Finalise design for park upgrade: Developer is working with Council staff to finalise design and costings., D: Works Agreement: On hold pending design for reserve, E: CEO to effect transactions in the Deed: Settlement dates have been amended due to supply/demand challenges in the construction sector. New settlement dates are: Stage 1 Settlement 18 March 2024 and Stage 2 Settlement 20 September 2024. Overall: Project is on track to meet first settlement date.

01 Sep 2023 11:53am Wilkshire, Ingrid - Target Date Revision

Target date changed by Wilkshire, Ingrid from 30 December 2023 to 29 November 2024 - Amended dates reflect amended settlement dates and expected completion.

01 Sep 2023 11:55am Wilkshire, Ingrid

A: Development Deed: Completed., B: Finalise and sign contracts: Development approval pending stormwater design. Workshop with CTTG and developer held on 30 August., C: Finalise design for park upgrade: Developer is working with Council staff to finalise design and costings. The design is pending stormwater design., D: Works Agreement: On hold pending design for reserve, E: CEO to effect transactions in the Deed: Settlement dates have been amended due to supply/demand challenges in the construction sector. New settlement dates are: Stage 1 Settlement: 18 March 2024 and Stage 2 Settlement: 20 September 2024. Overall: Project is on track to meet first settlement date.

29 Sep 2023 12:08pm Wilkshire, Ingrid

A: Development Deed: Completed., B: Finalise and sign contracts: Development approval pending stormwater design. Stormwater solution is close to being finalised. C: Finalise design for park upgrade: Developer is working with Council staff to finalise design. Preliminary costings are being prepared. D: Works Agreement: On hold pending design for reserve. , E: CEO to effect transactions in the Deed: Project is on track to meet 18 March settlement date.

02 Nov 2023 5:28pm Wilkshire, Ingrid

B: Finalise and sign contracts: Development approval pending stormwater design. Stormwater solution is close to being finalised. C: Finalise design for park upgrade: Developer is working with Council staff to finalise design. Detailed costings are being prepared, D: Works Agreement: On hold pending design for reserve. E: CEO to effect transactions in the Deed: Project is on track to meet 18 March settlement date.

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
------------	--------------	---------	---------	----------------------

273	10/10/2023	Masterman, Victoria	Outcomes of Application to the Power Line Environment Committee to underground power lines in the Tea Tree Gully Township	31/12/2024
D23/81500				
24 Oct 2023 4:40pm Masterman, Victoria - Target Date Revision				
Target date changed by Masterman, Victoria from 24 October 2023 to 31 December 2024 - Undergrounding works scheduled for completion by end of 2024.				
24 Oct 2023 4:41pm Masterman, Victoria				
Budget information provided to finance for inclusion in the Budget Review Process for FYE2024 and inclusion in the Draft Annual Business Plan for FYE 2025., SAPN and PLEC have been notified of Council's endorsement of the project and funding commitment for Stage 1A works.				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
1320, 1321, 1322	23/08/2022	Wilkshire, Ingrid	Golden Grove Residential & Commercial Code Amendment and infrastructure deeds	
D22/161856				
<i>This action is to remain in confidence as per Council resolution</i>				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
833	27/04/2021	Salmon, Greg	Tilley Recreation Park - Draft Master Plan	
D21/28741				
<i>This action is to remain in confidence as per Council resolution</i>				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
212, 213	25/07/2023	Penna, Eloise	Civic Park Changing Places development	22/12/2023
D23/54633				
<i>This action is to remain in confidence as per Council resolution</i>				

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
252	12/09/2023	Tolya, Danette	Sale of Land for Non Payment of Council Rates	
D23/71821				
<i>This action is to remain in confidence as per Council resolution</i>				

Item 18.117.6

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
	24/10/2023	Vidinis, Erica	Tea Tree Gully Tennis Clubroom Redevelopment Section 48 Prudential Report	
D23/88231				
<i>This action is to remain in confidence as per Council resolution</i>				

Attachment 1

Minute No.	Meeting Date	Officer	Subject	Estimated Completion
296	31/10/2023	Beveridge, Gary	Verge and Median Maintenance - Tender Outcome	
D23/89191				
<i>This action is to remain in confidence as per Council resolution</i>				

Council Meeting - 14 November 2023



CITY OF
TEA TREE GULLY
Naturally Better

Status Report on Council Resolutions - Completed Actions

Note: This report is provided as information only. Actions relating to confidential minutes may not be included in the Status Report.

Note: This report will be presented on a monthly basis, to the first meeting each month.

Completed Actions

Minute No.	Meeting Date	Officer	Subject	Completed
269	26/09/2023	Gagetti, Rosa	Unsolicited Proposal - Common Equity Housing SA Ltd - Additional Housing - 500 Wright Road, Modbury	18/10/2023
D23/77645				
28 Sep 2023 3:36pm Gagetti, Rosa				
Proponent will be advised of Council's decision.				
18 Oct 2023 9:33am Gagetti, Rosa - Completion				
Email advising of Council's decision has been sent to Common Equity Housing.				

Minute No.	Meeting Date	Officer	Subject	Completed
275	10/10/2023	Grainger, Nathan	Council Assessment Panel Independent Member Selection Panel	24/10/2023
D23/81500				
24 Oct 2023 12:17pm Grainger, Nathan - Completion				
CEO, Cr Unger, Cr Foreman, Assessment Manager are meeting on Thursday the 26th October to interview seven candidates.				

Minute No.	Meeting Date	Officer	Subject	Completed
279, 280	24/10/2023	Masterman, Victoria	Draft Main Roads and Gateways - Citywide Principles and Methodology	30/10/2023
D23/88231				
30 Oct 2023 11:41am Masterman, Victoria - Completion				
Ongoing reporting will continue through the original NOM dated 9 May 2023				

Minute No.	Meeting Date	Officer	Subject	Completed
	22/03/2022	Masterman, Victoria	Proposed application to the Power Line Environment Committee to underground lines on North East Road in Tea Tree Gully Township	30/10/2023
D22/21946				
31 Mar 2022 11:22am Masterman, Victoria - Target Date Revision				
Meeting scheduled with SAPN and new EO for PLEC for April				
31 Mar 2022 11:23am Masterman, Victoria				
Meeting scheduled with SAPN and new EO for PLEC in April to commence application process				
02 May 2022 10:08am Masterman, Victoria				
The formal submission for the undergrounding of power lines was submitted on 12 April 2022, it is anticipated the outcomes of the submission will be provided in late May 2022, with a report to be presented to Council in June 2022.				
01 Jul 2022 6:13pm Masterman, Victoria - Target Date Revision				
Delays with PLEC advising the outcome of the submission.				
01 Jul 2022 6:13pm Masterman, Victoria				
PLEC is still considering the project and clarifying further information with SAPN				
27 Jul 2022 8:06pm Masterman, Victoria				
An information report updating the progress of the application to PLE will be presented to Council in August 2022				
27 Jul 2022 8:07pm Masterman, Victoria - Target Date Revision				
Revised anticipated timing for a decision of Council				
02 Sep 2022 7:09am Masterman, Victoria				
Information Report presented to Council 23 August 2022, application supported by PLEC, to be presented to the Ministers Delegate November 2022, anticipated next update will be December 2022 or January 2023 pending on the Ministers.				
07 Nov 2022 5:04pm Masterman, Victoria				
Application supported by PLEC, to be presented to the Ministers Delegate November 2022, anticipated next update will be December 2022 or January 2023 pending on the Minister.				
09 Jan 2023 2:58pm Masterman, Victoria - Target Date Revision				
Notification on PLEC projects have been delayed as civil and electrical construction staff have been diverted to managing critical infrastructure impacted by storm and ongoing flooding events.				
09 Jan 2023 2:58pm Masterman, Victoria				
SAPN advised in December 2022 that PLEC projects have been delayed as civil and electrical construction staff have been diverted to managing critical infrastructure impacted by storm and ongoing flooding events. Accordingly submissions will be delayed and are scheduled to be submitted to the Ministers Delegate in mid 2023.				
22 Feb 2023 3:50pm Masterman, Victoria				
SAPN advised in December 2022 that PLEC projects have been delayed as civil and electrical construction staff have been diverted to managing critical infrastructure impacted by storm and ongoing flooding events. Accordingly submissions will be delayed and are scheduled to be submitted to the Ministers Delegate in mid 2023. No further updates.				
28 Mar 2023 3:52pm Masterman, Victoria				

No further updates at this time
 27 Apr 2023 1:39pm Masterman, Victoria
 No further updates at this time
 05 Jun 2023 2:48pm Masterman, Victoria
 Council staff are working with SAPN regarding revised timeframes and technical aspects of undergrounding works to potentially bring works forward.
 19 Jul 2023 5:02pm Masterman, Victoria
 The application has been presented to the PLEC and has progressed to the Minister's Department with a view to bring forward undergrounding works.
 25 Jul 2023 2:45pm Masterman, Victoria - Target Date Revision
 It is anticipated an update will be provided in early August
 01 Sep 2023 8:39am Masterman, Victoria
 A report will be presented to the 26 September Council meeting regarding the outcomes of the application
 25 Sep 2023 12:14pm Masterman, Victoria
 Awaiting formal notification from SAPN, a report will be presented to the next available meeting.
 30 Oct 2023 11:38am Masterman, Victoria - Completion
 A report was presented to Council 10 October 2023 regarding Council's successful application committing funds for Stage 1A and including funds for 1B in the draft Annual Business Plan for FYE 2025 for consideration for the PLEC works

Minute No.	Meeting Date	Officer	Subject	Completed
271	10/10/2023	Taglierini, Deana	Annual Report for the Financial Year ending 30 June 2023	30/10/2023
D23/81500				
30 Oct 2023 12:27pm Taglierini, Deana - Completion				
Annual report has been published on Council's website and distributed accordingly.				

Minute No.	Meeting Date	Officer	Subject	Completed
282	24/10/2023	Taglierini, Deana	Local Government Association Annual General Meeting - October 2023 Agenda Items	30/10/2023
D23/88231				
30 Oct 2023 12:27pm Taglierini, Deana - Completion				
Staff comments were provided to the Deputy Mayor to consider at the LGA AGM. The voting delegation was provided to the Deputy Mayor.				

Minute No.	Meeting Date	Officer	Subject	Completed
288	24/10/2023	Herd, Jon	City of Tea Tree Gully's Submission to the Independent Review of the Landscape Act 2019	1/11/2023
D23/88231				

01 Nov 2023 10:40am Herd, Jon - Completion
Submission was sent to DEW on 25 October, see CM E23/106156, acknowledgement also received.

Minute No.	Meeting Date	Officer	Subject	Completed
1314	23/08/2022	Wilkshire, Ingrid	Notice of Motion - Consideration to urban infill and residential allotments (Cr Jones)	2/11/2023
D22/169066				
29 Sep 2022 12:47pm Barnes, Kristyn - Target Date Revision Staff have commenced investigations.				
21 Nov 2022 10:59am Wilkshire, Ingrid - Target Date Revision This matter will be initially included in the Panel Review Submission report coming to Council on 13 December 2022.				
09 Jan 2023 3:23pm Wilkshire, Ingrid - Target Date Revision Aiming to hold workshop with Elected Members in March 2023.				
27 Feb 2023 1:46pm Wilkshire, Ingrid - Target Date Revision Workshop postponed to after findings from Minister's Independent Panel Review of the planning system have been released as the recommendations are likely to determine next steps for Council.				
21 Mar 2023 9:36am Wilkshire, Ingrid No further update.				
01 May 2023 5:23pm Wilkshire, Ingrid No further update at this stage. Awaiting report from the Minister on the Independent Panel Review of the Planning Reforms.				
05 Jun 2023 11:24pm Wilkshire, Ingrid - Target Date Revision Panel Report from state government is pending. A workshop with Elected Members is scheduled for 1 August 2023.				
19 Jul 2023 10:29pm Wilkshire, Ingrid No further update. EM Workshop held on 1 August.				
29 Aug 2023 2:47pm Wilkshire, Ingrid Follow up workshop with Elected Members is scheduled for 3 October to consider options.				
29 Sep 2023 12:04pm Wilkshire, Ingrid - Target Date Revision An Options Paper will be presented to Council for consideration on 24 October regarding infill housing, together with a draft submission for Council to consider in response to the Greater Adelaide Regional Plan Discussion Paper by State Government.				
02 Nov 2023 5:48pm Wilkshire, Ingrid - Completion An Options Paper was presented to Council on 24 October 2023 regarding infill housing. Council resolved to progress investigations and submit a submission in response to the Greater Adelaide Regional Plan Discussion Paper by State Government. Further updates will be provided in reporting against the Council resolution on 24 October 2023 regarding a Regional Plan.				

Minute No.	Meeting Date	Officer	Subject	Completed
293	31/10/2023	Herd, Jon	Waste Processing Contract - Tender Outcome	1/11/2023
D23/89191				

This action is to remain in confidence as per Council resolution.

Item 18.2

City of Tea Tree Gully

COUNCIL MEETING

14 November 2023

Item 20.1

Confidential Subject: Council Assessment Panel - Expressions of Interest (D23/89268)

It is the recommendation of the Chief Executive Officer that the Council Assessment Panel - Expressions of Interest be received, discussed and considered in confidence. The Council should determine whether it is necessary and appropriate for the matter to be discussed in confidence as provided for by the provisions of Sections 90 and 91 of the *Local Government Act 1999* (with a recommendation provided as follows):

Recommendation for Moving into Camera

1. *That pursuant to Section 90(2) of the Local Government Act 1999, the Council orders that the public (except staff on duty) be excluded from the meeting to enable discussion on the Council Assessment Panel - Expressions of Interest.*
2. *That the Council is satisfied that pursuant to section 90(3)(a) of the Local Government Act 1999, the information be received, discussed or considered in relation to this item is:*
 - *information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) on the basis that it:*
 - *would involve the unreasonable disclosure of information concerning the applicants for the Independent Member positions on the Council Assessment Panel and their personal details, skills and attributes*
 - *is inappropriate to disclose the successful applicants before they have been notified*
3. *That the Council is satisfied that the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter by the need to keep the discussion of this matter confidential as the details of the successful candidates should not be prematurely made public until they have been notified of their appointment on the Panel.*

Note: The meeting should pause to allow members of the public to leave the meeting room and the doors should be closed behind as the last person leaves. Discussion on the matter can then proceed. The meeting automatically moves out of

confidentiality at the end of consideration of the matter, and the public should then be invited to attend the meeting.

City of Tea Tree Gully

COUNCIL MEETING

14 November 2023

Confidential Subject: Request to rename Memorial Oval reserve within Tea Tree Gully Sports Area (D23/88011)

It is the recommendation of the Chief Executive Officer that the Request to rename Memorial Oval reserve within Tea Tree Gully Sports Area be received, discussed and considered in confidence. The Council should determine whether it is necessary and appropriate for the matter to be discussed in confidence as provided for by the provisions of Sections 90 and 91 of the *Local Government Act 1999* (with a recommendation provided as follows):

Recommendation for Moving into Camera

1. *That pursuant to Section 90(2) of the Local Government Act 1999, the Council orders that the public (except staff on duty) be excluded from the meeting to enable discussion on the Request to rename Memorial Oval reserve within Tea Tree Gully Sports Area.*
2. *That the Council is satisfied that pursuant to section 90(3)(a) of the Local Government Act 1999, the information be received, discussed or considered in relation to this item is:*
 - *information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).*
 - *in that it involves discussion regarding personal attributes of an individual which would be inappropriate to discuss in the public domain prior to the matter being finalised.*
3. *That the Council is satisfied that the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter by the need to keep the discussion of this matter confidential, given it would be inappropriate to put personal affairs in the public domain prior to the matter being finalised.*

Note: The meeting should pause to allow members of the public to leave the meeting room and the doors should be closed behind as the last person leaves. Discussion on the matter can then proceed. The meeting automatically moves out of confidentiality at the end of consideration of the matter, and the public should then be invited to attend the meeting.

City of Tea Tree Gully

COUNCIL MEETING

14 November 2023

Confidential Subject: Tilley Recreation Park Clubroom Construction - Tender Recommendation (D23/92641)

It is the recommendation of the Chief Executive Officer that the Tilley Recreation Park Clubroom Construction - Tender Recommendation be received, discussed and considered in confidence. The Council should determine whether it is necessary and appropriate for the matter to be discussed in confidence as provided for by the provisions of Sections 90 and 91 of the *Local Government Act 1999* (with a recommendation provided as follows):

Recommendation for Moving into Camera

1. *That pursuant to Section 90(2) of the Local Government Act 1999, the Council orders that the public (except staff on duty) be excluded from the meeting to enable discussion on the Tilley Recreation Park Clubroom Construction - Tender Recommendation .*
2. *That the Council is satisfied that pursuant to section 90(3)(b) and (k) of the Local Government Act 1999, the information to be received, discussed or considered in relation to this item is:*
 - *information the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; AND*
 - *tenders for the supply of goods, the provision of services or the carrying out of works; AND*
 - *information the disclosure of which would, on balance, be contrary to the public interest;*
 - *on the basis that the report includes details regarding commercial negotiations and tender evaluations, which could compromise effective negotiation for achieving the best outcome for Council and the community.*
3. *In addition, the disclosure of this information would, on balance, be contrary to the public interest. The public interest in the public access to the meeting has been balanced against the public interest in the continued non-disclosure of the information. The benefit to the public at large resulting from withholding the information outweighs the benefit to it of disclosure of the information. The Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances on the basis that early release of this information could compromise effective negotiation for achieving the best outcome for Council and the community.*

Note: The meeting should pause to allow members of the public to leave the meeting room and the doors should be closed behind as the last person leaves. Discussion on the matter can then proceed. The meeting automatically moves out of confidentiality at the end of consideration of the matter, and the public should then be invited to attend the meeting.